

# Leveraging the Power of Anchor Institutions to Build Community Wealth: A Community Forum

## Release of MIT-University of Maryland Case Study on Cleveland's University Hospitals Vision 2010 Program

**FORUM**  
**Wednesday**  
**May 8, 2013**

**4:00-6:00 pm**  
Panel Presentation  
Q+A  
Reception to follow

**Wong Auditorium**  
Building E-51  
70 Memorial Drive  
Cambridge, MA 02139

### Welcome + Introduction

**Dayna L. Cunningham**  
Executive Director,  
MIT Community  
Innovators Lab

**Adèle Naudé Santos**  
Dean, MIT School of  
Architecture and  
Planning

**J. Phillip Thompson**  
Associate Professor,  
MIT Department of Urban  
Studies and Planning;  
co-author of case study

**Ted Howard**  
Executive Director,  
The Democracy Collaborative,  
University of Maryland;  
co-author of case study

### Remarks by Principals



**Honorable Frank G. Jackson**  
Mayor,  
Cleveland,  
Ohio



**Thomas F. Zenty III**  
CEO,  
University  
Hospitals



**Steven D. Standley**  
Chief  
Administrative  
Officer,  
University  
Hospitals



**Don Graves**  
Deputy Assistant  
Secretary for  
Small Business,  
Community  
Development and  
Housing Policy,  
U.S. Department  
of Treasury  
*(to be confirmed)*

### Responses by Experts

**Philip Clay**  
Professor, MIT  
Department of Urban  
Studies and  
Planning; Chancellor, MIT  
(2001-2012)

**Xavier de Souza Briggs**  
Associate Professor,  
MIT Department of Urban  
Studies and Planning;  
Associate Director of Office  
of Management and  
Budget (2008-2012)

**Rebecca Henderson**  
*John and Natty McArthur*  
University Professor,  
Harvard University;  
Harvard Business School,  
General Management and  
Strategy Units;  
Co-Director, the Business  
and Environment Initiative

**Thomas Kochan**  
*George Maverick Bunker*  
Professor of Management, MIT;  
Professor of Engineering  
Systems; Co-Director of the  
Institute for Work and  
Employment Research at the  
MIT Sloan School of  
Management; Chair, MIT  
Faculty (2009)



#anchorpower

Live video streaming:  
<http://bit.ly/Wt6nuB>

MIT School of  
Architecture + Planning

*University Hospitals' Vision  
2010 Case Study funded by the  
Cleveland Foundation*