FY 2019 Draft Wake Transit Work Plan



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FY 2019 Draft Wake Transit Work Plan

The governing boards of GoTriangle, CAMPO, and the Wake County Board of Commissioners adopted the Wake County Transit Plan, including the Wake County Transit Financial Plan and the Transit Governance Interlocal Agreement, which guides the ongoing planning, funding, expansion and construction of the Plan. Included in the governance agreement is the creation of the Transit Planning Advisory Committee (TPAC), a team charged with planning and implementing the adopted Wake Transit Plan. TPAC is comprised of members from all of Wake County's municipalities, plus GoTriangle, the Capital Area Metropolitan Planning Organization (CAMPO), Wake County, North Carolina State University (NCSU) and Research Triangle Park (RTP). Per the governance agreement, the TPAC is charged with producing a recommended annual Wake Transit Work Plan, comprised of annual operating and capital budgets, an update of the financial model and assumptions guiding the Transit Plan, multi-year operating and capital programs guiding future work plans, and annual operating and capital agreements. These agreements will guide the deliverables for funds appropriated in the Wake Transit major operating and capital funds appropriated by the tax district.

Enclosed are the FY 2019 Draft Wake Transit Operating and Capital Budgets and corresponding project sheets, and the multi-year operating and capital programs. These are all components of the FY 2019 Draft Wake Transit Work Plan. Specific operating and capital agreements will be executed upon adoption that detail the expectations, roles and responsibilities of all parties. No Wake Transit Tax Revenue shall be spent prior to execution of an operating or capital agreement.

The FY 2019 Draft Wake Transit Work Plan balances the careful use of tax payer dollars with thoughtful investment in transit.

The FY 2019 Draft Work Plan is also responsive to public and agency comment received from input during the FY 2018 Work Plan outreach, as well as outreach conducted during fall 2017 to help inform the development of this draft. The Draft Work Plan builds on services implemented in FY 2018 by adding funding for additional new bus services. The Plan also allocates funding towards local and regional planning studies for transit facility needs, as well as funding towards the next steps related to major capital investments like the planned Commuter Rail and Bus Rapid Transit projects. In addition, the FY 2019 continues to build on staffing resources required to implement priorities as a part of the Wake Transit Plan.

TPAC (Transit Planning Advisory Committee)





After comment is received from the public, agencies, and stakeholders, the TPAC will develop and review the Recommended FY 2019 Transit Work Plan in April 2018 to be presented to CAMPO and GoTriangle for adoption by July 1, 2018.

FY 2019 Draft Wake Transit Work Plan



FY 2019 Operating Budget & Multi-Year Operating Program

FY19 Triangle Tax District: Wake Operating

	Triangle	Tax District: Wake Operating
Revenues		
Tax District Revenues		
Article 43 1/2 Cent Local Option Sales Tax	\$	86,684,000
Vehicle Rental Tax	\$	4,146,000
\$7.00 Vehicle Registration Tax	\$	6,030,000
\$3.00 Vehicle Registration Tax (Transfer from Wake Tax District)	\$	2,585,000
Farebox	\$	644,000
Total Revenues	\$	100,089,000
Expenditures		
Tax District Administration		
Salaries and Benefits	\$	157,594
Contracted Services	\$	116,000
Reserve	\$	137,500
Transit Plan Administration		
GoTriangle	\$	1,403,583
САМРО	\$	253,750
GoRaleigh	\$	853,750
GoCary	\$	597,379
Reserve	\$	663,900
Bus Operations		
GoTriangle	\$	2,425,866
GoRaleigh	\$	6,452,136
GoCary	\$	1,398,274
Wake County Coordinated Transportation Services (WCTS)	\$	283,280
Wendell	\$	4,200
Zebulon	\$	5,654
Transfer to Triangle Tax District Wake Capital	\$	84,304,000
Allocation to Wake Operating Fund Balance	\$	1,032,134
Total Expenditures	\$	100,089,000
Revenues over Expenditures	\$	-

FY 2019 DRAFT OPERATING TRANSIT WORK PLAN

FY 2019 REVENUES

A total of \$100.1 million is budgeted in the Wake Transit Work Plan for fiscal year (FY) 2019. For this fiscal year, dollars funded by the Wake County Tax District rely on a mixture of local funding sources. The largest source of local funds is the half-cent local option sales tax. On November 8, 2016, Wake County voters approved a levy of a half-cent sales tax to fund public transportation systems. Administered by GoTriangle, the local sales tax went into effect on April 1, 2017. The FY2019 Draft Work Plan assumes a full year of sales tax revenue, totaling \$86.7 million.

In addition to the half-cent sales tax, the Draft Transit Work Plan contains four other revenue sources.

- A \$7 county vehicle registration tax to fund transportation systems; \$6.0 million is budgeted for FY2019.
- A \$3 dedication from the \$8 Regional Transit Authority Registration Tax; \$2.6 million is budgeted for FY2019.
- A portion of the 5% vehicle rental tax allocated to Wake County; \$4.1 million is budgeted for FY2019.
- Farebox revenue; \$0.6 million is budgeted for FY2019.

FY 2019 EXPENDITURES

The expenditures described below are divided between three categories: expanded transit operations, dollars allocated to transit planning and implementation, and administration of the tax district. Also included below is information on the amount allocated to reserves and the transfer to the Wake Transit Major Capital fund.

I. Total Transit Operations -- \$10.6 million

Continuation of Bus Service Funded in FY 2018: \$4.7 million New Bus Service: \$5.9 million

The FY 2019 Draft Work Plan includes \$10.6 million in bus operations, of which \$4.7 million is for the continuation of funding for routes implemented in the prior year and \$5.9 million is for new bus service.

The transit operations contemplated in the FY 2019 Draft Transit Work Plan initialize investments in creating new transit routes, while also increasing investments for connecting communities regionally and increasing weekend and evening services. Additional routes and services are currently being prioritized and programmed in the Wake Transit Bus Plan, with the goal to inform future bus service to be funded in annual Wake Transit Work Plans.

A. Route Improvements and Expansions -- 4.9 Million:

The FY 2019 Draft Wake Transit Work Plan includes \$4 million in additional funds for GoRaleigh. These funds will be used to implement four (4) routes in southeast Raleigh. Funds will be used for a mix of extended coverage and high frequency service routes and service will extend eight (8) miles of new coverage utilizing Poole Road, Barwell Road and Rock Quarry Road. New high frequency service will utilize Martin Luther King Jr. Boulevard, Poole Road and Sunnybrook Road. Four new routes will also be provided in northwest Raleigh. Benefits from these routes will extend service along approximately five (5) miles of new coverage area utilizing Blue Ridge Road and Edwards Mill Road. The new routes would bring service to the NC Art Museum, NC State Fairgrounds and the PNC Arena, along with opportunities for regional connections with GoTriangle at Western Boulevard and Hillsborough Street.

GoTriangle is allocated \$484,000 for additional funding for Route 100, Route 300, and the Durham Raleigh Express (DRX) and Chapel Hill Raleigh Express (CRX) routes. These funds will address frequency and reliability improvements for both the DRX and CRX. In addition, the plan includes funds for GoTriangle to increase its Sunday service Span for Route 100 and Route 300.

GoCary is allocated \$354,000 to implement a new route on the Weston Parkway corridor. The new proposed route and associated bus stop improvements serving Weston Parkway and Park West Village shopping area will provide new opportunities for residents, employees and customers of businesses located along that route. Additionally, these funds will provide Sunday-level service on New Year's Day and Fourth of July for all GoCary fixed routes.

Wake Coordinated Transportation Service is allocated \$70,000 for elderly and disabled demand-response trips. These trips will be provided across Wake County, including locations where current fixed route service is not provided.

B. Continuation of Existing Service Funded in Prior Years: \$4.7 Million:

The FY 2019 Draft Transit Work Plan annualizes the initial investments made in the first year of Wake Transit Plan implementation. These include investments funded for new Sunday fixed-route services provided by the Town of Cary and increased Sunday Service spans for the City of Raleigh. Dollars remain for increased Route 100 and Route 300 service operated by GoTriangle, increased Route 7 frequencies operated by the City of Raleigh, continuation of the Fuquay Raleigh Express (FRX) and Knightdale Raleigh Express (KRX) operated by GoTriangle, and park and ride leases for Wendell and Zebulon. Funding remains for Wake Coordinated Transportation Services to provide increased rural demand-response trips.

C. Youth Fare Program: \$230,000

Beginning July 1, 2018, if approved, transit agencies in Wake County will offer a "Youth Fare" pass. This pass will allow fare-free travel throughout Wake County for These fare passes will be issued by GoRaleigh, GoCary, or youth 13-18. GoTriangle with valid K-12 School ID Cards, or with transit agency issued identification cards. GoRaleigh, GoCary, and GoTriangle will work to partner with schools along Wake County's frequent bus network this Spring/Summer 2018 to issue the passes. Passes will also be available to those with a valid ID at GoRaleigh Station, the Town of Cary Finance Department, and the GoTriangle Regional Transportation Center. A total of \$230,000, funded from the Wake Tax Revenues, will offset fares that would have been collected by the transit providers, in addition to purchasing the supplies needed for this program.

D. <u>Other -- \$695,000</u>:

Other funds for FY 2019 Bus Operations include those for GoRaleigh to continue to lease nine (9) vehicles in anticipation of the delivery of new expansion vehicles, funding for an increase in GoRaleigh's revenue service rate per hour and \$39,000 provided to increase the Regional Information Center's Operating Hours to match the regions expanded span of weekend service. The Work Plan also anticipates matching Wake County General Funds and State Funds, allocating \$39,000, for additional staffing at the Wake Coordinated Transportation Services' call center to reduce wait times for clients. Finally, \$90,000 is budgeted for lease dollars, for up to four park and ride lease sites, which will be solidified upon finalization of programming of projects as an output the Wake Bus Plan.

II. Transit Plan Administration -- \$3.8 Million

New Transit Plan Administration -- \$2.3 Million Continuous Transit Plan Administration -- \$1.5 Million

The Wake Transit Partners have identified several positions to staff the administration and implementation of the Wake Transit Plan, outside the scope of fiscal duties of the tax district.

A. <u>New Staffing Needs -- \$1.7 Million</u>:

Salaries and benefits for three (3) new FTEs within GoRaleigh are included within the FY2019 budget at a projected cost of \$450,000. These positions include a Transit Planner, Transportation Analyst and Traffic Signal Timing Analyst and will be funded on an on-going basis. All three of the positions will be involved in the implementation of various projects from the Wake County Transit Plan.

Funds in the amount of \$247,000 are included for two (2) new FTEs for GoTriangle: a Public Engagement Specialist and Project Manager for Regional Technology Integration. The Public Engagement Specialist will be involved with public outreach and communication of the Wake Transit vision. The Project Manager will lead the Regional Technology integration study and oversee consultant work in FY19. Following completion of the study, the position will assist all agencies in implementation of the technology recommendations.

GoCary is provided on-going funding in the amount of \$381,000 for three (3) FTEs to be included in the FY2019 budget. The positions include a Civil Rights Program Coordinator, a Transit Analyst and a Deputy Transit Administrator.

A Reserve of \$664,000 is also budgeted for staffing purposes. This staffing reserve is contingent upon the review of the Staffing Study conducted by an outside consultant and consideration of mid-year FY 2018 staffing requests submitted by GoTriangle and CAMPO. These positions include two FTEs for CAMPO, a Program Manager and Transit Planner; 3.4 FTEs for GoTriangle, including a Paralegal, Program Director, Administration Coordinator and Data Specialist; and a project engineer for GoRaleigh.

B. Other New Dollars -- \$604,000:

The Transit Plan Administration Category also captures additional dollars needed to implement the Wake Transit Plan, including marketing, communications and additional studies.

For FY 2019, \$250,000 is allocated to GoRaleigh for marketing, communications and public relations. Funds will be used to update route schedule brochures, digital signage, branded marketing items and various expenses directly tied to Wake Transit Plan implementation requirements. Similarly, GoTriangle is allocated funds for a creative design contractor in the amount of \$80,000 for Wake County related initiatives. GoCary is allocated an additional \$25,000 for marketing activities to add to recurring dollars provided by Wake Transit.

In addition, \$100,000 is allocated to CAMPO for consulting services, specifically technical assistance/short-range transit planning services to support potential project sponsors, in conjunction with transit agencies if applicable, for Community Funding Area Projects. The Draft FY 2019 Work Plan also allocates \$20,629 to GoCary to fund the non-state portion of a North Carolina Department of Transportation (NCDOT) apprentice. The apprentice program offers work experience and learning opportunities to individuals who have the desire to work in the field of public transportation.

C. New dollars are provided to GoTriangle to lease space for a new paratransit office. These costs will be shared between Wake, Durham, and Orange respectively, with Wake Transit paying 61 percent or \$127,959 of the proposed lease costs. The FY 2019 Wake Transit Plan maintains \$1.5 million budgeted in prior years for staffing, marketing, and other administration costs previously provided. This includes 3.5 positions at GoTriangle, 1.0 positions at CAMPO, 1.0 position at GoRaleigh, and 1.0 position at GoCary. Also included in this budget are dollars related to marketing, customer and community surveys, incidentals for public engagement, customer feedback system contracted services, property maintenance appraisals and the GoTriangle Wake satellite office expense, and other legal and administrative expenses.

III. Total Tax District Administration -- \$411,500 New Tax District Administration -- \$137,500 Continuous Tax District Administration -- \$274,000

Tax District Administration involved providing financial and regulatory oversight of the tax district. The FY2019 Work Plan includes a reserve of \$137,500 for future needs. Allocations from this reserve to a particular agency requires a vote by the TPAC, CAMPO and GoTriangle. The FY 2019 Draft Work Plan also includes dollars budgeted in prior years for staffing, financial advisor services, and auditing services.

III. Allocation to Reserves -- \$1 Million

The FY 2019 Draft Transit Work Plan includes an allocation of \$1.0 million to the Wake Transit Major Operating Fund reserves. These funds are allocated to ensure the operating balance is maintained at 25 percent of the subsequent year's adopted sales tax budget in the Wake Operating Fund.

IV. Transfer to Wake Transit Major Capital Fund -- \$84.3 Million

The Wake Transit Tax District maintains a separate major capital fund to fund capital investments, including planning and design of projects for the Wake Transit Plan. The FY 2019 Draft Wake Transit Work Plan includes a transfer of \$84.3 million. Of these funds, \$19.27 million will be used to establish a capital projects fund balance and \$27.6 million will be used for temporary capital liquidity to cash fund future capital projects. An additional \$37.41 million will fund capital projects in FY2019.

FY19 Wake County Transit Plan: Operating

		riangle Tax														
		istrict: Wake		GoTriangle		САМРО	Go	Raleigh		GoCary		WCTS	W	endell	Z	ebulo
A		Operating	_													
tevenues Tax District Revenues																
Article 43 1/2 Cent Local Option Sales Tax	\$	86,684,000														
Vehicle Rental Tax	\$	4,146,000														
\$7.00 Vehicle Registration Tax	\$	6,030,000														
\$3.00 Vehicle Registration Tax (Transfer from Wake Tax District)	\$	2,585,000														
Farebox																
Allocations from Tax District Revenues to Agencies	\$	644,000														
Transit Plan Administration			ć	1,403,583	ć	252 750	ć	952 750	ć	597,379	ć	-	ć		ć	
Bus Operations	-		Ş	2,425,866		253,750		853,750		1,398,274		- 283,280	\$ ¢	- 4,200	\$ ¢	5
Total Revenues	ć	100,089,000	ڊ s	3,829,449						1,398,274 1,995,653		283,280		4,200		
Expenditures	>	100,089,000	\$	5,029,449	Ş	255,750	Ş /	,303,880	Ş	1,995,055	Ş	203,200	Ş	4,200	Ş	5
Tax District Administration																
Salaries and Benefits	\$	157,594	\$	-	Ś		\$		\$	-	Ś	-	\$	_	\$	
Contracted Services	\$	116,000	ې \$	-	ې \$	-	\$ \$	-	ې \$	-	ې \$	_	ې \$	-	ې \$	
Reserve	ب خ	137,500	\$	-	ې \$	-	\$ \$	-	\$ \$	-	ې \$	-	ې \$	-	\$ \$	
Debt Service	\$	-	ې \$	-	\$	-	ې \$	_	ې \$	-	\$	-	\$ \$	-	ې \$	
Allocation to Debt Service Reserve	\$	-	\$	-	\$		\$	-	\$	-	\$	-	\$	-	\$	
Transfer to Triangle Tax District Wake Capital	\$	84,304,000	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Allocation to Wake Operating Fund Balance	\$	1,032,134	\$	-	Ś	-	\$	-	\$	-	\$	-	Ś	-	\$	
Transit Plan Administration	Ŧ	_,00_,_0	Ŧ		Ŧ		Ŧ		Ŧ		Ŧ		Ŧ		Ŧ	
Salaries and Benefits	\$	-	\$	798,778	Ś	153,750	Ś	603,750	Ś	515,875	Ś	-	\$	-	\$	
Contracted Services	\$	-	\$	448,267		100,000			\$	20,629		-	\$	-	\$	
Printing and Publications	Ś	-	\$	99,425				250,000		60,875		-	\$	-	\$	
Technology	\$	-	\$		\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Insurance	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Other	\$	-	\$	57,113	•	-	\$	-	\$	-	\$	-	\$	-	\$	
Reserve	\$	663,900	\$	-	Ś	-	Ś	-	\$	-	Ś	-	Ś	-	Ś	
Transit Operations		,			•		•		•		•				•	
Increase Sunday Service	\$	-	\$	-	\$	-	\$1	,850,796	\$	511,744	\$	-	\$	-	\$	
Increase Midday Service	\$	-	\$	-	\$	-	\$	-	\$	405,162		-	\$	-	\$	
Lease Vehicles	\$	-	\$	-	\$	-	\$	189,000	\$	102,500		-	\$	-	\$	
Route 100 Improvements	\$	-	\$	482,944	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Route 300 Improvements	\$	-	\$	983,003	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Fuquay-Varina Express Route	\$	-	\$	272,191	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Durham-Raleigh Express Frequency Improvements	\$	-	\$	400,710	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Chapel Hill-Raleigh Express Frequency Improvements	\$	-	\$	64,782		-	\$	-	\$	-	\$	-	\$	-	\$	
KRX Continuity of Service	\$	-	\$	52,930	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Regional Information Center Operating Hours	\$	-	\$	39,306		-	\$	-	\$	-	\$	-	\$	-	\$	
Southeast Raleigh Route Additions	\$	-	\$	-	\$	-	\$2	2,067,907	\$	-	\$	-	\$	-	\$	
Northwest Raleigh Route Additions	\$	-	\$	-	\$	-	\$ 1	,937,052	\$	-	\$	-	\$	-	\$	
Increase in 7 S. Saunders Route Frequencies	\$	-	\$	-	\$	-	\$	242,381	\$	-	\$	-	\$	-	\$	
Weston Parkway	\$	-	\$	-	\$	-	\$	-	\$	347,388	\$	-	\$	-	\$	
Youth Free Fare Pass	\$	-	\$	40,000	\$	-	\$	165,000	\$	25,000	\$	-	\$	-	\$	
Wake Coordinated Transportation Services: Rural and Elderly and																
Disabled	\$	-	\$	-	\$	-	\$	-	\$	-	\$	249,375	\$	-	\$	
Wake County Transportation Call Center Expansion	\$	-	\$	-	\$	-	\$	-	\$	-	\$	33,905	\$	-	\$	
Holiday Service Hours	\$	-	\$	-	\$	-	\$	-	\$	6,480	\$	-	\$	-	\$	
Park and Ride Lease	\$	-	\$	90,000	\$	-	\$	-	\$	-	\$	-	\$	4,200	\$	5
Allocations from Tax District Revenues to Agencies	\$	-														
Transit Plan Administration	\$	3,108,462														
Bus Operations	\$	10,569,410														
Fotal Expenditures	\$	100,089,000	\$	3,829,449	\$	253,750	\$7	,305,886	\$	1,995,653	\$	283,280	\$	4,200	\$	5

	Total Wake County
Т	ransit Plan: Operating
\$	86,684,000
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FY 2019 Draft Wake Transit Work Plan: Operating Project Sheet Summary

					FY 2020
Project ID	Agency	Project	FY 2018	FY 2019	Programmed
TO005-A	GoTriangle	Route 100 Improvements			
Previ	ously TO003-B	Route 100 Frequency Improvements	\$433,080	\$468,792	\$480,512
		Extended Sunday Service for Route 100 (from			
	TO005-A	640 AM to 715 PM, requested to 915 PM)		\$14,152	\$14,506
TO005-B	GoTriangle	Route 300 Improvements			
	•	Route 300 Frequency Improvements	\$265,833	\$328,162	\$336,366
		Route 300 Night and Sunday Service	\$231,813	\$283,259	\$290,340
Previou	sly TO003-C/D/E	Continuation of Route 300 Peak Service	\$412,644	\$367,464	\$376,651
		Extended Sunday Service for Route 300 (from 7			
	ТО005-В	AM to 7 PM - requested to 9 PM)		\$4,118	\$4,222
ТО003-А	GoTriangle	Fuquay-Varina Express Route	\$406,220	\$272,191	\$278,996
TO003-F	GoTriangle	Knightdale Raleigh Express Contribution	\$43,000	\$52,930	\$54,253
TO005-C	GoTriangle	Additional Trips for Durham-Raleigh Express		\$400,710	\$453,976
		Reliability Improvements for Chapel-Hill Raleigh			
TO005-D	GoTriangle	Express		\$64,782	\$73,375
	-	Extension of Regional Information Center			
TO005-E	GoTriangle	Operating Hours		\$39,306	\$40,289
TO005-F	GoTriangle	Short-term P&R Leases		\$90,000	\$92,250
	Wake County	Wake County WCTS/TRACS	I		,
	ously TO004-F	Rural	\$175,000	\$179,375	\$183,859
	T0005-G	Elderly and Disabled		\$70,000	\$71,750
		Wake County Transportation Call Center			
	T0005-G	Expansion (Local Match Request)		\$33,905	\$34,753
		Sunday Service All Routes and Expanded		1 /	
TO004-A	Town of Cary	Paratransit	\$476,182	\$511,744	\$524,538
ТО004-В	, Town of Cary	Increase Midday Frequencies	\$362,340	\$405,162	\$415,291
ТО004-С	Town of Cary	Lease of Expansion Vehicles	\$100,000	\$102,500	\$105,063
TO005-H	Town of Cary	Holiday Service Hours		\$6,480	\$12,960
TO005-I	Town of Cary	New Route - Weston Parkway		\$347,388	
	City of Raleigh	Increase Frequency on Route 7 (South Sanders)	\$193,875	\$198,722	
ТО004-Е	City of Raleigh	Increase Sunday Service Span	\$1,357,045	\$1,517,423	\$1,555,359
TO005-J	City of Raleigh	Increase in GoRaleigh Revenue Rate Per Hour		\$377,032	\$435,884
	, 0	SE Raleigh Route Package (4 Routes in SE Raleigh		. ,	. ,
		- would replace and/or enhance 2 current			
		GoRaleigh existing routes with minimal			
ТО005-К	City of Raleigh	disruption to existing services)		\$2,067,907	\$4,239,209
				+_,,.	+ ')===)===
		NW Raleigh Route Package (4 New Routes in			
TO005-L	City of Raleigh	NW Raleigh, replacing 1 current GoRaleigh route		\$1,937,052	\$4,009,207
		with minimal disruption to existing services)			
T0005-M	City of Raleigh	Lease Vehicles		\$189,000	
		Contribution toward Zebulon-Wendell Express		+ 200,000	
TO003-G	Town of Wendell	Park and Ride	\$4,200	\$4,200	\$4,305
		Contribution toward Zebulon-Wendell Express	+ 1,200	÷ .,200	÷ .,505
ТО003-Н	Town of Zebulon	Park and Ride	\$5,516	\$5,654	\$5,795
	Wake County	Youth Fare Program		\$230,000	\$280,800
10003-11	ware county	-	\$4,466,748		\$280,800 \$15,291,367

Items italicized denote projects from FY18 with original Project ID numbers

					FY 2020
Project ID	Agency	Project	FY 2018	FY 2019	Programmed
- TO002-A	GoTriangle	Salaries/Benefits for 3.5 FTEs	\$538,125	\$551,578	\$565,36
		Administrative Expenses (Mileage, Travel,	. ,	. ,	. ,
ТО002-В	GoTriangle	Training, Conferences)	\$10,720	\$10,988	\$11,263
TO002-C	GoTriangle	Outside Legal Counsel	\$50,000	\$25,000	\$25,62
		Outreach/Marketing Communications for	+/	+,	+,
TO002-D	GoTriangle	Transit Plan Implementation	\$97,000	\$99,425	\$101,91
		Incidental Expenses for Systemwide Studies &	<i>+••)•••</i>	+	+
ТО002-Е	GoTriangle	Public Engagement	\$20,000	\$20,500	\$21,013
TO002-F	GoTriangle	Transit Customer Surveys	\$125,000	\$128,125	\$131,328
TO002-G	GoTriangle	Multi-Year Bus Service Implementation Plan	\$1,292,000		
10002 0	comangie	Utilities for New Satellite Office for GoTriangle	<i>\\\\\\\\\\\\\</i>		
TO002-H	GoTriangle	in Wake County	\$25,000	\$25,625	\$26,266
TO002-I	GoTriangle	Property Maintenance, Repairs and Appraisals	\$50,057	\$23,823	\$52,592
TO002-I TO002-J	GoTriangle	Customer Feedback Management System	\$35,000	\$35,875	\$36,772
10002-J	Gornaligie	Community Funding Areas Program	\$55,000	22,0/2	۶۵ <i>,</i> 772
ТО002-К	CAMPO/GoTriangle	Management Plan	\$175,000		
	CAMPO/Gornangie	1 FTE for TPAC Administration/Transit Plan	\$175,000		
TO002-L	CANADO	-	¢150.000	6453 750	¢15750
T0000 14	CAMPO	Implementation	\$150,000	\$153,750	\$157,594
	Town of Cary	Marketing	\$35,000	\$60,875	\$62,397
TO002-N	Town of Cary	1 FTE for Coordinating Capital Projects	\$147,413	\$135,000	\$138,375
TO002-O	City of Raleigh	Downtown Operations Plan	\$875,000		
TO002-P	City of Raleigh	1 FTE for Service Planning	\$150,000	\$153,750	\$157,594
T0002-Q	Various	Reserve			
		Staffing Reserve - FY18	\$370,000		
		Staffing Reserve - FY19		\$663,900	\$792,060
TO002-R	GoTriangle	1.0 FTE: Public Engagement Specialist		\$150,000	\$153,750
TO002-S	GoTriangle	1.0 FTE: Project Manager for Regional		\$97,200	\$99,630
10002 5	_	Technology Integration		<i>Ş57,</i> 200	
TO002-T	GoTriangle	Creative Design Contractor		\$80,000	\$82,000
TO002-U	GoTriangle	Paratransit Office Space Lease		\$127,959	\$131,158
		Community Funding Area Program Management			
TO002-V	САМРО	- Phase 2 - Technical Assistance & Planning		\$100,000	
		- Phase 2 - Technical Assistance & Planning			
TO002-W	Town of Cary	1 FTE: Transit Analyst (New Position)		\$150,000	\$153,750
TO002-X	Town of Cary	1 FTE: Civil Rights Program Coordinator		\$150,000	\$153,750
		1 FTE: Position Upgrade & Reorganization -			
TO002-Y	Town of Cary	Deputy Transit Administrator (50% Support		\$80,875	\$82,897
		Requested from Wake)			
TO002-Z	Town of Cary	NCDOT Apprentice Local Match		\$20,629	
	City of Raleigh	1.0 FTE: Transportation Analyst		\$150,000	\$153,750
	City of Raleigh	1.0 FTE: Planner, Transit		\$150,000	\$153,750
	City of Raleigh	1.0 Fte: Traffic Signal Timing Analyst		\$150,000	\$153,750
		GoRaleigh Marketing, Communications & Public	 		÷100,700
TO002-AE	City of Raleigh	Relations		\$250,000	
		Total	\$4,145,315	\$ 3,772,362	\$ 3,598,339

		TO001 - Tax District Administrat	ion		
					FY 2020
Project ID	Agency	Project	FY 2018	FY 2019	Programmed
TO001-A	GoTriangle	1 FTE for Financial Oversight of Tax District	\$153,750	\$157,594	\$161,534
TO001-B	GoTriangle	Overhead Admin Costs - Tax District Audits	\$19,333	\$16,000	\$16,400
TO001-C	GoTriangle	Financial Consulting	\$200,000	\$100,000	\$102,500
TO001-D	Tax District	Reserve		\$137,500	\$140,938
		Total	\$ 373,083	\$411,094	\$ 421,371

BUS OPERATIONS -TO005 New FY 2019 Projects

Project ID:	TO005-A

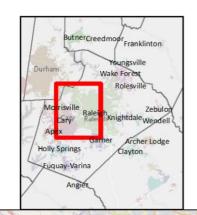
Project Type:

Bus Operations

Project Description:

GoTriangle currently operates Route 100 on Sundays from 6:40 AM to 7:15 PM. GoTriangle will now extend this span by 2 hours, and operate the route until 9:15 PM. This will provide more service during GoRaleigh's local service span on Sundays, and match proposed span extensions for GoTriangle Routes 300, 400, 700 and 800. The anticipated start date for this new span of service on GoTriangle's Route 100 is January 1, 2018.

This new level of service for GoTriangle's Route 100 builds off improvements made to the route initially in fiscal year 2018.





Project At A (Glance
Project Description	Extended Sunday Service for Route 100
Start Date	January 1, 2018
Operator	GoTriangle
New FY 2019 Annual Service Hours	240
FY 2019 Base	\$468,792
FY 2019 New Project Cost	\$14,152
FY 2020 Programmed	\$495,018
Funding Source	Wake Transit Tax Proceeds
Service Span	6:40 AM to 9:15 PM on Sundays Extended from 7:15 to 9:15 PM
Frequency Off-Peak (min)	Current: 60 Proposed: N/A
Frequency Peak (min)	Current: 60 Proposed: N/A
Assets	1 -40' bus
Major Destinations	NC State University, Downtown Raleigh, RDU International Airport
Transit Centers	GoRaleigh Station; Regional Transit Center

Proj	ect ID:
- ,	

TO005-B

Project Type:

Project Description:

GoTriangle currently operates Route 300 on Sundays from 7:00 AM to 7:00 PM. Sunday service operation was a new project implemented with Wake Transit Tax Proceeds in Fiscal Year 2018. Sunday service span of operations will now be 7:00 AM-9:00 PM. This would match the span of GoCary's local service on Sundays, and proposed span extensions for GoTriangle's Routes 100, 400, 700 and 800. This span change is planned to begin on January 1, 2019.



Project At A (Slance
Project Description	Extended Sunday Service for Route 300
Start Date	January 1, 2018
Operator	GoTriangle
New FY 2019 Annual Service Hours	120
FY 2019 Base	\$983,003
FY 2019 New Project Cost	\$4,118
FY 2020 Programmed	\$1,007,578
Funding Source	Wake Transit Tax Proceeds
Service Span	7:00am-9:00pm
Frequency Off-Peak (min)	Current: N/A Proposed: N/A
Frequency Peak (min)	Current: 30 Proposed: N/A
Assets	2 -40' buses
Major Destinations	Downtown Raleigh, Downtown Cary
Transit Centers	GoRaleigh Station, Cary Depot, Regional Transit Center

Bus Operations

Project ID:

TO005-C

Project Type:

Project Description:

GoTriangle operates the Durham-Raleigh Express (DRX) between Downtown Durham/Duke/VA Medical Centers and Downtown Raleigh as a limited stop express service. Durham County began investing 3.15 hours in the DRX in FY 2016. These funds will match Durham County's current investment for DRX operations. The anticipated start of this enhanced service would be in August of 2018. With this new investment, DRX buses should run in 20-30 minutes intervals. **Bus Operations**

Project At A Glance

Project Description	Additional Trips to the Durham- Raleigh Express				
Start Date	August 2018				
Operator	GoTriangle				
Annual Service Hours	6,473				
FY 2019 Cost	\$400,710				
FY 2020 Programmed	\$453,976				
Funding Source	Wake Transit Tax Proceeds				
Service Span	5:55-9:30am 3:30-7:30pm Monday-Friday				
Frequency Off-Peak (min)	Current: N/A Proposed: N/A				
Frequency Peak (min)	Current: 30-45 Proposed: 20-30				
Assets	2 -40' buses				
Major Destinations	Downtown Durham, NC State University, Downtown Raleigh, Duke & VA Medical Centers				
Transit Centers	GoRaleigh Station				

Project ID:	TO005-D	Project Type:			Bus Operations
Project Descri	ption:		Project	At A G	Glance
(CRX) betwee	en Downtown Ch	· ·	Project Descript	tion	Additional Trips to the Chapel Hill-Raleigh Express
	.,	d stop express service. ng 2.34 revenue hours	Start Da	ite	August, 2018
.,	., .,	se funds will match	Operato	or	GoTriangle
Orange County's current investment for CRX operations. The anticipated start of this enhanced					587
	.,	2018. With this new run about every 30	FY 2019	Cost	\$64,782
minutes interv			FY 2020 Program		\$73,375
			Funding Source	;	Wake Transit Tax Proceeds
			Service S	Span	5:5-10:0am 3:30-7:40pm Monday-Friday
			Frequen Off-Peak (min)	-	Current: N/A Proposed: N/A

Frequency

Peak (min)

Assets

Major

Transit

Centers

Destinations

Current: 30 Proposed: 30

UNC Chapel Hill, NC State University, Downtown Raleigh

GoRaleigh Station, Downtown

2 -40' buses

Chapel Hill

Project ID:	ТО005-Е	Project Type:		Bus Operations		
Project Description: Pr					Glance	
transit agencies	and their custom	d at GoTriangle, serves all ners for a variety of	Project Descrip		Regional Cell Center – Extension of Operating Hours	
customer service needs related to Regional and Local Transit Operations throughout the Triangle Area. Due to the weekend span increases implemented in FY 2018, as well as those proposed in FY 2019, the Regional Call				/	GoTriangle	
				9 Cost 0 mmed	\$39,306 \$40,289	
accommodate				g	Wake Transit Tax Proceeds	
		DU PIVI UN WEEKENUS.	Start D	ate	July 1, 2018	
			End Da	te	Ongoing	

Project ID:	TO005-F	Project Type:			Bus Operations
Project Descripti	on:		Projec	t At A	Glance
establishing new	v or replacing exis	ave expressed interest in sting park and ride lots	Project Descrip		Short Term Park & Ride Leases
		le will partner with public and lease spaces for	Agency	/	GoTriangle
	and ride lots to cu	•	FY 201	9 Cost	\$90,000
customers. Go	Triangle will seek	four (4) lots for the short	FY 202 Progra	-	\$92,250
Three of the four	term until the long-term park and ride study is complete. Three of the four lot locations still need to be determined				Wake Transit Tax Proceeds
(the fourth will be in Holly Springs). The Multi-Year Bus Service Implementation Plan and Long Term Park and Ride Feasibility Study will help to inform GoTriangle as to				ate	July 1, 2018
5 5	ocations of these	8	End Da	te	Ongoing
funding for lease park and ride lo	e costs associated ts. This project is for the constructi	Triangle to allocate d with location sites of i linked with TC002-K, ion of passenger			

Project ID:

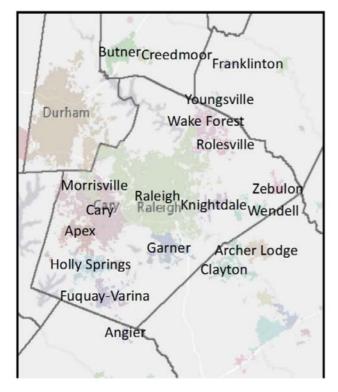
TO005-G1

Project Type:

Project Description:

Wake County Coordinated Transportation Services (WCTS) will provide additional demand-response trips for Wake County residents residing in rural areas of the County that are not served by existing fixed route transit services. These demand-response trips will complement the existing fixed-route system by linking rural residents currently without access to those transportation services.

This will build on initial service expansion initiatives WCTS implemented in FY 2018.

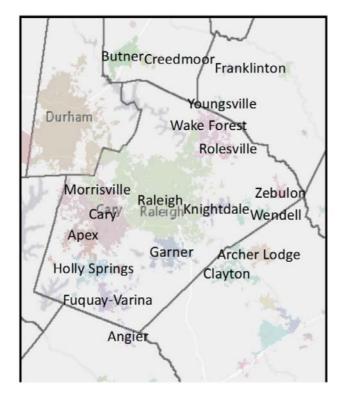


Bus Operations

Project At A Glance

Project Description	Wake County WCTS/TRACS Elderly & Disabled Service Expansion			
Start Date	July 2018			
Operator	Wake County			
FY 2019 Base	\$179,375			
FY 2019 New Project Cost	\$70,000			
FY 2020 Programmed	\$255,609			
Funding Source	Wake Transit Tax Proceeds			
Frequency	Demand-Response			
Major Destinations	Demand-Response			
Transit Centers	N/A (Demand Response)			

Project ID:	TO002-G2	Project Type:	Transit Plan Administration		
Project Description:			Proje	ct At A (Glance
Wake County's Health & Human Services, who implements the Wake Coordinated Transportation System (WCTS)				t ption	Wake County WCTS Call Center Expansion
	service all across the County, will allocate funding to serve as a local match source and expand their call center. Wake County/WCTS is requesting additional call center staff to answer the more than 37,500 calls received monthly from residents attempting to schedule transportation, make transportation inquiries or file formal			у	Wake County WCTS
				9 Cost	\$33,905
				20 Cost	\$34,753
5				ng e	Wake Transit Tax Proceeds
commendation	s/complaints.		Start I	Date	July 1, 2018
representatives	to four full-time, p	emporary call center permanent call center Il wait time and increase	End D	ate	Ongoing



service level for clients utilizing WCTS. Wake Transit Funds are proposed to be matched with Wake County General

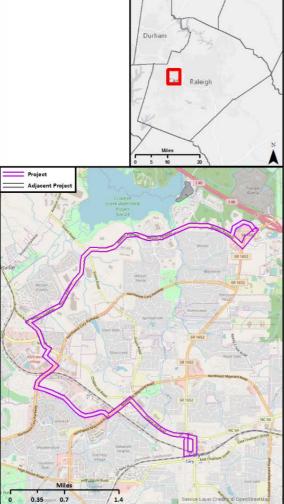
Funds and State Funds to support the position.

Project ID:	ТО005-Н	Project Type:	Bus Operations			
Project Descri	ption:	P	Project At A (Blance		
service on the	As of July 1, 2017, the Town of Cary/GoCary added service on the following holidays, using a Sunday-level service schedule: MLK Jr. Day, Memorial Day, Labor Day				GoCary Holiday Service Hours	
		e was implemented as part	s	Start Date	January 1, 2019	
of a coordinat	ted effort to align	n regional schedules, and	C	Operator	Town of Cary/GoCary	
•	was implemented in the first year of Wake Transit Plan Implementation.			Annual Service Hours	180 (90 for FY2019)	
This project wi	II provide Sunday	y-level service on the	F	FY 2019 Cost	\$6,480	
	following holidays in FY 2019: New Year's Day and 4th of				\$12,960	
The only holida	The only holidays GoCary will not operate service when			Funding Source	Wake Transit Tax Proceeds	
	this request is funded would be Thanksgiving and				7:00am-9:00pm	
Christmas Day				Frequency Off-Peak (min)	Current: 60 Proposed: N/A	
GO				Frequency Peak (min)	Current: 60 Proposed: N/A	
		30-00 HO HO H H H H H H H H				



FY 2019 Cost	\$6,480
FY 2020 Programmed	\$12,960
Funding Source	Wake Transit Tax Proceeds
Service Span	7:00am-9:00pm
Frequency Off-Peak (min)	Current: 60 Proposed: N/A
Frequency Peak (min)	Current: 60 Proposed: N/A
Major Destinations	Downtown Cary, Crossroads, Western WakeMed, Cary Town Centre, The Arboretum, Bradford, Crescent Green, Stone Creek, High House Crossing, Shoppes of Kildaire, Waverly Place
Transit Centers	The Cary Depot

Project ID:	TO005-I	Project Type:			Bus Operations
Project Descri	ption:		F	Project At A	Glance
and Park West	t Village shopping	te serving Weston Parkway g area. Weston Parkway is a		Project Description	New Route – Weston Parkway
		d Park West Village is a ing both commercial and	s	Start Date	January 1, 2019
	•	art of this new service	C	Operator	Town of Cary/GoCary
accordance	implementation, paratransit service will be implemented in accordance with Federal and Town of Cary service provision policies. This new service is anticipated to start				9,439
on January 1,		vice is anticipated to start	F	FY 2019 Cost	\$347,388
		D for related bus		FY 2020 Programmed	\$713,170
		-R for related bus nd passenger amenity		Funding Source	Wake Transit Tax Proceeds
	Durham		s	Service Span	60 Minute Frequencies Monday-Friday: 9:30am- 3:00pm; 7:30pm-10:00pm Weekend: 6:30am-9:30pm 30 Minute Frequencies



Programmed	\$713,170				
Funding Source	Wake Transit Tax Proceeds				
Service Span	60 Minute Frequencies Monday-Friday: 9:30am- 3:00pm; 7:30pm-10:00pm Weekend: 6:30am-9:30pm				
Service Span	30 Minute Frequencies Monday-Friday 5:30-9:30am 3:00-7:30pm				
Frequency Off-Peak (min)	Current: N/A Proposed: 60				
Frequency Peak (min)	Current: N/A Proposed: 30				
Major Destinations	Weston Parkway, Park West Village Shopping Center, James Jackson Avenue				
Transit Centers	The Cary Depot				

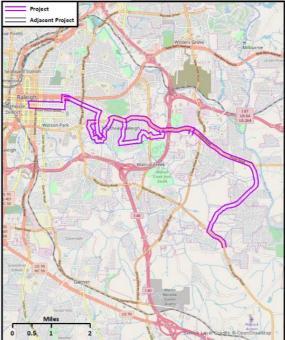
Project ID:	TO005-J	Project Type:			Bus Operations
Project Descript	ion:	Projec	t At A	Glance	
bus operating p	rojects for implen	Raleigh implemented 2 nentation. When	Project Descrip		Increase in GoRaleigh Revenue Rate per Hour in FY18
presented and adopted, these projects were missing Platform Hours. Platform Hours = driver time spent on Federal Transit Administration/US Department of Transportatoin (FTA/USDOT) required pre-trip,			Agency	,	City of Raleigh
			FY 2019	9 Cost	\$377,032
			FY 2020 Program		\$435,884
Raleigh/GoRale	aleigh/GoRaleigh will now collect costs associated with Source			-	Wake Transit Tax Proceeds
the FY 2018 projects that were not captured. The fiscal impact arises from the change in cost per revenue hour and incorporating platform hours. The change in rate is					July 1, 2018
from \$82.50 to \$	01				·

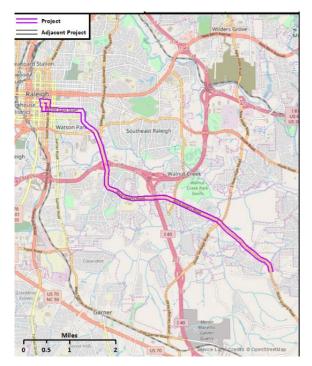
Droig of Descrip		Project Type:		Bus Operations
Project Descrip	ption:		Project At A	Glance
5	0 1	ent new local bus east area of Raleigh. The	Project Description	Southeast Raleigh Route Package
	eigh Route Packa owing primary co	age includes services	Start Date	January 1, 2019
along the folic	wing primary co		Operator	City of Raleigh
MLK Boulevard	d – High Frequen	cy Corridor	FY 2019 Cost	\$2,067,907
Poole Road/Barwell Road/Rock Quarry Poole Road (Peak Only)			FY 2020 Programmed	\$4,239,209
Rock Quarry			Funding Source	Wake Transit Tax Proceeds
	•	nd continue to cover the	Service Span	6:00am-11:00pm
Heights routes service along	18 Worthdale ar . Southeast Rale Barwell Road an tle Bridge. Martin	Frequency Off-Peak (min)	MLK Blvd – 15 minute Poole/Barwell/Rock Quarry – 6 minute Rock Quarry – 60 minute	
Sunnybrook be service. These the Wake Tran	ecomes the Ride e frequency con Isit Plan. Certain	ership route with 15-minute nponents are in line with portions of coverage ak period service	Frequency Peak (min)	MLK Blvd – 15 & 30 minute Poole/Barwell/Rock Quarry – (minute Poole Rd – 60 minute (AM) Rock Quarry – 60 minute
frequencies ar	nd hourly service	e base and evening.	Assets	Multiple 40' Buses
replace portio connections a be minimal dis	ons of existing rou and system/rider sruption of existin	ng routes, as well as ites with improved efficiencies. There will g coverage area as	Major Destinations	Downtown Raleigh, Barwell Road, Rock Quarry/Battle Bridge Road, Sunnybrook Road
proposed thro	ough these enhai	ncements.	Transit Centers	GoRaleigh Station

Cary Ral igh

Mile



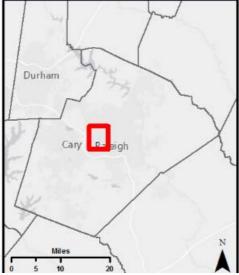


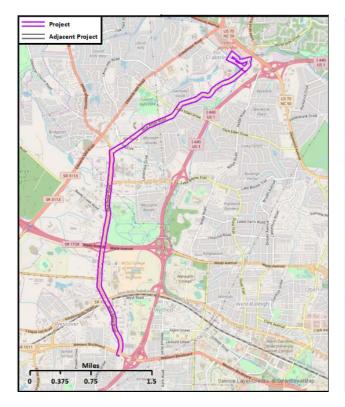


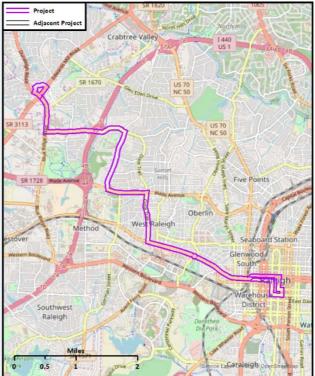
Project ID:	TO005-L	Project Type:		Bus Operations
Project Descri	ption:		Project At A	Glance
throughout the	e Northwest are	0	Project Description	Northwest Raleigh Route Package
	.,	kage includes services	Start Date	January 1, 2019
along these primary corridors:			Operator	City of Raleigh
Blue Ridge			FY 2019 Cost	\$1,937,052
Clark/Dixie Tra Edwards Mill	ail		FY 2020 Programmed	\$4,009,207
Creedmoor			Funding Source	Wake Transit Tax Proceeds
	•	ne existing Route 4 Rex. All	Service Span	6:00am – 11:00pm
covered while Road and Edv	e adding addition wards Mill Road.	Rex route would be onal service to Blue Ridge The Blue Ridge Corridor e Ridge Road from	Frequency Off-Peak (min)	Blue Ridge – 30 minute Clark/Dixie Trl – 60 minute Edwards Mill – 60 minute Creedmoor – 60 minute
Crabtree Valle Boulevard, pro North Carolina	ey Mall, Rex Hos oviding much re a Museum of Ar	pital and down to Western equested service to the t and make regional	Frequency Peak (min)	Blue Ridge – 30 minute Clark/Dixie Trl – 30 minute Edwards Mill – 30 minute Creedmoor – 30 minute
Hillsborough S ⁻	treet. There will	at Western Boulevard and be minimal disruption of	Assets	Multiple 40' buses
enhancemen	e as proposed t ts.		Major Destinations	Downtown Raleigh, Blue Ridge Road, Edwards Mill Road, Creedmoor Road, Crabtreee Valley Mall, NC ART Museum
	Ju		Transit	GoBaleigh Station

GoRaleigh Station

Centers









Project ID:	TO005-M	Project Type:			Bus Operations	
Project Description:			Proje	Project At A Glance		
of 9 vehicles in F	FY 2019. These b	ill extend a current lease buses will be housed at the	Proje Descr	ect ription	Bus Lease Extension	
., .	erations & Mainter	Agen	су	City of Raleigh		
Road. These leased buses are needed to continue to provide consistent reliable service for GoRaleigh)19 Cost	\$189,000	
•	to continue the in	Fundi Sourc	-	Wake Transit Tax Proceeds		
	111.		Start	Date	July 1, 2018	
			End D	Date	June 30, 2019	



Project ID:	TO005-N	Project Type:			Bus Operations		
Project Descripti	Project Description:				Project At A Glance		
pass. This pass	in Wake County will allow fare-free	Proj Des	ect cription	Youth Fare Program			
County for youth 13-18 on GoRaleigh, GoCary, and GoTriangle transit routes. These fare passes will be issued by GoRaleigh, GoCary, or GoTriangle with valid				ncy	GoRaleigh, GoCary, GoTriangle, in conjunction with Wake County		
	Cards, or with tran	FY 2	019 Cost	\$230,000			
identification cards.			FY 2	020 Cost	\$280,800		
.,	Cary, and GoTriar	Fun Sou	ding rce	Wake Transit Tax Proceeds			
this Spring/Sumn	ng Wake County ner 2018 to issue t le to those with a	Star	t Date	July 1, 2018			
		e Department, and the	End	Date	Ongoing		
GoTriangle Region of \$230,000, funct offset fares that	onal Transportation ded from the Wal would have been dition to purchasing	on Center. A total ke Tax Revenues, will n collected by the transit ng the supplies needed					

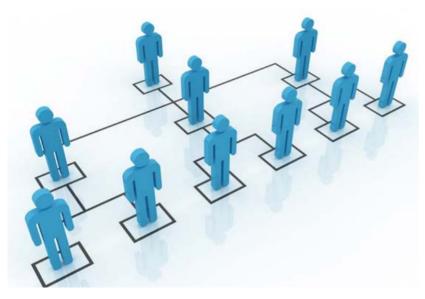
TRANSIT PLAN ADMINISTRATION/IMPLEMENTATION -TO002

New FY 2019 Projects

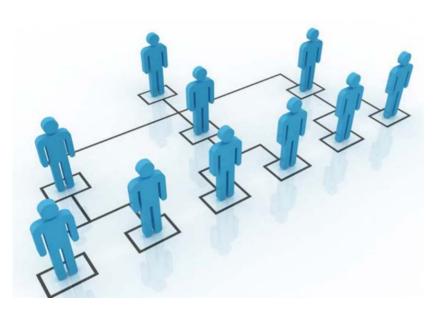
Project ID:	TO002-M	Project Type:		Tra	ansit Plan Administration	
Project Description:				Project At A Glance		
related to public	c engagement a	spending on initiatives nd communication	Proj Desc	ect cription	GoCary marketing of new bus services	
•	•	nded marketing program. Intinue to market GoCary	Age	ncy	Town of Cary	
	., .,	nsion of services in FY 2019	FY 2	019 Base	\$35,875	
and beyond.	GoCary will also ir		019 New ect Cost	\$25,000		
Plan services wit	thin its service are	pansion of Wake Transit ea. Marketing and public	FY 2 Prog	020 grammed	\$62,397	
outreach exper	nses identified by	GoCary include:	Fund	-	Wake Transit Tax Proceeds	
- Advertisin - Printing	g		Star	t Date	July 1, 2018	
- Supplies	ed services		End	Date	Ongoing	
	al development	and training				

Public notices -

Project ID:	TO002-R	Project Type:	Troject Type: Transit Plan Admin/Implementat			on
Project Description:			Pro	Project At A Glance		
GoTriangle will employ one (1) full-time equivalent (FTE) to meet the required public involvement tasks and responsibilities defined by the TPAC. This position will work			Project One (1) FTE employee a accessory administrative expenses for public engagement			
	on introducing and/or improving strategic public engagement activities for the Wake Transit Plan, which will include surveys, public meetings and other tasks.				GoTriangle	
					\$150,000	
Include surveys,	public meetings	FY 2	020 Cost	\$153,750		
			Fun Sou	ding rce	Wake Transit Tax Proceeds	
			Sta	t Date	July 1, 2018	
			End	Date	Ongoing	



Project ID:	TO002-S	Project Type:		Transi	t Plan Admin/Implementation		
Project Description:				Project At A Glance			
position for the technology initia	purposes of mana atives and integra	0 0 0	Proje Desci	ect ription	One (1) FTE employee and accessory administrative expenses for regional technology integration management		
	-	d with managing the	Agen	су	GoTriangle		
0	0, 0	Study (TC002-P). Once	FY 20	19 Cost	\$97,200		
5	• •	on will manage the	FY 20	20 Cost	\$99,630		
integration plan		of this position in FY 2019 is	Fund Sour	-	Wake Transit Tax Proceeds		
position that will	l go beyond Wak	I responsibilities of the ce County, 65% of the from Wake Transit Tax	Start	Date	July 1, 2018		
Proceeds (\$97,2			End [Date	Ongoing		



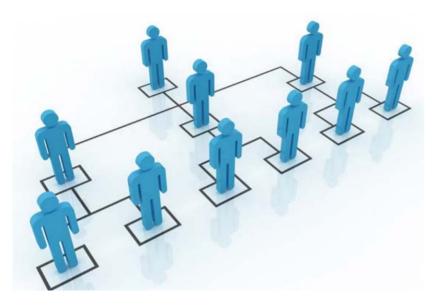
Project ID:	TO002-T	Project Type:		Transit	Plan Admin/Implementatio	n
Project Descript	ion:		Proj	ect At A	Glance	
Transit Annual R	eports, factsheet	ne creation of Wake s, signs, web graphics,	Proj Deso	ect cription	Creative Design Contractor	
		ard graphics and more to ous audiences about the	Age	псу	GoTriangle	
		nsit Plan. Contracting	FY 2	019 Cost	\$80,000	
with a creative of	design consultan	t will allow GoTriangle to to a creative design firm	FY 2 Prog	020 rammed	\$82,000	
as an on-call co	ontractor for the p	ourposes of content	Fund Sour	-	Wake Transit Tax Proceeds	
design and print	t-ready materials	Star	t Date	July 1, 2018		
			End	Date	Ongoing	

Project ID:	TO002-U	Project Type:		Transit Plan Admin/Implementat		
Project Descript	ion:		Proje	ect At A (Glance	
housing paratra	nsit operations, v	e for the purpose of ehicles & maintenance.	Proje Descr	ct iption	Paratransit Office Space Lease	
	.,	e to develop a long-term In and plan for paratransit	Agen	cy	GoTriangle	
•		ceeds will fund 62% of	FY 20	19 Cost	\$127,959	
•		s performed in Raleigh	FY 20	20 Cost	\$131,158	
This leased facili	ty will support the	e estimated annual lease	Fundi Sourc	•	Wake Transit Tax Proceeds	
costs for such a	costs for such a facility as described above. This project is inked to the FY 2019 Project TC002-J.			Date	July 1, 2018	
			Est. E Date	nd	June 30, 2023	

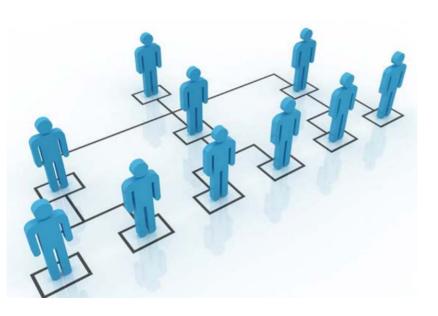
Project ID:	TO002-V	Project Type:		Tra	ansit Plan Administration
Project Descript	lion:		Projec	t At A G	Blance
completion of th	he Community Fu	anticipation of the Inding Area Program	Project Descrip		Technical Support & Planning Services for Community Funding Areas
Management Plan. These dollars can be used towards technical planning support of transit within the defined			Agency	/	CAMPO & Community Funding Area Entities
Community Fun	iding Areas.		FY 2019	9 Cost	\$100,000
			Fundin Source	•	Wake Transit Tax Proceeds
			Start D	ate	July 1, 2018
			End Da	ite	Funds will continue to be requested annually until all Community Funding Area Entities that choose to are able

to utilize such services.

Project ID:	TO002-W	Project Type:		Transit Plan Administration		
Project Descript	ion:		Proje	ect At A	Glance	
equivalent (FTE)	to function as its	y one (1) full-time Transit Analyst. This	Proje Desc	ect ription	1 FTE: Transit Analyst	
•		onducting National Transit e Transit-required	Agen	су	Town of Cary	
· · ·		erational analysis, as well	FY 20	19 Cost	\$150,000	
as aid in the rev	iew of Wake Tran		FY 20 Progr)20 rammed	\$153,750	
performance ar	nalytics to enhance	ce agency decision	Fund Sour	-	Wake Transit Tax Proceeds	
effectiveness, a	ities, improve ope s well as ensure c documentation i		Start	Date	July 1, 2018	
		I	End I	Date	Ongoing	



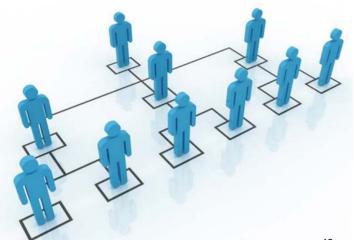
Project ID:	TO002-X	Project Type:		T	Transit Plan Administration	
Project Descript	ion:		F	Project At A	Glance	
equivalent (FTE)	staff position to f	y one (1) full-time function as its Civil Rights		Project Description	1 FTE: Civil Rights Program Coordinator	
.,		rative expenses will also on of the employee's	4	gency	Town of Cary	
		nsible for the following, but	F	Y 2019 Cost	\$150,000	
should not be lir			F	Y 2020 Programmed	\$153,750	
		s Program Updates (ADA,		unding ource	Wake Transit Tax Proceeds	
Serve as t	VI, LEP, Environme he Title VI Coordi he DBE Liaison O		s	tart Date	July 1, 2018	
	he ADA Program		E	nd Date	Ongoing	
Conduct monitoring	paratransit contr g and complianc	act and service				



Project ID:	TO002-Y	Project Type:		Tr	ansit Plan Administration
Project Descript	ion:		Projec	t At A (Glance
within its current	administrative st		Project Descrip		Position Upgrade & Reorganization – Deputy Transit Administrator
		the expansion of the nsit Administrator will be	Agency	1	Town of Cary/GoCary
responsible for:	me beputy na		FY 2019	9 Cost	\$80,875
	no planning		FY 2020 Program	-	\$82,897
Grants ma	ge planning anagement and	1 0	Funding Source	-	Wake Transit Tax Proceeds
Overseeir	ng contract com	iance requirements oliance Iyst, Civil Rights Program	Start D	ate	July 1, 2018
•	0	anner (short-range)	End Da	te	Ongoing
• Directing	overall departme of the Transit Adr	ent operations in the ninistrator			

Project ID:	TO002-Z	Project Type:		T	ransit Plan Administration
Project Descript	ion:		Pr	oject At A	Glance
equivalent (FTE)	for fiscal year 20	y one (1) full-time 19 through the NCDOT		oject escription	NCDOT Apprentice
		ng is the local match cy hosting an apprentice.	Ag	ency	Town of Cary
•	Fers work experier	3 0 11	FY	2019 Cost	\$20,629
· · ·	individuals who h ve the desire to w		nding urce	Wake Transit Tax Proceeds	
transportation.			Sta	art Date	July 1, 2018
• •	1 5	with the Transit Planner	En	d Date	June 30, 2019
spend time with Marketing Spec Some of the ma to:	the Transit Projectialist and Transit S ior tasks will inclue	s Planner, but will also et Manager, Transit ervices Administrator. de, but will not be limited ous stop inventory			

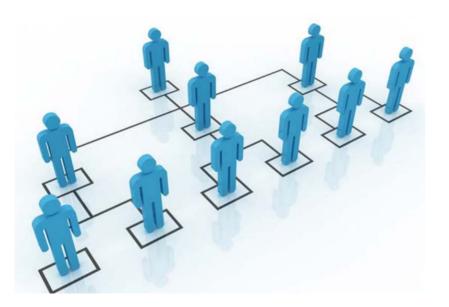
- 1. Create a comprehensive bus stop inventory
- 2. Work with Grants & Special Projects Planner to create process for enhanced National Transit Database (NTD) reporting requirements
- 3. Work with the operations contractor to review existing technology and research options for potential upgrades/replacements
- 4. Assist transit staff and MIS/MYBSIP Core Technical Teams with any data collection/implementation (based on timing) of service changes and major capital projects



Project ID:	TO002-AA	Project Type:		Transit Plan Administration		
Project Descript	ion:		Р	Project At A	Glance	
equivalent (FTE)	to support the ne	· · · · ·		Project Description	1 FTE: Transportation Analyst	
	Analyst. This posities following duties	tion will be tasked	A	gency	City of Raleigh	
	c rollowing duties		F	Y 2019 Cost	\$150,000	
	lanning, research Transit Plan	and analytical support		Y 2020 Programmed	\$153,750	
2. Provide c	ustomer service a	and support to internal		unding ource	Wake Transit Tax Proceeds	
3. Prepares	1 (7	ction stakeholders ommendations for Wake mprovements	s	tart Date	July 1, 2018	
4. Provides r	ecommendation	s and input to related		nd Date	Ongoing	
1 (3	policies, procedu ating budgets	res, processes, resources				

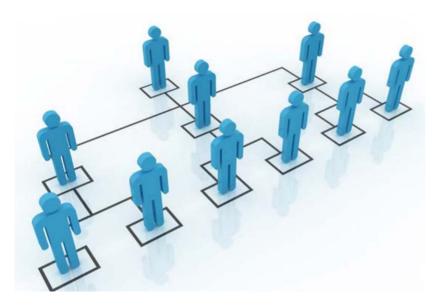


Project ID:	TO002-AB	Project Type:		Tra	ansit Plan Administration
Project Descript	ion:		Proj	ject At A (Glance
equivalent (FTE)	GoRaleigh will en to support the p	Proj Dese	ect cription	1 FTE: Transit Planner	
duties:	be tasked primar	ily with the following	Age	ncy	City of Raleigh
ddies.			FY 2	019 Cost	\$150,000
	0 5	tical support related to anning functions of Wake	FY 2 Prog	020 grammed	\$153,750
Transit Pla	n	J. J	Fund	-	Wake Transit Tax Proceeds
planning	efforts	formation related to	Star	t Date	July 1, 2018
	nd external stake	s and project work with pholders	End	Date	Ongoing
correspon qualificati applicatio detailed o 5. Evaluates procedure	ndence which ma ion/request for pr ons, design scher design plan docu current program es n special project	inical documents and ay include request for roposal documents, grant matics, graphs, charts and iments as, processes and administration and			



Project ID:	TO002-AC	Project Type:		Tra	ansit Plan Administration
Project Descript	lion:		Project	t At A (Glance
equivalent to fu	Ifill the position of	nploy one (1) full-time Traffic Signal Timing	Project Descrip		1 FTE: Traffic Signal Timing Analyst
	e million dollar Fec	leral Highway obtained by GoRaleigh	Agency	/	City of Raleigh
	, , , ,	signals on Capital	FY 2019	9 Cost	\$150,000
Boulevard. The	e expectation is C	ity Traffic Engineering which includes design,	FY 2020 Program		\$153,750
procurement a	nd implementatio	n. After which, the	Funding Source	-	Wake Transit Tax Proceeds
system. Currer	nt staff levels are r	aintain and operate this not sufficient for either ations. This position is	Start Da	ate	July 1, 2018
	0 0 1	Iraffic Communication	End Dat	te	Ongoing
	uld benefit about	is transit signal priority 1,600,000 riders per year			

This position would be responsible for complete contract construction administration of firm/firms implementing signal priority at ten locations along Capital Boulevard.



Project ID:	TO002-AE	Project Type:		Tra	ansit Plan Administration
Project Descript	ion:		Proj	ect At A	Glance
GoRaleigh mark	keting and comm	s efforts related to nunications. These funds	Proje Desc	ect cription	GoRaleigh Marketing, Communications & Public Relations
will go to suppo	rt:		Ager	псу	City of Raleigh
 Develop 	nent and printing	of route schedule	FY 2	019 Cost	\$250,000
 brochures TransLoc 	1 17		Fund Sour	-	Wake Transit Tax Proceeds
Website pDigital sig	.,		Star	t Date	July 1, 2018
	us signage		End	Date	June 30, 2019
•) advertising campaigns			
 Branded Event boo 	marketing items				
	nips and event ma	aterials			

FYs 2019-2027 Wake Transit Multi-Year Operating Program Summary

Transit ID TO001 T TO002 Adi	Deperations / Service Type Tax District Admin Transit Plan dmin/Implementation Bus Operations	Sponsor Agency Triangle Tax District GoTriangle CAMPO City of Raleigh Town of Cary Triangle Tax District (FY19) GoTriangle GoRaleigh GoCary Wake County Wendell Zebulon	Managing/Operating Agend GoTriangle Triangle Tax District (FY19) GoTriangle CAMPO City of Raleigh Town of Cary GoTriangle GoRaleigh GoCary Wake County	Tax District Administrative Expenses	GEOGRAPHY WAKE COUNTY WAKE COUNTY WAKE COUNTY	Source Tax District Tax District	FY 19 \$ 411,094 \$ 3,772,362 \$ 10,569,410	\$ 3,598,339		\$ 3,780,662 \$					FY 27 \$ 500,878 \$ 4,277,740	. , ,
ТО001 Т ТО002 Adı	Tax District Admin Transit Plan dmin/Implementation	Triangle Tax District GoTriangle CAMPO City of Raleigh Town of Cary Triangle Tax District (FY19) GoTriangle GoRaleigh GoCary Wake County Wendell	GoTriangle Triangle Tax District (FY19) GoTriangle CAMPO City of Raleigh Town of Cary GoTriangle GoRaleigh GoCary	Tax District Administrative Expenses) Transit Plan Administration/Implementation/Planning	COUNTY WAKE COUNTY WAKE		\$ 3,772,362	\$ 3,598,339	\$ 3,688,374	\$ 3,780,662 \$	3,875,260				,	\$ 4,092,243
Adı	dmin/Implementation	CAMPO City of Raleigh Town of Cary Triangle Tax District (FY19) GoTriangle GoRaleigh GoCary Wake County Wendell	GoTriangle CAMPO City of Raleigh Town of Cary GoTriangle GoRaleigh GoCary	Transit Plan Administration/Implementation/Planning	WAKE COUNTY WAKE	Tax District						\$ 3,972,224	\$ 4,071,615	\$ 4,173,405	\$ 4,277,740	\$ 35,209,981
TO005	Bus Operations	GoRaleigh GoCary Wake County Wendell	GoRaleigh GoCary	New Recurring Bus Operations (Regional, Local, Demand Response)			\$ 10,569,410	¢ 15 201 367								1
						Tax District		φ 13,291,307	\$ 15,669,326	\$ 16,101,697 \$	16,545,705	\$ 16,999,886	\$ 17,466,985	\$ 17,903,659	\$ 18,351,251	\$ 144,899,286
			TOTAL	PROGRAMMED OPERATIONS FROM TAX DISTRICT REVENUES			\$ 14,752,866	\$ 19,311,077	\$ 19,789,606	\$ 20,325,063 \$	20,874,735	\$ 21,437,225	\$ 22,015,342	\$ 22,565,726	\$ 23,129,869	\$ 184,201,511
				future year operating projects and services. FY 2019 is base us Service Implementation Plan, the Community Funding Are years operating	eas Program Mana		the Major Invest	stment Study a								
			Managing/Operating Agend	cy Description	GEOGRAPHY	Source	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	Total (100%)
TBD Fut	uture Bus Operations	TBD	TBD	New Recurring Future Bus Operations Not Including Existing Service (To Be Informed by Wake Bus Plan)	WAKE COUNTY	Tax District		\$ 1,345,958	\$ 3,576,651	\$ 6,019,270 \$	9,653,693	\$ 14,096,786	\$ 22,026,605	\$ 29,670,677	\$ 37,564,605	\$ 123,954,244
TBD	Other Bus Operations	TBD	TBD	ADA/Short Range Area Plans	WAKE COUNTY	Tax District		\$ 525,000	\$ 1,076,000	\$ 1,654,000 \$	2,261,000	\$ 2,897,000	\$ 3,563,000	\$ 4,261,000	\$ 4,991,000	\$ 21,228,000
TBD	Community Funding Areas	TBD	TBD	Community Funding Areas	WAKE COUNTY	Tax District		\$ 184,000	\$ 377,000	\$ 580,000 \$	793,000	\$ 1,016,000	\$ 1,249,000	\$ 1,494,000	\$ 1,750,000	\$ 7,443,000
TBD Mair	intenance of Facilities	TBD	TBD	Maintenance of Facilities	WAKE COUNTY	Tax District		\$ 1,000,000	\$ 2,025,000	\$ 2,076,000 \$	2,128,000	\$ 2,181,000	\$ 2,235,000	\$ 2,291,000	\$ 2,348,000	\$ 16,284,000
TBD	Bus Rapid Transit	TBD	TBD	Bus Rapid Transit	WAKE COUNTY	Tax District State/Federal						\$ 13,474,298	\$ 13,811,155	\$ 14,156,434	\$ 14,510,345	\$ 55,952,233
TBD	Commuter Rail	TBD	TBD	Commuter Rail	WAKE COUNTY	Tax District State/Federal									\$ 20,060,000	\$ 20,060,000
TBD Oth	ther Future Operating	TBD	TBD	Other Future Operating	WAKE COUNTY	Tax District			\$ 1,500,000	\$ 1,537,500 \$	1,575,938	\$ 1,615,336	\$ 1,655,719	\$ 1,697,112	\$ 1,739,540	\$ 11,321,145
ł				SUBTOTAL ADDITIONAL MODELED OPERATIONS TOTAL OPERATIONS FROM WAKE TAX DISTRICT REVENUES				\$ 3,054,958 \$ 22,366,035		\$ 11,866,770 \$ \$ 32,191,833 \$						

FY 2019 Draft Wake Transit Work Plan



FY 2019 Capital Budget & Multi-Year Capital Improvement Program

FY19 Triangle Tax District: Wake Capital

	Triangle Tax	District: Wake Capital
Revenues		
Tax District Revenues		
Transfer from Wake Operating	\$	84,304,000
Debt Proceeds	\$	13,912,000
Other Tax District Revenues	\$	2,290,000
Total Revenues	\$	100,506,000
Expenditures		
Capital Planning		
Triangle Tax District - Wake Capital	\$	350,000
GoTriangle	\$	597,333
Commuter Rail Transit (CRT)		
GoTriangle	\$	333,333
Reserve	\$	1,363,038
Bus Rapid Transit (BRT)		
Reserve	\$	2,955,545
Bus Infrastructure		
GoTriangle	\$	2,780,624
GoRaleigh	\$	1,100,000
GoCary	\$	15,316,000
Bus Acquisition		
GoTriangle	\$	5,000,000
GoRaleigh	\$	21,352,908
Debt Service	\$	2,464,000
Allocation to Wake Capital Fund Balance	\$	46,893,219
Total Expenditures	\$	100,506,000
Revenues over Expenditures	\$	-

FY 2019 DRAFT CAPITAL TRANSIT WORK PLAN

The FY 2019 Draft Wake Transit Work Plan includes capital funds for planning, design and construction of major infrastructure needed for the Wake Transit Plan as well as the acquisition of vehicles to support route improvements and expansions. Capital projects contemplated in the Wake Transit Plan in future years are dependent on several factors, including successful receipt of federal or state grant awards.

FY 2019 REVENUE

The FY 2019 Draft Wake Transit Work Plan includes a total of \$51.1 million of capital projects and \$49.4 million of funds allocated to capital fund balance, reserve for future projects, and debt service for a total FY 2019 capital budget of \$100.5 million. Many projects budgeted in FY 2019 are funded by local revenue, except for \$2.29 million of bus replacements programmed in the CAMPO FY 2018-2027 Transportation Improvement Program. FY 2019 also includes plans for the first debt-funded projects for the tax district, allowing it to establish itself in the marketplace in advance of larger issuances in future years to support future bus rapid transit, commuter rail, and other bus infrastructure projects.

FY 2019 EXPENDITURES

I. Bus Infrastructure -- \$19.2 Million

The Wake Transit Plan envisioned capital infrastructure to support a rapidly increasing local bus network. This infrastructure includes transfer stations, park-and-ride lots, bus stop improvements, bus maintenance facilities, sidewalk access and street side facilities, and other improvements. Funds for FY 2019 are allocated for many of these types of improvements.

Operations/Maintenance and Multi-Modal Facilities

GoCary is allocated \$10 million to complete the construction of a Regional Operations and Maintenance Facility located at 160 Towerview Court, which is the site of an 8.87 - acre tract adjacent to the Town's Operation Center. Award of the construction contract is scheduled for the fourth quarter FY 2019. GoCary is also allocated an additional \$200,000 for a total of \$500,000 to continue the Downtown Cary Multimodal facility feasibility study that was approved in FY18. The results of the study will determine the land acquisition and design needs for the facility. Upon completion of the study, funds of \$4.0 million will be provided to GoCary for land acquisition and initial design of a downtown multimodal facility. The FY 2019 Draft Work Plan allocates \$350,000 to GoRaleigh for design of the East Raleigh Community Transit Center. The goal of the project is to provide a safer and more convenient connection for riders throughout the system without having to travel downtown. Construction for this project will be programmed in future years of the Wake Transit Plan implementation.

GoTriangle is allocated an additional \$700,000 to continue the design of the Raleigh Union Station Bus Facility. This facility will allow future bus services, including bus rapid transit, to connect directly to existing intercity rail services and future commuter rail service. Also allocated to GoTriangle is \$312,500 for GoTriangle to complete a feasibility study to help determine the best location for a new Regional Transit Center. The study will take into consideration current and future planned routes, land use and price. Additional Bus Infrastructure project funds provided to GoTriangle include \$568,124 for design, equipment and implementation of a temporary Paratransit Office Location. This temporary location will allow GoTriangle to modify the current paratransit location at its Bus and Maintenance Operations Facility to accommodate current and future growth and workflow.

Bus Route Amenities and Park & Ride Facilities

The FY 2019 Draft Transit Work Plan provides funds in the amount of \$750,000 to GoRaleigh for approximately 25 Bus Shelters/Amenities to be built throughout Raleigh. These shelters/amenities will be Americans with Disability Act (ADA) accessible. In addition, GoTriangle will utilize \$475,000 for bus stop passenger waiting accommodations. These stops will have amenities ranging from a concrete pad to shelters, details of which will be determined by the location of stops along the routes. Included in this amount is \$50,000 to potentially relocate the downtown Wake Forest bus stop.

In advance of service starting in January 2019, \$1 million is allocated to GoCary to design and construct additional passenger access and waiting accommodations in support of a new route proposed on Weston parkway. In addition, the Draft Work Plan includes \$100,000 to GoCary for the design and printing of new signage, the purchase and installation of new sign holders and the redesign and printing of the GoCary system map brochure.

The FY 2019 Draft Transit Work Plan also allocates funding for park and ride facilities. Included is \$500,000 to GoTriangle for a Long-Term Park and Ride Feasibility Study to determine the best location for park and ride facilities in each municipality in the county. The study of these facilities will be tied to the bus projects programmed in the Wake Bus Plan. In the interim, \$75,000 is budgeted for equipment to be used in four (4) potential short-term park-and-ride locations. The Draft Work Plan also includes \$50,000 for GoTriangle to implement a new bus stop location in downtown Wake Forest. The current bus stop may be replaced and the requested funds will keep the connection between the Wake Forest Loop and Wake Forest Express.

Bus Technology

A total of \$150,000 is programmed in FY 2019 for a regional technology integration study. This study will review farebox equipment, mobile fare payment options, camera systems, Automatic Vehicle Location (AVL) systems, automatic annunciators, mobile and fixed passenger information systems, electronic signage, Automatic Passenger Counter (APC), Driver Control Units, and scheduling and dispatch software packages for fixed route, on-demand, and paratransit services. GoTriangle will take the lead in developing a cost share agreement that establishes 60% of the cost responsibility from the Wake Transit resources and 40% from GoDurham, Chapel Hill Transit, and non-Wake GoTriangle sources. The outcome of the study will be a technology plan for next generation equipment and software to improve operations and customer interactions across all types of transit service in the three-county area.

II. Bus Acquisition -- \$26.4 Million

To implement expanded bus service in FY19 and beyond, GoRaleigh is requesting \$8,897,040 for the procurement of 15 new compressed natural gas (CNG) buses in FY19. The Draft Work Plan also includes \$2,500,000 for GoTriangle to purchase five (5) low-floor transit buses to expand service in FY2019 and FY2020. Detailed plans for the new services will be determined as part of the Wake Bus Plan. In addition, GoRaleigh will replace 21 older buses that are reaching the end of their useful lives with 21 CNG buses for \$12,455,868. GoTriangle will purchase five (5) replacement vehicles at a cost of \$2,500,000.

III. Bus Rapid Transit -- \$3.0 Million

The FY 2019 Draft Transit Work Plan programs \$3.0 million in additional funding for the Future Fixed Guideway Alternatives Refinement and Project Development Studies. At the conclusion of the Major Investment Study underway for the Bus Rapid Transit corridors, the transit partners will assess a range of reasonable alternatives and refine the project implementation details for each corridor or project identified. Project sponsors will be identified and these dollars will be appropriated to the project sponsor to continue this work.

IV. Commuter Rail Transit -- \$1.7 Million

The FY 2019 Draft Transit Work Plan programs \$1.4 million in additional funding for the Future Fixed Guideway Alternatives Refinement and Project Development Study for Commuter Rail. At the conclusion of the Major Investment Study underway for the Commuter Rail Corridor, the transit partners will assess a range of reasonable alternatives and refine the project implementation details for the corridor. A project sponsor will be identified and these dollars will be appropriated to the project sponsor to continue this work.

The Draft Work Plan also includes \$333,333 to be allocated to GoTriangle to conduct Rail Traffic Controller (RTC) modeling activities in conjunction with North Carolina Rail Road and Norfolk Southern related to the commuter rail project in the Major Investment Study.

Dollars budgeted in FY 2019 are budgeted using estimated total track mileage of 37.4 miles between West Durham to Greenfield Parkway, where 2/3 of the miles are in Wake County and 1/3 are in Durham County. Dollars are then budgeted proportionally between the Wake Major Capital Fund and the Durham/Orange Fund.

V. Capital Planning: \$947K

GoTriangle is allocated \$458,333, the first of three years of funding, to implement an Enterprise Resource Planning system that will provide the ability to produce meaningful reports and assist in making key business decisions. Wake Transit will provide 25 percent of the funding for this project, with remaining funds allocated between GoTriangle regional funds and Durham/Orange funding.

GoTriangle is provided \$139,000 to contract with the Triangle J Council of Government (TJCOG) to continue the second year of the Transit Station Land Use and Housing Planning for Fixed Guideway Corridors study.

Finally, the FY2019 Draft Work Plan contemplates \$350,000 for a land use and area plan for the Western Boulevard Bus Rapid Transit corridor. These funds are held in reserve as additional conversation and feedback is needed regarding whether Wake Transit Funds should pay for municipalities' land us plans of other transit planning activities related to major infrastructure projects.

VI. Reserve for Future Projects and Debt Service -- \$49.3 Million

Future years of Wake Transit Plan implementation require extensive capital outlay for major infrastructure projects. The Wake Transit Plan was modeled after establishing a five percent capital fund balance as an overall reserve and measure of financial health of the plan, in addition to reserves established in the operating fund. Funds of \$19.2 million in FY 2019 will be used to add to the capital projects fund balance and \$27.6 million will be used for temporary capital liquidity to cash fund future capital projects. These dollars will be drawn down in later years for future capital expenditures. The FY 2019 Draft Work Plan also includes \$2.9 million for the cost of issuance and debt service reserve and expenses related to the first issuance of debt for the tax district to finance \$12.5 million of bus infrastructure projects, including the GoCary Regional Operations and Maintenance Facility, Weston Parkway Improvements, design of the GoRaleigh East Raleigh Community Transit Center and Go Raleigh Bus Shelters, and GoTriangle Bus Stop Improvements.

FY19 Wake County Transit Plan: Capital

		riangle Tax strict: Wake		CoTriongle		AMPO		CoPoloigh		GoCom	-	TRACS	L Km	vightdala		Mondall		Zebulon
		Capital		GoTriangle	U.	AIVIPO		GoRaleigh		GoCary	I	IRACS	K	nightdale		Wendell	4	Lebuion
evenues		Capital																
Transfer from Wake Operating	Ś	84,304,000																
Debt Proceeds	\$	13,912,000																
Other Tax District Revenues	Ś	2,290,000																
Allocations from Tax District Revenues to Agencies	Ť	_,,																
Capital Planning			\$	597,333	Ś	-	\$	-	\$	-	Ś	-	\$	-	\$	-	\$	
Commuter Rail Transit (CRT)			Ś	333,333		-	Ś	-	Ś		\$	-	Ś	-	\$	-		
Bus Rapid Transit (BRT)			\$		\$	-	Ś	-	Ś		Ś	-	\$	-	\$	-	Ś	
Bus Infrastructure			Ś	2,780,624	•	-	Ś	1.100.000		15,316,000	Ś	-	Ś	-	Ś	-	Ś	
Bus Acquisitions			ŝ	5,000,000		-	Ś	21,352,908			Ś	-	Ś	-	Ś	-	Ś	
otal Revenues	Ś	100,506,000	Ś	8,711,290	-	-	Ś			15,316,000	\$	-	Ś	-	Ś	-	Ś	
penditures	· ·		Ŧ	0,:,_00	Ŧ		Ŧ	,:=_,::=	Ŧ		Ŧ		Ŧ		Ŧ		Ŧ	
Allocation to Wake Capital Fund Balance	Ś	46,893,219	\$	-	\$	-	Ś	-	Ś	-	Ś	-	Ś	-	Ś	-	Ś	
Debt Service	\$	2,464,000	Ý		Ŧ		7		Ŧ		Ŧ		Ŧ		7		Ŧ	
Capital Planning	Ť	_, ,																
Bus & Rail Station Land Use and Affordable Housing Study (TJCOG)	\$	-	Ś	139,000	Ś	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	
Western Boulevard Area Plan	\$	350,000	\$	-	\$	-	Ś	-	\$		\$	-	\$	-	\$	-		
Enterprise Resource Planning (ERP) System	Ś	-	\$	458,333		-	\$	-	\$		\$	-	\$	-	\$	-	\$	
Commuter Rail Transit (CRT)	Ť		Ŧ	/ 5			Ŧ		r.				,		т		F	
CRT Future Fixed Guideway Alternatives Refinement and Project																		
Development	\$	1,363,038	\$	-	\$	-	Ś	-	\$	-	\$	-	\$	-	\$	-	\$	
Commuter Rail Traffic Controller Modeling	\$	_,,	\$	333,333		-	Ś	-	Ś	-	Ś	-	Ś	-	Ś	-		
Bus Rapid Transit (BRT)	Ŧ		Ŧ		Ŧ		7		Ŧ		Ŧ		Ŧ		Ŧ		Ŧ	
BRT Future Fixed Guideway Alternatives Refinement and Project																		
Development	\$	2,955,545	\$	-	\$	-	\$	-	Ś	-	Ś	-	Ś	-	\$	-	\$	
Bus Infrastructure	Ŧ	_,,.	Ŧ		Ŧ		Ŧ		Ŧ		7		Ŧ		Ŧ		Ŧ	
Long-Term Park & Ride Feasibility Study	\$	-	\$	500,000	Ś	-	\$	-	Ś	-	Ś	-	Ś	-	Ś	-	\$	
Short Term Park & Ride	Ś	-	\$	75,000		-	Ś	-	\$	-	Ś	-	\$	-	\$	-	\$	
Regional Technology Integration Study	\$	-	\$	150,000		-	Ś	-	\$	-	\$	-	\$	-	\$	-	Ś	
Regional Transit Center Facility Feasibility Study	Ś	-	\$	312,500		-	Ś	-	Ś	-	Ś	-	Ś	-	Ś	-	Ś	
East Raleigh Community Transit Center Design	Ś	-	\$	-	Ś	-	Ś	350,000	Ś	-	Ś	-	\$	-	Ś	-	Ś	
Paratransit Office Space Up-fit (Location TBD)	Ś	-	\$	568,124	\$	-	Ś	-	\$	-	\$	-	\$	-	\$	-	Ś	
Downtown Cary MultiModal Facility Feasibility Study	Ś	-	\$	-	\$	-	\$	-	\$	200,000	'	-	\$	-	Ś	-	Ś	
Downtown Cary MultiModal Facility Land Acquisition	\$	-	\$	-	\$	-	Ś	-	Ś	4,000,000		-	\$	-	Ś	-	Ś	
Raleigh Union Station Bus Facility (Design)	Ś	-	\$	700,000	Ŧ	-	Ś	-	Ś		\$	-	\$	-	Ś	-	Ś	
Regional Bus Operations & Maintenance Facility Construction	Ś	-	Ś	-	\$	-	Ś	-	Ś	10,000,000	Ŧ	-	Ś	-	Ś	-	Ś	
Passenger Information Materials	Ś	-	Ś	-	\$	-	Ś	-	\$	100,000		-	\$	-	\$	-	Ś	
Weston Parkway Route	Ś	-	\$	-	\$	-	Ś	-	\$	1,016,000		-	\$	-	\$	-	Ś	
Bus Shelters/Amenities	\$	-	\$	475,000	•	-	\$	750,000			\$	-	\$	-	\$	-	\$	
Bus Acquisitions	Ť		Ý		Ŧ		7	,	Ŧ		Ŧ		Ŧ		Ŧ		Ŧ	
Expansion Buses	\$	-	\$	2,500,000	Ś	-	\$	8,897,040	Ś	_	Ś	-	Ś	-	Ś	-	Ś	
Replacement Vehicles	Ś	-	\$	2,500,000			Ś	12,455,868		-	\$	-	\$	-	\$	-	\$	
Allocations from Tax District Revenues to Agencies	Ŷ		Ŷ	2,300,000	Ŷ		Ļ	12, 100,000	Ŷ		Ŧ		Ŷ		Ŷ		Ŷ	
Capital Planning	Ś	597,333																
Commuter Rail Transit (CRT)	¢ ¢	333,333																
Bus Rapid Transit (BRT)	ر ک																	
Bus Infrastructure	ب د	- 19,196,624																
Bus Acquisitions	ب خ	26,352,908																
otal Expenditures	ب د	100,506,000	\$	8,711,290	Ś	_	Ś	22,452,908	\$	15,316,000	Ś	-	\$	-	\$		ć	-
evenues over Expenditures	\$	100,000,000	\$ \$	0,711,230	\$ \$	-	ې \$	22,432,300	\$ \$		\$ \$	-	\$ \$	-	\$ \$	-	\$ \$	

	l Wake County sit Plan: Capital
\$	84,304,000
\$	13,912,000
\$ \$ \$	2,290,000
\$	100,506,000
Ŷ	100,500,000
\$	46,893,219
\$ \$	2,464,000
\$	139,000
\$ \$ \$	350,000
\$	458,333
\$ \$	1,363,038
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4	0.055.545
\$	2,955,545
Ś	500,000
\$ \$ \$	75,000
\$	150,000
\$	312,500
\$	350,000
\$	568,124
\$	200,000
\$	4,000,000
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\$	10,000,000
Ş	100,000
\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	1,016,000
Ş	1,225,000
\$	11,397,040
\$	14,955,868
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\$	100,506,000
\$ \$	

FY 2019 Draft Wake Transit Work Plan: Capital Project Sheet Summary

	TC002 - Bus Infrastructure						
Project ID	Agency	Project	FY 2018	FY 2019	FY 2020 Programmed		
TC002-A	GoTriangle	Raleigh Union Station Bus Facility	\$2,700,000	\$700,000	\$1,600,000		
ТС002-В	GoTriangle	Expansion of Bus Operations and Maintenance F	\$200,000				
TC002-C	Town of Cary	ADA Bus Stop Improvements	\$495,000				
TC002-D	Town of Cary	Bus Stop Sign Replacements	\$43,000				
ТС002-Е	Town of Cary	Regional Bus Operations & Maintenance Facility			•		
		Feasibility & Design	\$1,000,000				
		Construction		\$10,000,000			
TC002-F	Town of Cary	Downtown Multimodal Center					
		Feasibility Study	\$300,000	\$200,000			
		Design & Land Acquisition		\$4,000,000			
TC002-G	City of Raleigh	Construction of Poole Road Park-and-Ride Facilit	\$1,140,000				
тс002-Н	City of Raleigh	New Compressed Natural Gas Fueling Station	\$1,500,000				
TC002-I	City of Raleigh	New Bus Shelters and Bus Stop Improvements	\$500,000				
TC002-J	GoTriangle	Paratransit Office Space Up-fit (Location TBD)		\$568,124			
ТС002-К	GoTriangle	Short Term Park & Ride		\$75,000			
TC002-L	GoTriangle	Wake Forest Downtown Stop		\$50,000			
TC002-M	GoTriangle	Bus Stop Improvements		\$425,000	\$475,000		
TC002-N	GoTriangle	New RTC Facility Feasibility Study		\$312,500			
TC002-0	GoTriangle	Long-Term Park & Ride Feasibility Study		\$500,000			
TC002-P	GoTriangle	Regional Technology Integration Study		\$150,000			
TC002-Q	Town of Cary	Passenger Information Materials		\$100,000			
TC002-R	Town of Cary	Weston Parkway Route		\$1,016,000			
TC002-S	City of Raleigh	Bus Shelters/Amenities		\$750,000			
TC002-T	City of Raleigh	East Raleigh Community Transit Center		\$350,000			
		Total	\$7,878,000	\$19,196,624	\$2,075,000		

	TC001 - Bus Acquisition							
Project ID	Agency	Project	FY 2018	FY 2019	FY 2020 Programmed			
TC001-A	GoTriangle	Purchase of 8 new 40-foot transit buses	\$4,000,000					
ТС001-В	City of Raleigh	Purchase of 8 new 40-foot transit buses	\$4,000,000					
TC001-C	GoTriangle	Bus Purchase (Service Expansion - 5 40' Gillig Buses)		\$2,500,000				
TC001-D	GoTriangle	Bus Purchase (8 Gillige Replacement Buses)		\$2,500,000				
ТС001-Е	City of Raleigh	Bus Replacements (21 CNG Buses)		\$12,455,868				
TC001-F	City of Raleigh	Bus Expansion (15 New CNG Buses)		\$8,897,040				
		Total	\$8,000,000	\$26,352,908				

	TC005 - Bus Rapid Transit						
					FY 2020		
Project ID	Agency	Project	FY 2018	FY 2019	Programmed		
TC005-A		Future Fixed Guideways Alternatives Refinement & Project Development - BRT*	\$1,360,000	\$2,955,545			
		Total	\$1,360,000	\$2,955,545			

	TC004 - Commuter Rail Transit							
Project ID	Agency	Project	FY 2018	FY 2019	FY 2020 Programmed			
TC004-A	TBD	Future Fixed Guideways Alternatives Refinement & Project Development - CRT*	\$940,000	\$1,363,038				
ТС004-В	GoTriangle	Commuter Rail RTC Modeling		\$333,333				
		Total	\$940,000	\$1,696,371				

	TC003 - Capital Planning & Studies						
					FY 2020		
Project ID	Agency	Project	FY 2018	FY 2019	Programmed		
		Fixed Guideway Transit Corridors Major	\$2,000,000				
TC003-A	GoTriangle	Investment Study	\$2,000,000				
	CoTriangle	TJCOG Bus and Rail Station Land Use &	\$42,000	¢120.000			
тс003-С	GoTriangle	Affordable Housing Planning	\$42,000	\$139,000			
TC003-D	GoTriangle	Enterprise Resource Planning (ERP) System		\$458,333	\$458,333		
ТС003-Е	Reserve/TBD	Western Boulevard Area Plan		\$350,000			
		Total	\$2,042,000	\$947 <i>,</i> 333	\$458,333		

*These items build off TC003-B. Tax District Administration has directed the FFGARPD portions for CRT & BRT to be broken out into independent categories for FY 2019 and beyond

BUS INFRASTRUCTURE -TC002 New FY 2019 Projects

58

Project ID:

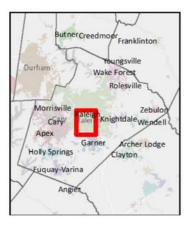
Project Description:

GoTriangle and GoRaleigh are constructing a bus transit center adjacent to Raleigh Union Station in Downtown Raleigh's Warehouse District. The Raleigh Union Station bus facility will allow future bus services (including bus rapid transit) to connect directly with intercity rail service and future commuter rail service. The facility will have 6 to 8 bus bays. The facility will contain ground level retail spaces and accommodate mixed-use development on upper floors. The facility is projected to be in its design phase throughout FY 2018 and 2019. Construction is anticipated to occur in FY 2020.

This project is linked to and builds upon portions of FY 2018 project that allocated \$2,700,000 for design of the facility. GoTriangle will allocate additional funding for the purpose of design work associated with the Raleigh Union Station Bus Facility.

Bus Infrastructure

Project Description	Raleigh Union Station Bus Facility
Start Date	Design: January, 2017
Agency	GoTriangle
FY 2019 Cost	\$700,000
FY 2020 Programmed	\$1,600,000
Funding Source	Wake Transit Tax Proceeds





TC002-E

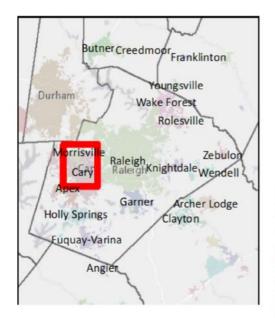
Project Type:

Project Description:

The Town will be constructing a new bus operations and maintenance facility to replace an existing leased space the Town's contractor uses for the same purpose. The facility will be used for GoCary vehicle storage and maintenance. The site identified for the facility is a total of 8.87 acres and is located at 160 Towerview Court in Cary. The adopted FY 2018 Wake Transit Work Plan included \$1 million for the design of the facility, which is scheduled to be completed by early 2019. The results of the design phase will inform construction of the facility, which is anticipated to begin by spring of 2019.

Bus Infrastructure

Project Description	Regional Bus Operations & Maintenance Facility Construction	
Start Date	April 2019	
Phase	Construction	
Agency	Town of Cary/GoCary	
FY 2019 Construction Cost	\$10,000,000	
Funding Source	Wake Transit Tax Proceeds	





Project ID:

Project Description:

The Cary Depot has served local and regional transit since 2005, as well as Amtrak since 1996. The facility serves as GoCary's central transfer hub and as a secondary hub for GoTriangle services. During peak hours, the facility is at capacity. The Wake County Transit Plan outlines an expansion of local and regional service and the addition of Bus Rapid Transit (BRT) and Commuter Rail Transit (CRT) over the next ten years. A new downtown multimodal center is needed, as the existing facility is unable to support this increase in service.

The adopted FY 2018 Wake Transit Work Plan includes \$300,000 for a Downtown Cary Multimodal Facility Feasibility Study and an additional \$200,000 will be applied to expand that study in FY 2019. This study will will evaluate the provision of access among transit modes as well as circulation around and through a station serving the facility. The results of the study will determine the Land/Right of Way acquisition needs, as well as address some of the preliminary project development and planning requirements that lead into design. Based on the availability of parcels that can accommodate the needs of this facility, the Town anticipates Land/Right of Way acquisition costs of \$2.5 Million. At the same time, the initial design phase of the facility will begin. Design is expected to cost approximately \$1.5 Million and take approximately 12-14 months.

Bus Infrastructure

Project At A Glance Downtown Cary Multimodal Project Facility: Description -Feasibility Study Expansion -Land Acquisition and Design Feasibility Study Expansion July 1, 2018 Start Date Land Acquisition and Design April 2019 Feasibility Planning/Land Phase Acquisition/Design Town of Cary/GoCary Agency FY 2019 Cost \$4,200,000 Funding Wake Transit Tax Proceeds Source



Project ID:	TC002-J	Project Type:		Bus Infrastructure		
Project Description:				Project At A	Glance	
GoTriangle will lease facility space for the purpose of housing paratransit operations, vehicles & maintenance.				Project DescriptionParatransit Office Space Up-fit		
This lease will give GoTriangle time to develop a long-				Start Date	July 1, 2018	
term operations facility strategy, design and plan for the Transit Operations Department. Wake Transit Tax				Agency	GoTriangle	
Proceeds will fund 62% of costs based on total ACCESS			1	FY 2019 Cost	\$568,124	
trips performe	d in Raleigh.			Funding		

This project will support the up-fit of a leased facility for the purposes described above. This request is linked to lease costs as described in the FY 2019 Project TO002-U.

Project Description	Paratransit Office Space Up-fit
Start Date	July 1, 2018
Agency	GoTriangle
FY 2019 Cost	\$568,124
Funding Source	Wake Transit Tax Proceeds

Project ID:

TC002-K

Project Type:

Project Description:

Multiple towns in Wake County have expressed interest in establishing new or replacing existing park and ride lots during the FY 2019 cycle. GoTriangle will allocate funds for four (4) potential park and ride lots. Three of the four lot locations still need to be determined (the fourth will be in Holly Springs). The Multi-Year Bus Service Implementation Plan and Long Term Park and Ride Feasibility Study (TC002-O) will help to inform GoTriangle as to preferred siting locations of these facilities.

This specific project will allocate funds to support the construction of short-term park and ride lot infrastructure and/or associated bus passenger amenities at such lot facilities. This project is linked with FY19 project TO002-W.

Bus Infrastructure

Project Description	Short Term Park & Ride Lot – Bus Infrastructure/Capital			
Agency	GoTriangle			
FY 2018 Cost	\$75,000			
Funding Source	Wake Transit Tax Proceeds			
Start Date	July 1, 2018			

Project ID:	TC002-L	Project Type:			Bus Infrastructure
Project Description:		Р	roject At A (Glance	
The Wake Forest park and ride lot will be replaced in FY 2019, possibly moving out of downtown. That move			roject escription	Wake Forest Downtown Stop	
	may result in the loss of connection between the Wake Forest Express route and the Wake Forest loop. A new			gency	GoTriangle
•		prest would ensure these	FY	Y 2019 Cost	\$50,000
routes maintain that connection. GoTriangle will work with the Town of Wake Forest to locate and construct a			unding ource	Wake Transit Tax Proceeds	
bus stop in downtown Wake Forest to serve both routes in operation through Town.			St	tart Date	July 1, 2018

Project ID:	TC002-M	Project Type:			Bus Infrastructure
Project Description:			P	roject At A (Glance
Bus stop amer	nities could incluc	ous stops for future service. de the installation of		roject escription	Bus Stop Improvements
concrete pads for safer and more comfortable			A	gency	GoTriangle
	boarding/alighting of buses, benches, bike racks, access ramps sidewalks, and other associated amenities.			Y 2019 Cost	\$425,000
			F	Y 2020 Cost	\$475,000
			unding ource	Wake Transit Tax Proceeds	
			St	tart Date	July 1, 2018



Project ID:	TC002-N	Project Type:		Bus Infrastructure		
Project Description:		P	roject At A (Glance		
the best locat	ion for a new Re	ibility study to determine gional Transit Center (RTC)		roject escription	New Regional Transit Center Facility Feasibility Study	
	Facility, taking into consideration current and future		St	tart Date	July 1, 2018	
•	planned routes, land use, supply and price. The current location of the RTC (901 Slater Road, Durham) creates			gency	GoTriangle	
	routes that overlap and hinders efficiency. This project		F	Y 2019 Cost	\$312,500	
Transit Plan, Du	is requested to be funded through the Wake County Transit Plan, Durham County Transit Plan and the Orange County Transit Plan. The estimated capital cost			unding ource	Wake Transit Tax Proceeds	
displayed here for this study.	e seeks 62.5% of t This proportion is	the total cost estimated s calculated by 5 of the 8 RTC are within Wake				

Proj	ect	ID:
· · · •]		

TC002-O

Project Type:

Project Description:

GoTriangle will conduct a feasibility study in order to assess effective locations for Park & Ride Facilities throughout Wake County. Many municipalities within the County have expressed a desire for a park and ride facility to meet the long-term needs of residents. While many communities currently lease space in existing lots, mainly within commercial developments, their locations lack amenities and proximity to major thoroughfares. This study will determine the best location for park and ride lots in each municipality in the County.

It is anticipated that this study will be completed within FY 2019 in order to properly plan for the future and better prioritize funding. With the completion of the Wake County Bus Implementation Plan, GoTriangle will better be able to work with the municipalities around the County to determine where these lots should begin construction so that service can be established. Bus Infrastructure

Project Description	Long Term Park & Ride Feasibility Study			
Start Date	July 1, 2018			
Agency	GoTriangle			
FY 2019 Cost	\$500,000			
Funding Source	Wake Transit Tax Proceeds			

Project ID:	TC002-P	Project Type:		Bus Infrastructure
Project Descri	ption:		Project At A	Glance
technologies	among all transit	y to assess existing operating agencies in	Project Description	Regional Technology Integration Study
	Wake County, as well as GoDurham and Chapel Hill		Start Date	July 1, 2018
	Transit in order to design a coordinated technology integration plan.		Agency	GoTriangle
			FY 2019 Cost	\$150,000
equipment/m	obile fare payme	It is not limited to farebox ent options, camera	Funding Source	Wake Transit Tax Proceeds
automatic an		cle Location) systems, le and fixed passenger		
(Automatic Pa	assenger Counte	r), Driver Control Units, an packages for fixed route,		
on-demand a	nd paratransit se	ervices.		

Proj	ect ID:	
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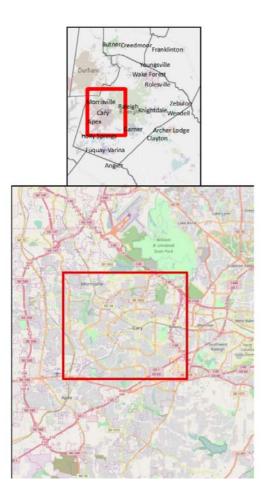
TC002-Q

Project Type:

Project Description:

The adopted FY 2018 Wake Transit Work Plan includes funding for the replacement of system-wide C-Tran bus stop signs to the new GoCary signage (TC002-D). In addition to the bus stop designation signage, GoCary will procure design services for new individual route map and schedule signage at each stop location, as well as a redesign of the GoCary printed system map brochure. The allocated funding will cover the design and printing of the new signage, the purchase and installation of new sign holders at each stop location, and the redesign and printing of our system map brochure. Bus Infrastructure

Project Description	GoCary Passenger Information Materials			
Start Date	July 1, 2018			
Agency	Town of Cary/GoCary			
FY 2019 Cost	\$100,000			
Funding Source	Wake Transit Tax Proceeds			



Project ID:	TC002-R	Project Type:			Bus Infrastructure	
Project Description:		Pro	Project At A Glance			
The Town of Cary will design, acquire right-of-way (ROW), and construct bus infrastructure improvements, including passenger access and waiting accommodations, for a new route serving Weston Parkway and Park West Village shopping area to provide new opportunities for residents, customers and businesses located along that route to use public transportation. Weston Parkway is a major employment corridor and Park West Village is a mixed-use development, drawing both commercial and residential customers. The new route is anticipated to start on January 1, 2019. Design, ROW acquisition, and construction on necessary capital improvements is				oject scription	Bus Infrastructure Improvements/Passenger Access and Waiting Accommodations for New Weston Parkway Route	
			Ph	ase	Design, Right-of-Way and Construction	
			Sta	art Date	July 1, 2018	
			Ag	ency	Town of Cary/GoCary	
			To	tal Cost	\$1,016,000	
				2019 sign Cost	\$175,000	
				2019)W Cost	\$60,000	
anticipated to	begin in July of	•	Co	2019 Instruction quipment Ist	\$781,000	
operations.				nding	Wake Transit Tax Proceeds	

Source

Project ID:	TC002-S	Project Type:		Bus Infrastructure		
Project Description:			Р	Project At A Glance		
The City of Raleigh/GoRaleigh will begin conducting Design/Surveys, acquire Easement/Right of Way needs, as well as procure Shelter and associated passenger amenities to allow for construction of approximately 25 sites to be located on routes supported or enhanced by Wake Transit funding across the City of Raleigh.				roject Description	Bus Shelters/Amenities	
			S	tart Date	July 1, 2018	
			A	gency	City of Raleigh	
			F	Y 2019 Cost	\$750,000	
shelters will be	ely 25 Americans with Disabilities Act(ADA) be built. Customers will benefit by not			unding ource	Wake Transit Tax Proceeds	
0		er in mud or grass. and trash receptacles will				
	each location.	and trasmeceptacles will				

Project ID:	TC002-T	Project Type:			Bus Infrastructure	
Project Description:			Proj	Project At A Glance		
process for an	off-street transit	will begin the design center. This will remove	Proje Desc	ect ription	East Raleigh Community Transit Center	
	transfers from the street, providing a safer connection for riders to move throughout the system without having to travel downtown. This project is for engineering and		Start	Date	July 1, 2018	
			Ager	ю	City of Raleigh	
		rate Right of Way	FY 20	019 Cost	\$350,000	
heading north	and cross-town	ct will also allow riders to make transfers more	Fund Sour	-	Wake Transit Tax Proceeds	
		out having to travel on to make those transfers.				

BUS ACQUISITION -TC001

New FY 2019 Projects

Pro	ject	ID:
110	COL	ю .

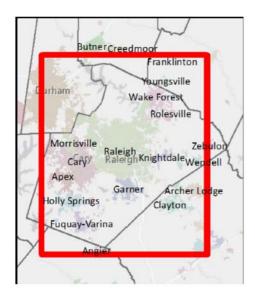
TC001-C/D

Project Type:

Project Description:

GoTriangle will purchase ten (10) new vehicles to support new bus service anticipated to begin in FY 2019/FY 2020 such as new routes or frequency increases on existing routes. Replacement vehicles to support existing services will be purchased as well. The vehicles will be ordered in FY 2019 with an anticipated delivery timeframe between July and December 2019. Purchase of Expansion Vehicles

Project Description	Bus Purchase (Service Expansion & Replacement – 10 Vehicles)
Project Sponsor	GoTriangle
FY 2019 Cost	\$5,000,000
Funding Source	Wake Transit Tax Proceeds
Anticipated Delivery	July-December 2019





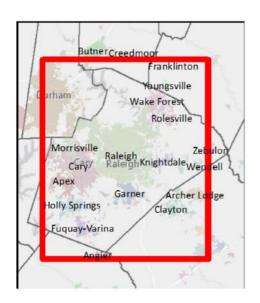
TC001-E/F

Project Type:

Project Description:

The City of Raleigh will purchase thirty-six (36) 40-foot low-floor compressed natural gas (CNG) transit buses. 15 of these buses will be used to serve new expansion routes proposed in FY 2019 & FY 2020. 21 of these buses will be used to replace existing fleet that have reached their useful life. The vehicles will be ordered in FY 2019 with an anticipated delivery timeframe between July and December 2019. Purchase of Expansion Vehicles

Project Description	Bus Purchase (Service Expansion & Replacement – 36 40' CNG Buses)
Project Sponsor	City of Raleigh
FY 2019 Cost	\$21,352,908
Funding Source	Wake Transit Tax Proceeds
Vehicle Type	40-foot low floor compressed natural bus (CNG) transit buses
Anticipated Delivery	July-December 2019





BUS RAPID TRANSIT (BRT) – TC005 New FY 2019 Projects

TC005-A

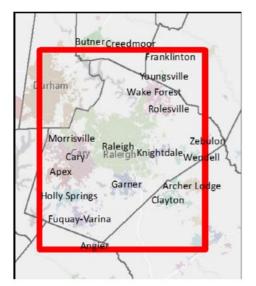
Project Type:

Project Description:

At the conclusion of the Fixed Guideway Transit Corridors Major Investment Study, a range of reasonable alternatives will be assessed and project implementation details for each corridor or project will be identified. These studies will determine the preferred alternatives to advance for each identified corridor, the study will assess the human and natural environmental impact of the alternatives, and will refine project implementation costs and design details. These studies are a Federal requirement to progress the proposed fixed guideway projects to final design and construction.

This project is specific to the Bus Rapid Transit portion of future fixed guideway alternatives refinement and project development. It builds on the initial funding allocation of \$1,360,000 in FY 2018. Bus Rapid Transit

Project Description	Future Fixed Guideways Alternatives Refinement & Project Development – Bus Rapid Transit
Start Date	Fall 2018
Estimated Completion	June 30, 2020
Agency	To Be Determined
FY 2019 Cost	\$2,955,545
Funding Source	Wake Transit Tax Proceeds



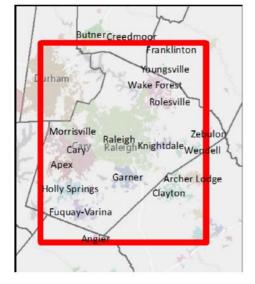


COMMUTER RAIL TRANSIT (CRT) -TC004 New FY 2019 Projects

Project Description:		Project At A Glance		
At the conclusion of the Fixed Guideway Transit Corridors Major Investment Study, a range of reasonable alternatives will be assessed and the project		Project Description	Future Fixed Guideways Alternatives Refinement & Project Development – Commuter Rail	
implementation details for the project identified. This	s	Start Date	July 1, 2018	
study will determine the preferred alternatives to advance for each identified corridor, will assess the		Estimated Completion	June 30, 2020	
human and natural environmental impact of the	A	Agency	To Be Determined	
alternatives, and will refine project implementation costs	F	Y 2019 Cost	\$1,363,038	
and design details. These studies are a Federal requirement to progress the proposed fixed guideway projects to final design and construction.		Funding Source	Wake Transit Tax Proceeds	
This project is specific to the Commuter Rail portion of future fixed guideway alternatives refinement and project development. It builds on the initial allocation of funding in FY 2018 of \$940,000. Dollars are proportionally budgeted based on total track mileage of 37.4 miles between West Durham to Greenfield Parkway; two-thirds of the estimated cost of this project is budgeted in the Wake Major Capital Fund based on				

Project Type:

TC004-A



this track mileage.

Project ID:



Commuter Rail Transit

Project ID:	ТС004-В	Project Type:		Commuter Rail Transit		
Project Description:			Pr	Project At A Glance		
through coord	dination of the No	riangle, will be conducted orth Carolina Rail Road		oject escription	Commuter Rail RTC Modeling	
	and Norfolk Southern to complete Rail Traffic Controller			art Date	July 1, 2018	
(RTC) modeling activities related to the Commuter Rail project in the Major Investment Study. Dollars are				timated ompletion	June 30, 2019	
	proportionally budgeted based on total track mileage of 37.4 miles between West Durham to Greenfield Parkway; two-thirds of the estimated cost of this project		Ag	gency	GoTriangle	
			FY	2019 Cost	\$333,333	
is budgeted in the Wake Major Capital Fund based on this track mileage. Wake Transit Tax Proceeds			Wake Transit Tax Proceeds			

CAPITAL PLANNING/STUDIES - TC003 New FY 2019 Projects

Project ID:	TC003-C	Project Type:	Capital Planning & Studies		
Project Description:		Pro	ject At A (Glance	
existing and p	lanned land use	ents (TJCOG) will inventory and affordable housing in		ject scription	Transit Station Land Use and Housing Planning for Fixed Guideway Corridors
•		uter rail station areas;	Sta	rt Date	In Progress
professionals i	engage planning, housing and development professionals in assessing station area potential; depict			ency	GoTriangle on behalf of Triangle J Council of Governments
5	and analyze effects of alternative station area land use scenarios; and track development and affordable housing changes over time. This evaluation will result in information to be used for land use and affordable housing requirements in applications for state and federal funding for fixed guideway projects and to refine		FY 2	2019 Cost	\$139,000
housing chan				icipated	June 30, 2019
housing requi			Fun Sou	iding irce	Wake Transit Tax Proceeds
	0 0	transportation forecasts.			

This project is linked to and expands upon initial funding provided in FY 2018 of \$42,000

Project ID:

Project Description:

Background Info:

In FY 17 the GoTriangle Board of Trustees approved implementation of a Best-of-Class Enterprise Resource Planning (ERP) system. The critical goal of the ERP project is to provide business process re-engineering opportunities to achieve more effective and efficient processes throughout the organization. This new system will assist staff with managing Durham, Orange, and Wake counties plans related to the proposed Bus and Rail investment project and Wake County Transit Plan. The initial estimated allocation percentage between all sources are as followed: 40% GoTriangle portion, 25% for the Wake County Tax District, 35% split between the Durham County Tax District, and the Orange County Tax District.

The project is broken into 3 phases:

- Phase 1 Financial Management System(s)
- Phase 2 Customer Relation(s) Management
- Phase 3 Project Management

Needs Assessment Info:

As the regional public transportation authority for the Research Triangle, GoTriangle contracts the operations of several of its routes to other local transit agencies and must be able to aggregate data from different sources within the organization. The collected data is critical to producing meaningful reports that will assist management to make strategic business decisions. The approved proposed GoTriangle ERP system will provide both GoTriangle management and staff the ability to separately and jointly compute measurements for GoTriangle, Wake Transit Plan, and Durham-Orange Transit Plan. As such, an ERP system is required because this project will not only benefit GoTriangle, but it will streamline with data input, collection, analysis, and dissemination of statistics and measurements related to all our transit partners projects. The ERP system will help GoTriangle management and staff to adequately track and monitor the respective projects for Durham County, Orange County, and Wake County.

Bus Infrastructure

Project Description	Enterprise Resource Planning (ERP) System
Start Date	July 1, 2018
Agency	GoTriangle
FY 2019 Cost	\$458,333
FY 2020 Cost	\$458,333
Funding Source	Wake Transit Tax Proceeds

Project ID:	iject ID: TC003-E Project Type:				Capital Planning & Studies			
Project Descri	ption:	Pr	Project At A Glance					
investigate the	grammed under e City of Raleigh		oject scription	Western Boulevard Area Plan				
	use study for Wes onceptualized p	Sta	art Date	July 1, 2018				
accommodat	te a bus rapid tra		timated mpletion	June 30, 2019				
	te and assess lan 1e Western Boule	Ag	ency	To Be Determined				
0	und proposed st	FY	2019 Cost	\$350,000				
	d for federal fund	ding eligibility for fixed		nding urce	Wake Transit Tax Proceeds			

FY 2019-2028 Wake Transit Capital Improvement Program Summary

	Description	FY 2019-2028 Wake Transit Capital Improvement Program Summary										
CIP Category	Description	FY 19	FY 20	FY 21	FY 22	FY 23	FY 24	FY 25	FY 26	FY 27	FY 28	Total (100%)
Capital project	Capital projects/expenditures in FY 2020 and subsequent years will be determined by the Multi-Year Service Implementation Plan and Transit Corridors Major Investment Study currently under development											
Bus Infrastructure	FUTURE BUS INFRASTRUCTURE	\$ 19,196,624	\$ 55,652,000	\$ 37,834,246	\$ 23,581,744	\$ 12,833,957	\$ 13,714,844	\$-	\$ 5,000,000			\$ 167,813,416
CRT	COMMUTER RAIL	\$ 1,696,371	\$ 42,724,000	\$ 99,033,000	\$ 158,439,000	\$ 207,075,000	\$ 145,209,000	\$ 183,653,000	\$ 26,507,119			\$ 864,336,490
BRT	BUS RAPID TRANSIT	\$ 2,955,545	\$ 28,854,028	\$ 75,634,892	\$ 140,784,528	\$ 73,210,431	\$ -	\$-	\$-			\$ 321,439,423
Bus Acquisition	FUTURE BUS ACQUISITION	\$ 26,352,908	\$ 16,549,131	\$ 17,873,062	\$ 6,195,995	\$ 20,763,467	\$ 5,956,967	\$ 11,616,086	\$ 1,610,764			\$ 106,918,378
Other Capital	OTHER CAPITAL	\$ 947,333	\$ 4,866,612	\$ 5,061,276	\$ 5,263,727	\$-	\$-	\$-	\$ 18,000,000	\$ 17,000,000	\$ 33,000,000	\$ 84,138,948
Subt	Subtotal Capital		\$ 148,645,770	\$ 235,436,476	\$ 334,264,994	\$ 313,882,855	\$ 164,880,811	\$ 195,269,086	\$ 51,117,882	\$ 17,000,000	\$ 33,000,000	\$ 1,544,646,654

FY 2019 Draft Wake Transit Work Plan



Wake Transit Financial Assumptions

Financial Model Assumptions for FY 2019 Draft Wake Transit Work Plan

The Transit Planning Advisory Committee (TPAC) has assigned GoTriangle as the lead agency to update the Wake Transit Financial Plan and the financial model. Per the Transit Interlocal Governance Agreement, the financial model shall contain the agreed upon operating and capital policies and guidelines mutually agreed to by the TPAC. The model also includes the multi-year capital and operating costs as well as the liquidity targets and debt ratios relevant to rating agency metrics.

While the process of transitioning the Wake Transit Model to GoTriangle is underway, Wake County with collaboration from GoTriangle, updated the Financial Model for the FY 2019 Draft Wake Transit Work Plan. Wake County, the City of Raleigh, and GoTriangle reviewed the model. The modeling has also been shared with the other TPAC Budget and Finance Subcommittee members.

As detailed in the Wake County Transit Plan, the plan is fiscally constrained and is contingent on a variety of assumptions. The FY 2019 Draft Transit Work Plan reflects assumptions that will continue to evolve as information is modified and projections are updated to reflect actual results. This will continue as the projects in the Transit Plan continue to be studied and new information from the Wake Bus Plan and the Major Investment Study influences the cost and timing of projects included in the financial planning model. Additionally, overall inflation assumptions, availability of local sources of growth revenue and assumptions. competition for federal funding for projects, successful access to capital markets, and regional partnerships will continue to influence the overall financial outlook of the Transit Plan.

The model continues to reflect the Transit Plan's strategic approach in leveraging federal and state funds, combined with existing and new sources of local funding, to deliver projects that connect regionally, connect Wake County's communities, provide frequent urban mobility, and link local service. The plan continues to maintain the necessary liquidity measures and other metrics of fiscal health to support the goals of the Wake Transit Financial Plan. It adheres to the policies and guidelines of the Wake Transit Financial Guidelines approved by CAMPO and GoTriangle in June 2017. These policies are available at www.waketransit.com.

The financial model also accounts for an acceleration of new frequent bus network operations in FY 2019 of \$10.6 million, a pace of frequent service implementation that is faster than the original Wake Transit Plan. The model also includes new transit plan and tax district administration costs of \$4 million; these dollars are above the scopes contemplated in the original Wake Transit Plan. Other operating costs of \$1.5 million, beginning in FY 2020, are also included in the model.

The FY 2019 Financial Model Assumptions Template details the assumptions made in the Wake Transit Financial Plan adopted by GoTriangle, CAMPO, and the Wake County Board of Commissioners and compares those to the assumptions used to prepare the FY 2019 Draft Wake Transit Work Plan. Operating costs and capital costs included in the model are shown in the multiyear operating and capital improvement programs contained in the FY 2019 Draft Transit Work Plan.

Model Assumptions Update Summary

FY 2019 Wake Transit Plan Model Assumptions - FY 2019 Draft Wake Transit Work Plan

Assumption	Туре	Wake Transit Plan Assumption	FY 2019 Proposed Assumption	Source	Impact/Notes
ating Revenues ax District Revenues					
					Based on FY 2017 Wake County Article 39 (
rticle 43 1/2 Cent Local Option Sales Tax	Growth Rate	4.0%	5.0%	Few Months of Article 43	t redistribution) and Article 43 Collections to conservative increase for FY 2019. Keep lor
				Collections	term projection at 4% based on average of 39.
ehicle Rental Tax	Growth Rate	2.5%	2.5%	Historical Growth	
ehicle Registration Tax, \$7.00 per Vehicle	Growth Rate	2.0%	2.0%	Historical Growth	Budget based on first few months of collect FY 2018
ehicle Registration Tax, \$3.00 per Vehicle	Growth Rate	2.0%	2.0%	Historical Growth	Budget based on first few months of collect FY 2018
gency Revenues tate Share of Operating Costs					
tate Maintenance Assistance Program ederal Share of Operating Costs	% of Costs	10%	10%		For existing service
	FTA Formula Inputs and Data Unit Value				For FY 2019 Recommended work plan, data
ederal Formula Transit Grants Section (5307)	for Revenue Miles	54.7 cents/mile	54.7 cents/mile	FY 2014 NTD Data Unit Values	value will be updated. Other federal fundin formula inputs will also be reviewed.
					Model assumes farebox for new service is p recovery ratio and cash in plan. Further
arebox Recovery Ratios					discussion in later years is needed on how t measure health of plan regarding these dol
					and measures. Actual fare box estimates for
us Rapid Transit (Operations Beginning in 2024)	% of Costs	24%	24%		expansion routes provided by agencies for I
ommuter Rail (Operations Beginning in 2027) ocal Bus	% of Costs	20%	20%		
aleigh	% of Costs	18.28%	14.0%	City of Raleigh	Reflects current farebox recovery ratio for Raleigh. Out years in plan remain at higher
					percentage as bus implementation has not Reflects current farebox recovery ratio for
	% of Costs	18.28%	7.95%	Town of Cary	Out years in plan remain at higher percenta bus implementation has not been decided.
Time	N/ - 6 C t	40.20%	15.00%	Catrianda	Reflects current farebox recovery ratio for GoTriangle. Out years in plan remain at hig
oTriangle	% of Costs	18.28%	15.00%	GoTriangle	percentage as bus implementation has not decided.
ating Expenditures dministration	Growth Rate	N/A	2.50%	CPI Ten Year Estimate	
ansit Operations us Rapid Transit (Cost/Hr) (Beginning in 2024)	Growth Rate	2.50%	2.50%	CPI Ten Year Estimate	
il (Annual Cost) (Beginning in 2027)	Growth Rate	2.50%	2.50%	CPI Ten Year Estimate	
ocal Bus (Cost/Hr) us Operations	Growth Rate Growth Rate	2.50% 2.50%	2.50%	CPI Ten Year Estimate CPI Ten Year Estimate	
us Infrastructure O&M	Growth Rate	2.50%	2.50%	CPI Ten Year Estimate	
her Agency Operating Expenditures Financing	Growth Rate	2.50%	2.50%	CPI Ten Year Estimate	
ommuter Rail Amortization	True Interest Cost (TIC); Debt Structure; Debt Service Reserve Fund (DSRF) Requirement; Cost of Issuance	30 Year, 5.25%, DSRF, 2% COI	30 Year, 5.25%, DSRF, 2% COI	Financial Advisor	First year of debt issuance FY 2021
us Rapid Transit Amortization	True Interest Cost (TIC); Debt Structure; Debt Service Reserve Fund (DSRF) Requirement; Cost of Issuance	20 Year, 4.75%, DSRF, 2% COI	20 Year, 4.75%, DSRF, 2% COI	Financial Advisor	First year of debt issuance FY 2020
us Infrastructure Amortization	True Interest Cost (TIC); Debt Structure; Debt Service Reserve Fund (DSRF)		20 Year, 4.75%, DSRF, 2%	Financial Advisor	First year of debt issuance FY 2019
	Requirement; Cost of Issuance True Interest Cost (TIC); Debt Structure;	COI	COI		First year of short term debt issuance FY 20
nort Term Financing al Revenues	Cost of Issuance	3%, 2% COI	3%, 2% COI	Financial Advisor	FY 2021 commuter rail/brt expenses
ax District Revenues					
terest / Investment Income	Investment Rate	0%	0%		Will be incorporated in FY 2019 Recommer Wake Transit Work Plan
gency Revenues Js Infrastructure					
ate share	% of Costs	0%	0%		
ederal share	% of Costs	0%	0%		
hicles - Bus					
					\$540,000 of state funds in 18-24 TIP assum
ate share	% of Costs	10%	0%		towards City of Raleigh buses. No other sta funds programmed at this time.
ederal share	% of Costs	40%	0%		\$1.75 Million of federal funds in 18-24 TIP assumed towards City of Raleigh buses. No
	/0 01 C0513	4078	076		federal funds programmed.
ked Guideway Projects					
mmuter Rail ate share	% of Costs	0%	0%		
			50%; Cap of \$100 M a year,		
		50%, Cap of \$100 M a	FY 2019 Costs Locally		
ederal share	% of Costs, Annual Funding Disbursement Caps, and Timing of Funds	year, All Costs Eligible for Reimbursement, Federal	Funded, Remaining Costs Eligible for Federal	GoTriangle and CAMPO	
		funds by 2020	Reimbursement. Federal		
			funds by FY 2022.		
	% of Costs		00/		
	% of Costs	0%	0%		
	% of Costs		50%; Cap of \$100 M a year,		
ate share	% of Costs, Annual Funding	50%, Cap of \$100 M a year, All Costs Eligible for	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded,	GoTriangle and CAMPO	
ate share		50%, Cap of \$100 M a year, All Costs Eligible for	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for Federal Reimbursement.	GoTriangle and CAMPO	
ate share	% of Costs, Annual Funding	50%, Cap of \$100 M a year, All Costs Eligible for Reimbursement. Federal	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for	GoTriangle and CAMPO	
ate share deral share al Expenditures	% of Costs, Annual Funding Disbursement Caps, and Timing of Funds	50%, Cap of \$100 M a year, All Costs Eligible for Reimbursement. Federal funds by FY 2020	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for Federal Reimbursement. Federal funds by FY 2022.	GoTriangle and CAMPO	
ate share ederal share al Expenditures dministration	% of Costs, Annual Funding	50%, Cap of \$100 M a year, All Costs Eligible for Reimbursement. Federal	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for Federal Reimbursement.	GoTriangle and CAMPO	
ate share ederal share al Expenditures Iministration ehicles us Rapid Transit	% of Costs, Annual Funding Disbursement Caps, and Timing of Funds Growth Rate Growth Rate	50%, Cap of \$100 M a year, All Costs Eligible for Reimbursement. Federal funds by FY 2020 0.00%	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for Federal Reimbursement. Federal funds by FY 2022. 2.50%	GoTriangle and CAMPO	
ate share ederal share al Expenditures dministration ehicles us Rapid Transit commuter Rail	% of Costs, Annual Funding Disbursement Caps, and Timing of Funds Growth Rate	50%, Cap of \$100 M a year, All Costs Eligible for Reimbursement. Federal funds by FY 2020 0.00%	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for Federal Reimbursement. Federal funds by FY 2022. 2.50%	GoTriangle and CAMPO	
ate share ederal share al Expenditures dministration ehicles us Rapid Transit ommuter Rail ocal Bus	% of Costs, Annual Funding Disbursement Caps, and Timing of Funds Growth Rate Growth Rate Growth Rate Growth Rate	50%, Cap of \$100 M a year, All Costs Eligible for Reimbursement. Federal funds by FY 2020 0.00%	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for Federal Reimbursement. Federal funds by FY 2022. 2.50% 4%	GoTriangle and CAMPO	
us Rapid Transit tate share ederal share al Expenditures dministration ehicles us Rapid Transit commuter Rail bocal Bus dity	% of Costs, Annual Funding Disbursement Caps, and Timing of Funds Growth Rate Growth Rate Growth Rate Growth Rate	50%, Cap of \$100 M a year, All Costs Eligible for Reimbursement. Federal funds by FY 2020 0.00% 4% 4%	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for Federal Reimbursement. Federal funds by FY 2022. 2.50% 4% 4%		Formalized Financial Policies Adopted by
ederal share al Expenditures dministration ehicles us Rapid Transit ommuter Rail ocal Bus	% of Costs, Annual Funding Disbursement Caps, and Timing of Funds Growth Rate Growth Rate Growth Rate Growth Rate	50%, Cap of \$100 M a year, All Costs Eligible for Reimbursement. Federal funds by FY 2020 0.00%	50%; Cap of \$100 M a year, FY 19 Costs Locally Funded, Remaining Costs Eligible for Federal Reimbursement. Federal funds by FY 2022. 2.50% 4%	GoTriangle and CAMPO	Formalized Financial Policies Adopted by GoTriangle and CAMPO

FY 2019 Wake Transit Plan Model Assumptions - FY 2019 Draft Wake Transit Work Plan

Outcome (Overall Fiscal Health of Wake Transit Plan)	Result	Wake Transit PlanFY 2019 ProposedAssumptionAssumption		Comment	Impact/Notes
Minimum Wake Operating Fund Balance	\$, % of Sales Tax (No Lower Than 25%)	Balance of \$19.6 M in FY 2018 (100%)	Balance of \$21.7 M in FY 2019 (25%)		Designed to provide operating reserves, when combined with capital that could be used in extraordinary circumstances, to meet liquidity targets. Slight increase due to higher sales tax projection.
Minimum O&M Reserve	3 Months	N/A	N/A	in each transit agency	
Minimum Wake Capital Fund Balance	\$, % of Capital Projects Planned (5% by xx)	\$80.65 M (5%) by 2020	\$77 M (5%) by 2021		Revised cost curves for commuter rail suggest 2021 appropriate timeframe. May be able to be pushed out further based on results of MIS in FY 2020 Work Plans.
Capital Asset Management Reserve	\$ accrued	228 days in 2027	215 days in 2027		
Operating Days of Available Unrestricted Cash + Cash to Debt Service	 # of Days (181 days cash + 5x cash to DS = score of 1 for liquidity) (90 days cash + 2x cash to DS = score of 2 for liquidity) Operating + Capital Fund Balance/Debt Service (Greater than 2.0 = S&P A) 	78 days in 2027	Low of 90 days in 2027 for operating; 238 days in 2037 operating plus capital With capital cash, low point is 2.1 cash to debt service		Recommend 90-180 days cash in operating fund; greater than 180 days when combined with capital. When operating fund cash is combined with capital fund balance, liquidity reserves rank a "1" which offsets financial flexibility tied to debt service carrying charge and farebox recovery ratio.
EBITDA Debt Service Coverage (excluding short term debt)	Debt Service Coverage (excluding short term debt)Local Net Revenue / Debt Service (No Lower Than 1.25)1.26 in 20271.45 in 2027; 1.34 in 2037			Net revenues available for debt service divided by debt service.	
Gross Debt Service Coverage	Local Revenue / Debt Service (No Lower Than 3.0)	low of 3.56 in 2025	low of 3.8 in 2025		Still above 3.0; out years are higher. No significant impact on plan.
Debt to Revenue (Debt Burden)	Debt Outstanding/Total Revenues (Greater than 2.0 Debt to Revenue = S&P A)	low of 2.2 in 2030	Goes below 2.0 beginning in 2031		No significant change in plan.
Capital Liquidity	Available Cash Outside of Reserves (Excess inflows/outflows)	Low of \$181K in 2023	Low of \$3.6 M in 2023		\$3.6 Million is available for cash funding of capital projects or one time operating costs

