# WAKE TRANSIT Operating Guidelines for Lead Agencies



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## Wake Transit Operating Guidelines for Lead Agencies

#### Guidance

The Transit Governance Interlocal Agreement (ILA), Article III, establishes the Transit Planning Advisory Committee (TPAC). Section 3.02 ('Membership, Organization, and Objectives'), item (c), number (5), directs the TPAC to identify one or more parties to serve as lead agency for each of the responsibilities enumerated in Section 3.03. The ILA clarifies that the TPAC shall not exclude any item from the list of responsibilities included in Section 3.03 but may add to the list by its internal deliberation processes.

The complete ILA can be downloaded at https://www.campo-nc.us. The summarized list of Section 3.03 responsibilities includes:

- 1. The Wake County Work Plan including its separate elements
- 2. Detailed elements of the Multi-Year Service Implementation Plan (i.e. The Wake Bus Plan and Fixed Guideway Corridor Major Investment Study)
- 3. A staffing model and staffing expectations plan
- 4. A Community Funding Area program management policy and plan
- 5. Templates for project and financial reports
- 6. Project prioritization Policy to guide the Capital improvement program and multi-year operating program
- 7. Designation of project sponsors responsible for each Work Plan implementation element
- 8. Updates to the Multi-year vision plan (the Wake Transit Plan)
- 9. Articulated strategies for each implementation element or agreement (i.e. The concurrence process)
- 10. Articulated strategy for incorporating public outreach, involvement and communications

#### Purpose

The purpose of developing a template and compiling these Lead Agency Operating Guidelines into a single document is to provide a practical resource for existing and new TPAC participants. Individuals who are new to Wake Transit and the TPAC, especially those who will be assigned a role in the execution of tasks and deliverables will find it a useful tool. Existing TPAC and governing board members can use it to bolster their general awareness of the work being done in support of the Wake Transit Plan as well as to understand how and when deliverables can be anticipated.

However, this is not a set of prescribed rules or procedures. Lead Agencies shall utilize the information documented for each responsibility/task as a guide to ensure that the work required for Wake Transit program implementation is adequate and timely for all parties involved. Opportunities for Lead Agencies to report on task planning and progress to the TPAC occurs as appropriate or required for the specific deliverables listed.

#### Lead Agency Definition

A Lead Agency is recommended for designation by the TPAC, which is then considered for approval by the Governing Boards; the CAMPO Executive Board and GoTriangle Board of Trustees. The Lead Agency must be a party to the Wake Transit Interlocal Governance Agreement or a TPAC voting member. Lead Agencies



are assigned with the development, coordination, and/or publication of a deliverable associated with a specific Wake Transit Plan Implementation task. The assignment empowers that agency to direct and guide the task and produce any deliverables that correspond to it.

#### Coordination and Partnership

Once assigned to a new Wake Transit implementation task, one of the Lead Agency's first responsibilities is to complete the Operating Guidelines template, Appendix A. In doing so, the agency is provided the opportunity to define the specific task assigned to them and clarify its understanding of the TPAC's expectations early in the planning and development process. As part of the initial effort to define the task and associated deliverables, the Lead Agency will notate on the template:

#### Partnership Opportunities/Coordination Needs with TPAC Subcommittees

Many, but not all, deliverables included on the task worksheets, will require some level of participation or input from one or more of the TPAC subcommittees. The Lead Agency will check the box next to each subcommittee that is anticipated to be involved in the development of or approval process for a specific deliverable. Other participating working groups, committees or organizations should be noted in the partnership notes section of the worksheet.

#### TPAC and Governing Board level of Participation

In addition to checking which subcommittees will be involved in accomplishing a deliverable, the Lead Agency will also select the level of involvement of the TPAC and Governing Boards. There are three options. 1) Check "Info" to note that the entity will receive information on the deliverable, but no action is required, 2) Check "Approval" to note that the deliverable will require some type of action prior to being finalized, and 3) Leave all boxes blank indicating that the deliverable can be accomplished without additional review.

#### Management and Oversight

CAMPO is the assigned Lead Agency for executing the administrative functions of the TPAC. Management of the Lead Agency Operating Guidelines falls within the purview of this assigned role. The TPAC Administrator will maintain a current copy of the Guidelines, make them available electronically through the TPAC webpages on the CAMPO website and when updated, through the internal process outlined below, will be responsible for presenting updates as information and requesting consideration of recommended major changes to the TPAC.

#### Major Updates

Major updates are those that involve Lead Agency Assignments. Examples of major updates include the addition or removal of a task, the initial assignment of a lead agency to a new task and a change in Lead Agency assignment from one entity to another. Major updates must be accomplished through some action of the TPAC and the Governing Boards prior to being reflected in the Lead Agency Operating Guidelines.

#### Minor Updates

Minor updates can be accomplished through an administrative process undertaken by the Lead Agencies and TPAC Administrator. They do not require TPAC action but are provided as information and made available electronically. Minor edits and updates include, but are not limited to, changing a contact person's



name or information, the addition of new deliverables within an existing task or the suggested removal or editing of a deliverable within an existing task. Minor updates are reviewed with appropriate TPAC subcommittees prior to their finalization.

#### The Update Process

The update process will be accomplished in three steps.

#### 1. Annual Call for Updates

There will be an annual call to review the Lead Agency Operating Guidelines and to discuss the need for Major Updates. The call will be initiated by the TPAC Administrator and is meant to ensure information contained within the Lead Agency Operating Guidelines remains current and that tasks are being accomplished in accordance with TPAC guidance. Updates can be proposed at any time, but only once per year will there be a formalized effort to ensure compliance and accuracy.

The call will be disseminated to the TPAC Cabinet, which is made up of the Chairs and Vice Chairs serving the TPAC, and the Lead Agency staff listed in the Operating Guidelines. The call will include the deadline for submission of recommended changes whether major or minor. The TPAC Administrator will compile all comments and requests for changes.

#### 2. <u>Subcommittee Review</u>

The TPAC Administrator will share the compiled list of recommended updates with the Cabinet. Collectively, the group will determine which TPAC subcommittees will be engaged in the review process and for which recommended updates. Selected subcommittees will have time to review the materials and submit questions prior to a joint meeting that will be held to discuss and finalize the recommended updates.

Minor updates selected to move forward will be added to the Lead Agency Operating Guidelines without further action.

Major updates will be presented for TPAC consideration and then will follow the established Lead Agency Assignment process which requires approval of the Governing Boards. Once approved, the updates will be added to the Lead Agency Operating Guidelines.

#### 3. Presentation of Lead Agency Operating Guidelines

The TPAC Administrator will provide a presentation to the TPAC at least once per year at the conclusion of the Call for Updates to the Lead Agency Operating Guidelines. The presentation will include an overview of all minor changes made, if any, and will report major update recommendation results back to the TPAC. The updated Lead Agency Operating Guidelines will be posted to the CAMPO website.





Task 1: Compile and Maintain the Annual Wake County Transit Work Plan

Purpose:										
The Annual Work Plan defines	s the Wa	ike Transit	projects i	mplemented	l each fiscal yea	r as part of the Wake	Transit Plan. I	n compiling all defi	ned elements in	
Section 2.38 of the ILA-into a	single d	ocument,	a coherer	nt vision of W	ake Transit pro	jects, including projec	cts programme	ed for later years, is	s made available	
for TPAC and Governing Board	d conside	eration, a	nd for revi	ew and comi	ment by the pu	blic.				
Deliverables:		Timefran	ne:			TPAC Process Flow:				
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Receive and compile work pla requests for subcommittee re		⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	<ul><li>☑ B&amp;F □ PE&amp;C</li><li>☑ P&amp;P □ Process</li></ul>	□Info □Approval	□Info □ Approval	□Info □Approval	
Compile components of the a Work Plan (listed in the ILA) a prepare the draft and recommended work plan documents for review		⊠ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
Share compiled document to on the GoForward website an administer public comment po	d to	⊠ Annual	Semi- Annual	Quarterly	Other: Enter details	☐ B&F ⊠ PE&C ☐ P&P ☐ Process	□Info □Approval	⊠Info ☐ Approval	⊠Info □Approval	
Update the work plan as quar amendments are approved by governing boards, and post the updated document to the CAI website	y the	□ Annual	□ Semi- Annual	⊠ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
Partnership Notes:										
Potential project sponsors wil	ll be noti	ified of the	e annual c	all for work p	olan requests. O	uarterly amendment	schedules will	be developed and	distributed to	
project sponsors, and quarter	ly amen	dments w	ill be proc	essed by CAN	MPO staff for co	onsideration by the TF	PAC and Wake	Transit governing b	ooards.	
Contact Person:	Name			Title		E-mail		Phone Num	nber	
Primary	Bret M	artin		WT Progran	n Manager	Bret.Martin@campo	o-nc.us	919-996-44	919-996-4410	
Secondary	Fvan Ko	off		WT Planner		Evan Koff @campo-nc us		919-996-41	919-996-4177	



#### Task 2: Compile and Maintain the Multi-year Operating Program

Purpose:									
The Multi-Year Operating Pro	-			•	•	•			• •
use Wake Transit funding. By				,	•	•	•	•	•
schedule and budgets for plan	nned and			investments	can occur, info			Transit Plan Imple	ementation.
Deliverables:		Timeframe:				TPAC Process Flow:			
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees
Update the Multi-Year Operating Program to identify operating projects, project sponsors, profunding sources, projects scop and project expenditures for a years included in the current planning horizon	s oject pes,	⊠ Annual	□ Semi- Annual	☐ Quarterly	☐ Other: Enter details	B&F □ PE&C     □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
Coordinate the Multi-Year Op Program with the Metropolita Transportation Plan, Transpor Improvement Plan, and annua programs maintained by the designated recipient of the Ra Urbanized Area federal formultransit grant	an rtation al	⊠ Annual	□ Semi- Annual	⊠ Quarterly	Other: Every 4 years for MTP	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	⊠Info ⊠ Approval	□Info □Approval
Prepare Multi-Year Operating Program document for inclusi Wake Transit Work Plan		⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval
Partnership Notes:									
This task will require coordinatio			_				model. It will als	so require ongoing o	oordination with
project sponsors. Further, there	-	Iditional co	ordination		IP/MTP/Federal				
Contact Person:	Name			Title		E-mail		Phone Nur	
Primary	Bret Ma	ırtin		WT Progran	n Manager	Bret.Martin@campo	o-nc.us	919-996-4	410
Secondary									



#### Task 3: Transit Planning Advisory Committee (TPAC) Administration

Lead Agency: CAMPO

Purpose:											
Provide ongoing administrative support for TPAC proceedings including facilitation of meetings, distribution of materials, documentation of proceedings, and											
posting of relevant materials to the CAMPO TPAC website. Similar facilitation will occur for TPAC subcommittees and work groups. Coordinate and develop											
ongoing TPAC administrative policies or amendments to existing policies, as needed.											
Deliverables:	Timefrar	ne:			TPAC Process Flow:						
					Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees			
Host TPAC meetings	□ Annual	□ Semi- Annual	☐ Quarterly	⊠ Other: Monthly	□ B&F □ PE&C □ P&P □ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval			
Support all TPAC proceedings as prescribed in the adopted TPAC bylaws	□ Annual	□ Semi- Annual	□ Quarterly	Other: Ongoing / Recurring	☐ B&F ☐ PE&C ☐ P&P ☐ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval			
Provide support to all TPAC subcommittee proceedings as prescribed in the endorsed Subcommittee Operating Guidelines	☐ Annual	□ Semi- Annual	□ Quarterly	Other: Ongoing / Recurring	⊠ B&F ⊠ PE&C ⊠ P&P ⊠ Process	□Info □Approval	□Info □ Approval	□Info □Approval			
TPAC administrative policy documents, or amendments thereto	□ Annual	□ Semi- Annual	☐ Quarterly	⊠ Other: As needed	□ B&F □ PE&C □ P&P ⊠ Process	□Info ⊠Approval	⊠Info ⊠ Approval	⊠Info ⊠Approval			
Partnership Notes:											
The TPAC Administrator will provide support to lead agency staff, as well as members of any TPAC voting member organization or stakeholder, with a need to bring information to the TPAC and/or Wake Transit governing boards on any implementation task under the TPAC's purview. The TPAC Administrator shall endeavor to meet with all TPAC voting member organizations at least twice per fiscal year to allow technical assistance support, as well as ensuring organizational needs are being met.											

Any action items from the TPAC that require governing board approval shall be presented to each respective governing board at subsequent governing board meetings following the date of TPAC action.

<b>Contact Person:</b>	Name	Title	E-mail	Phone Number
Primary	Stephanie Plancich	TPAC Administrator	Stephanie.Plancich@campo-nc.us	919-996-4401
Secondary	Bret Martin	WT Program Manager	Bret.Martin@campo-nc.us	919-996-4410



Task 4: Manage Development of a Staffing model and Staffing Expectation Plan (for Wake Transit Implementation) Lead Agency: CAMPO

Purpose:											
The staffing plan guides the use of operating funds for staffing resources based on anticipated implementation timelines and overall tax district and transit plan administration and project needs for Wake Transit projects. The original staffing plan was completed and endorsed on 8/8/18 and will be used to inform ongoing conversations related to staffing requests.											
Deliverables:	Tim	neframe	e:			TPAC Process Flow:					
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees		
Reference and provide information from the staffing plan in discussive related to staffing associated wannual work plan development any applicable work plan amendments	ssions vith	⊠ nual	□ Semi- Annual	⊠ Quarterly	Other: Enter details	B&F □ PE&C     □ PROCESS	□Info ⊠Approval	□Info □ Approval	□Info □Approval		
Potential updates to staffing pl following any updates to Wake County Transit Plan	e [	□ nual	□ Semi- Annual	□ Quarterly	Other: Every 4 years	□ B&F □ PE&C □ P&P □ Process	□Info ⊠Approval	□Info □ Approval	□Info □Approval		
Partnership Notes:	•				-						
For any discussion related to st with the staffing plan. For pote											
Contact Person:	Name			Title	_	E-mail		Phone Num	ber		
Primary	Bret Martin	1		WT Program	n Manager	Bret.Martin@campo-nc.us		919-996-44	919-996-4410		
Secondary											

## Task 5: Manage Development of a Community Funding Area Program Management Plan

Lead Agency: CAMPC
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Purpose:											
The Community Funding Area Program Management Plan (CFA PMP) provides strategic guidance for the oversight of the CFA Program. The PMP was developed and adopted by the Wake Transit governing boards in November 2018, but policies regarding the CFA program may need to be revisited in later											
years of the program.	e wake i	ransit 60 v	rerrining be			t pondies regarding ti	ic ci // prograi	may need to be i	evisited in later		
Deliverables:		Timefran	ne:			TPAC Process Flow:					
						Subcommittees	TPAC	САМРО	GoTriangle Board		
						Subcommittees	TIAC	Executive Board	of Trustees		
The performance of the CFA P	MP's	İ									
ability to guide program		1									
management will be evaluate	d,	$\boxtimes$	Semi-		Other:	☐ B&F ☐ PE&C	⊠Info	⊠Info	⊠Info		
which may result in a reevalua	ation	Annual	Annual	Quarterly	Enter details	☐ P&P ☐ Process	oxtimeApproval		⊠Approval		
of program requirements or		I	Allitual		Litter details						
processes, as necessary		<u> </u>									
Convene and Coordinate a CF.	A				$\boxtimes$	□ B&F □ PE&C	⊠Info	□Info	□Info		
program Working Group, as n	eeded	Annual	Semi-	Quarterly	Other:	□ P&P □ Process	□Approval	☐ Approval	□Approval		
		Allitual	Annual	Quarterly	As needed	LI PAP LI PIUCESS	Арргоvаг		Арргоvai		
Partnership Notes:											
CAMPO staff will consult with	sponsor	s for funde	ed project	ts, selection o	committee mer	nbers, and TPAC mem	nbers more ge	nerally throughout	the program year		
to ascertain program successed	es and fai	ilures. In la	ater years	, it is anticipa	ated that this m	nay develop into a mo	re formal com	mittee which can g	uide and inform		
improvements to the Commu	nity Fund	ا Jing Area	Program I	Management	: Plan.						
Contact Person:	Name			Title		E-mail		Phone Num	ber		
Primary	Evan Ko	off		WT Planner		Evan.Koff@campo-r	nc.us	919-996-41	919-996-4177		
Secondary	Bret Ma	artin		WT Program	n Manager	Bret.Martin@campo-nc.us		919-996-44	919-996-4410		



Task 6: Manage and Implement the Community Funding Area (CFA) Program

Purpose:										
The Community Funding Area	Program	n allows m	unicipalit	ies across W	ake County (inc	luding RTP) to compe	te for plannin	g, capi	tal, and oper	ating transit
funding, spurring localized tra	nsit deve	elopment.	Program	managemen	t includes ensu	ring that the process	follows adopte	ed poli	cies.	
Deliverables:		Timefran	ne:			TPAC Process Flow:				
						Subcommittees	TPAC	CAM Execu	PO utive Board	GoTriangle Board of Trustees
Maintain interface for submissions	sion of	□ Annual	□ Semi- Annual	☐ Quarterly	⊠ Other: Ongoing	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info	o pproval	□Info □Approval
Ensure all interested applicant aware of training and pre-sub meetings prior to call for projections.	mittal	⊠ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	☐ B&F ☐ PE&C ☐ P&P ☐ Process	⊠Info □Approval	□Info	o proval	□Info □Approval
Receive, score, and prepare papplications for review	roject	⊠ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info	o proval	□Info □Approval
Recruit selection committee, schedule meetings, coordinate committee requests with appl		⊠ Annual	☐ Semi- Annual	□ Quarterly	Other: Enter details	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info	o proval	□Info □Approval
Coordinate projects with the development of the annual W Plan and, if applicable, the TIP		⊠ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	⊠ B&F □ PE&C ⊠ P&P □ Process	□Info ⊠Approval	□Info	o oproval	□Info ⊠Approval
Prepare and execute Project agreements		⊠ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info	o proval	□Info □Approval
•	project review, and annual review Annual Se		⊠ Semi- Annual	□ Quarterly	Other: Enter details	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info	o proval	□Info □Approval
Partnership Notes:										
B&F and P&P coordination for	Work P	lan inclusio	on. PE&C	for projects	needing public	engagement plan. Pro	ojects may inv	olve tra	ansit provide	rs & joint sponsors
Contact Person:	Name			Title		E-mail			Phone Num	ber
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Secondary	Bret Ma	artin		WT Progran	n Manager	Bret.Martin@campo-nc.us			919-996-4410	



#### Task 7: Provide Technical Assistance to Community Funding Area Jurisdictions

Purpose:										
Communities eligible for parti	icipation i	in the Cor	nmunity l	Funding Area	Program usual	ly have limited existing	ng transit servi	ce and may desire	assistance in	
preparing an application for the		-	_	_	•				of two focuses: 1.)	
helping eligible communities	navigate t	the CFA a	pplication	n process, and	d 2.) helping co	mmunities conceive a	and develop po	otential projects.		
Deliverables:		Timefrar	ne:			TPAC Process Flow:				
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Host applicant training session Nov) and pre-submittal review meetings (Dec-Jan) in coordin with the annual call for project	w nation	⊠ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Review project plans and proj performance at kick-off meet (July), mid-year project review (January), and annual reviews selected grantees	ing vs	⊠ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Provide any supplemental consultation request from CF/ program applicants / awardee order to successfully implemental new transit service in those and	es in ent	□ Annual	□ Semi- Annual	□ Quarterly	⊠ Other: As needed	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Partnership Notes:										
In addition to providing direct	t technica	l assistan	ce to eligi	ble CFA Prog	ram communit	ies, CAMPO staff may	recommend a	and help set up cor	sultation with	
transit service providers or po	otential jo	int spons	ors.							
<b>Contact Person:</b>	Name			Title		E-mail		Phone Nun	nber	
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Secondary	Bret Ma	rtin		WT Progran	n Manager	Bret.Martin@campo-nc.us		919-996-44	919-996-4410	



Task 8: Develop and administer a Project Prioritization Policy (to guide development of CIP and Multi-Year Operating Program)
Lead Agency: CAMPO

Purpose:											
The Project Prioritization Policy will help guide decisions about project implementation sequencing if the funding outlook for the Wake Transit plan changes significantly. The original policy was completed and adopted by the governing boards in February 2018. The policy will also be used to prioritize any reenvisioned transit service investments recommended by Wake Transit Vision Plan updates.											
Deliverables:		Timefran	-		'	TPAC Process Flow:					
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees		
CAMPO staff will continue to reference (and possibly admir normal ongoing coordination not yield acceptable results) t project prioritization policy fo annual work plan developmer cases for which its use is need fit bus service funding prioritic financial parameters for any gyear	does he r nt in led to es into	⊠ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	⊠ B&F □ PE&C ⊠ P&P □ Process	⊠Info □Approval	⊠Info □ Approval	⊠Info □Approval		
CAMPO will continue to asses efficacy of the policy on an on basis as it is used; however, th policy may be revisited with p updates to the multi-year bus	going ne eriodic	⊠ Annual	□ Semi- Annual	□ Quarterly	⊠ Other: Every four years	□ B&F □ PE&C □ P&P □ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval		
Partnership Notes:								<u> </u>			
CAMPO staff will continue to		h a bus pla	n CTT if t		ed for the policy		an update to tl	·			
Contact Person:	Name			Title		E-mail		Phone Num	nber		
Primary	Bret Ma	artin		WT Program	n Manager	Bret.Martin@campo	o-nc.us	919-996-44	919-996-4410		
Secondary	Evan Ko	off		WT Planner		Evan.Koff@campo-r	nc.us	919-996-41	919-996-4177		

#### Task 9: Designate Project Sponsors

Lead Agency: CAMPO

Purpose:									
Designation of project sponsors ensures that projects identified in the Work Plan are assigned to a responsible agency with appropriate technical capacity and									
allows projects to move forward in a coordinated manner.									
Deliverables:	Timeframe: TPAC Process Flow:								
					Subcommittees	TPAC	САМРО	GoTriangle Board	
					Subcommittees	IPAC	Executive Board	of Trustees	
CAMPO will continue to take formal									
action to designate project sponsors									
for any major capital projects and in	$\boxtimes$			$\boxtimes$	☐ B&F ☐ PE&C	⊠Info	□Info	⊠Info	
cases for which project sponsor		Semi-		Other:	□ P&P □ Process				
designations cannot be determined	Annual	Annual	Quarterly	As needed	□ P&P □ Process	⊠Approval	⊠ Approval	□Approval	
through updates to the bus plan or									
development of annual work plans									
Partnership Notes:									
CAMPO will coordinate with TPAC and individual project sponsors in development of the work plan, and with project sponsors for formal major capital project									

CAMPO will coordinate with TPAC and individual project sponsors in development of the work plan, and with project sponsors for formal major capital project designations. Formal project sponsor designations for major capital projects are completed as an action of the CAMPO Executive Board, with letters inviting agencies to serve as respective project sponsors. All other project sponsor designations are institutionalized through the Wake Transit Work Plan process.

For sponsor designation to occur through the Wake Transit Work Plan, TPAC must recommend the Work Plan, after which it must also be adopted by the CAMPO Executive Board and the GoTriangle Board of Trustees.

For formal sponsor designation for major capital projects, TPAC recommendation is encouraged, the CAMPO Executive Board must take action, and the GoTriangle Board of Trustees will receive an update as information.

Contact Person:	Name	Title	E-mail	Phone Number
Primary	Bret Martin	WT Program Manager	Bret.Martin@campo-nc.us	919-996-4410
Secondary	Stephanie Plancich	TPAC Administrator	Stephanie.Plancich@campo-nc.us	919-996-4401



Task 10: Manage Updates to the Multi-Year Vision Plan (i.e. Wake Transit Plan)

Purpose:										
The original Wake County Transit Plan	n created a	vision fo	r Wake Transi	t investment tl	nrough FY2027. As thi	s horizon year	approaches, there	is a need to		
expand the plan horizon to guide late	•					•		efforts, the Vision		
Plan update cycle will be designed to	inform the	develop	ment of the M	etropolitan Tr	ansportation Plan, wh	nich is updated	every four years.			
Deliverables:	Timefran	ne:			<b>TPAC Process Flow:</b>					
					Subcommittees	TPAC	CAMPO	GoTriangle Board		
					Subcommittees	IFAC	Executive Board	of Trustees		
Update the Multi-Year Vision Plan				$\boxtimes$						
on a schedule aligning with updates		Semi-		Other:	☐ B&F ☐ PE&C	□Info	□Info	□Info		
to the MTP	Annual	Annual	Quarterly	Every four	☐ P&P ☐ Process	oxtimeApproval		⊠Approval		
		Alliluai		years						
Convene a scoping committee and				$\boxtimes$						
core technical team (CTT) to guide		_		Other:	☐ B&F ☐ PE&C	⊠Info	⊠Info	⊠Info		
the update process	Annual	Semi- Annual	Quarterly	Every four	☐ P&P ☐ Process	$\square$ Approval	$\square$ Approval	□Approval		
		Alliluai		years						
Develop a solicitation or scope				$\boxtimes$						
description document defining roles		Semi-		Other:	☐ B&F ☐ PE&C	⊠Info	⊠Info	⊠Info		
and responsibilities of involvement	Annual	Annual	Quarterly	Every four	☐ P&P ☐ Process	$\square$ Approval	$\square$ Approval	□Approval		
in the vision plan update process		Alliluai		years						
Review and oversee development of				$\boxtimes$						
consultant deliverables and respond		Semi-		Other:	☐ B&F ☐ PE&C	⊠Info	⊠Info	⊠Info		
to input of CTT members	Annual	Annual	Quarterly	Every four	☐ P&P ☐ Process	$\square$ Approval	$\square$ Approval	□Approval		
		Alliluai		years						
Produce components of vision plan				$\boxtimes$						
update to be developed internally		Semi-		Other:	☐ B&F ☐ PE&C	⊠Info	⊠Info	⊠Info		
	Annual	Annual	Quarterly	Every four	☐ P&P ☐ Process	$\square$ Approval	$\square$ Approval	□Approval		
		Alliluai		years						
Partnership Notes:										
Significant feedback from Vision Plan	CTT, the TF	PAC, Wak	e Transit Part	ners, and the b	proader community is	expected thro	ughout the update	process.		
Contact Person: Name			Title		E-mail		Phone Nun	ber		
Primary Bret M	lartin		WT Program	Manager	Bret.Martin@campo	o-nc.us	919-996-44	919-996-4410		
<b>Secondary</b> Stepha	anie Plancich TPAC Administrator Stephanie.Plancich@campo-nc.us 919-996-4401									



#### Task 11: Develop and Administer the Wake Transit Concurrence Process

Purpose:										
The concurrence process is de	•				•	•	•		ojects. The	
concurrence process was ado	pted by t			ds in Februar	y of 2019 and v			apital projects.		
Deliverables:		Timefrar	ne:			TPAC Process Flow:				
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Identify projects subject to		П		П	$\boxtimes$	☐ B&F ☐ PE&C	□Info	□Info	□Info	
concurrence process		Annual	Semi-		Other:	□ P&P □ Process	□Approval	☐ Approval	□Approval	
		Allilual	Annual	Quarterly	As needed	LI PAP LI PIOCESS	□Approvai		□Approvai	
Identify necessary participation	on				$\boxtimes$					
from cooperating or participa	ting		Semi-		Other:	☐ B&F ☐ PE&C	□Info	□Info	□Info	
agencies, and invite these age	encies	Annual	Annual	Quarterly	As needed	☐ P&P ☐ Process	□Approval	$\square$ Approval	□Approval	
to concurrence meetings			Alliluai							
Schedule meetings distribute				П	$\boxtimes$	☐ B&F ☐ PE&C	□Info	□Info	□Info	
meeting materials, and mode		Annual	Semi-	Quarterly	Other:	□ P&P □ Process	□Approval	☐ Approval	□Approval	
and record meeting proceeding	ngs	Annaai	Annual	Quarterry	As needed	L For L Frocess	— Аррі Ovai	— Арріоvаі	— Арргоvai	
Keep mailing lists for concurre	ence	П		П	$\boxtimes$	☐ B&F ☐ PE&C	□Info	□Info	□Info	
participants, providing update	es on a	Annual	Semi-	Quarterly	Other:	□ P&P □ Process	□Approval	☐ Approval	□Approval	
specified basis by project		Allitual	Annual	Quarterry	As needed	L FOR L FIOCESS	Approvai	— Арргоvаг	Approvai	
Make concurrence information	n	П			$\boxtimes$	☐ B&F ☐ PE&C	□Info	□Info	□Info	
available on the CAMPO webs	site	Annual	Semi-	Quarterly	Other:	□ P&P □ Process	□Approval	☐ Approval	□Approval	
		Alliluai	Annual	Quarterry	As available	LI PAP LI PIUCESS	Approvai		— Арргоvаг	
Partnership Notes:										
The concurrence administrato	or will wo	rk with th	e project	sponsor to id	lentify coopera	ting agencies and par	ticipating ager	ncies appropriate to	o participate in	
each Concurrence Process. (P	articipan <sup>.</sup>	t definitio	ns are in t	the adopted \	Wake Transit C	oncurrence Process d	ocument)			
Project sponsors will likely see	ak additio	anal innut	outside (	of the scape (	of verification o	of compliance via stor	ering committe	ac or other projec	t-level teams	
,				•		•	-	ees of other projec	t-ievei teallis.	
These non-verification groups fall outside of the scope of the concurrence process and are not included in this task.										
Contact Person:	Name			Title		E-mail		Phone Num	ber	
Primary	Bret Ma	artin		WT Program	n Manager	Bret.Martin@campo	campo-nc.us 919-996-4410			
Secondary	Stephar	nie Plancio	ch	TPAC Admin	istrator	Stephanie.Plancich@	@campo-nc.us	919-996-44	919-996-4401	



Task 12: Develop a Wake Transit Public Engagement Policy

Purpose:										
Develop a Public Engagement Police	that clarifie	s which W	/ake Transit pi	rojects require	e public engagement	plans and lays	out the specific exp	ectations for		
those plans. This policy ensures uni	orm approa	ches to pu	blic engagem	ent for each p	roject type and proje	ct sponsor.				
Deliverables:	Timefram	e:			TPAC Process Flow:					
				Subcommittees	TPAC	CAMPO	GoTriangle Board			
					Subcommittees	IPAC	Executive Board	of Trustees		
Develop a Wake Transit Public				$\boxtimes$						
Engagement Policy		C:		Other:	☐ B&F ⊠ PE&C	□Info	□Info	□Info		
	Annual	Semi-	Quarterly	Initial	☐ P&P ☐ Process	⊠Approval		⊠Approval		
		Annual		Creation						
Partnership Notes:										
CAMPO managed the initial creatio	n process for	the Wake	Transit Publi	c Engagement	t Policy.					
The final draft was adopted by the	Soverning Bo	oards as of	January 2019	).						
	_									
Ongoing maintenance of the Policy	is a responsi	bility of th	e Lead Agenc	y for Public Er	ngagement & Commu	nications, and	is include in Task #	23		
	·	•								
Primary Bret	Martin		WT Program	Manager	Bret.Martin@campo	o-nc.us	919-996-44	10		
Secondary Bonn	e Parker CAMPO Communications Bonnie.Parker@campo-nc.us 919-996-4403									



Task 13: Compile and Maintain the Annual Capital Budget Ordinance (supplied for the Wake Transit major capital fund) Lead Agency: GoTriangle

Purpose:											
,	Annual Capital Budget ordinance is the ordinance that includes funds for the capital projects identified in the Wake Transit Work Plan. The Capital Budget Ordinance shall be tied to the multi-year Capital Improvement Plan and include capital project funding agreements that implement needed capital projects.										
	multi-ye	1		ment Plan an	id include capita			implement neede	d capital projects.		
Deliverables:		Timefrar	ne:			TPAC Process Flow:		644400	C T :   D		
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees		
Develop capital ordinance for	capital	$\boxtimes$				   ⊠ B&F □ PE&C	□Info	□Info	□Info		
projects.		Annual	Semi-	Quarterly	Other:	□ P&P □ Process	⊠Approval	⊠ Approval	⊠Approval		
		711111441	Annual	Quarterry	Enter details		Z/(pprovui	Approvar	Z/\ppiovai		
Adhere to the Wake Transit		$\boxtimes$				□ B&F □ PE&C	□Info	□Info	□Info		
Financial Policies and Guidelin	ies.	Annual	Semi-	Quarterly	Other:	□ P&P □ Process	□Approval	☐ Approval	□Approval		
			Annual		Enter details						
Validate reimbursement requ	ests										
are consistent with approved			Semi-		Other:	☐ B&F ☐ PE&C	□Info	□Info	□Info		
ordinance.		Annual	Annual	Quarterly	When	☐ P&P ☐ Process	□Approval	☐ Approval	□Approval		
Validate various and average					Submitted						
Validate revenue and expense	es are				Ot 1	□ B&F □ PE&C	□Info	□Info	□Info		
in balance.		Annual	Semi-	Quarterly	Other:	☐ P&P ☐ Process	□Approval	☐ Approval	□Approval		
Completion of Wake Capital F	und		Annual		Always						
Budget Ordinance and Special		$\boxtimes$	Semi-		Other:	⊠ B&F □ PE&C	□Info	□Info	□Info		
Fund Ordinance.	Idx	Annual	Annual	Quarterly	Enter details	☐ P&P ☐ Process	⊠Approval		⊠Approval		
Partnership Notes:			Ailituai		Litter details						
Coordination with Budget and	l Finance	Subcomr	nittee.								
Coordination with CAMPO with				Ordinances ir	nto Work Plan a	and TPAC activities.					
Contact Person:	Name				E-mail		Phone Nu	mber			
Primary	Saundr	ra Freeman CFO			SFreeman@gotriangle.org 919-485-7415			415			
Secondary	Steven	Steven Schlossberg Budget/Finance Manag			ance Manager	SSchlossberg@gotriangle.org 919-485-7590					

Task 14: Compile and Maintain Updates of the Wake Transit Financial Plan and Financial Model Assumptions Lead Agency: GoTriangle

Purpose:										
The financial model is the tool u	used to forecast the curr	ent Wake Tran	sit Work Plan a	nd financial feasibility	of the Wake	Transit Plan into the	e future.			
Deliverables:	Timeframe:			TPAC Process Flow:						
				Subcommittees	TPAC	САМРО	GoTriangle Board			
				Subcommittees	Trac	Executive Board	of Trustees			
Validate that only Wake Transit										
Revenue including Wake County	·	_	$\boxtimes$							
Revenue and expenditures proje	ects $\boxtimes$ $\subseteq$	. 🗆	Other:	⊠ B&F □ PE&C	□Info	□Info	□Info			
in support of the Wake Transit F	Plan Annual Annual	. Quarterly	Always	☐ P&P ☐ Process	□Approval	☐ Approval	□Approval			
shall be included.			,							
Maintain financial model by										
Maintain financial model by incorporating any changes appropriate the second se	oved									
by the CAMPO Executive Board			$\boxtimes$							
GoTriangle Board of Trustees ar	I IXI		Other:	⊠ B&F □ PE&C	□Info	□Info	□Info			
provide technical assistance on	Annual	Quarterly	As Needed	□ Process	□Approval	☐ Approval	□Approval			
interim financial model scenario	•	* 1	713 Necded							
runs.										
Validate that financial model			$\boxtimes$				□. <i>c</i>			
adheres to the financial policy a	ind Semi		Other:	⊠ B&F □ PE&C	□Info	□Info	□Info			
guidelines.	Annual Annua	Quarterly	Always	☐ P&P ☐ Process	□Approval	☐ Approval	□Approval			
Partnership Notes:										
Coordination with CAMPO staff on										
Coordination with Budget and Fina										
Coordination with Planning and Pri				-4-1						
Ongoing coordination with project Coordination with Financial consult	•	•	iarios, sensitivity	, etc.).						
		•	revenue and exi	nenditures that impact \	Wake Transit fu	nding				
The Financial Model shall be the main tool utilized for forecasting future year revenue and expenditures that impact Wake Transit funding.  The Financial Model shall be the main tool to validate project scenarios that impact Wake Transit funding.										
	Name	Title	•	E-mail		Phone Num	nber			
Primary S	Saundra Freeman	CFO		SFreeman@gotriangle.org 91		919-485-74	919-485-7415			
Secondary S	Steven Schlossberg	Budget/Fina	ance Manager	SSchlossberg@gotri	angle.org	919-485-75	919-485-7590			



Task 15: Develop and Maintain of Capital Funding Agreements of Master Agreements Lead Agency: GoTriangle

Purpose:										
The purpose of these agreements is to guide deliverables for funds appropriated in the Wake Transit major capital funds appropriated by the tax district.										
Deliverables:	Time	frame:			TPAC Process Flow:					
					Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees		
Draft and provide sample Cap Agreement for review with partners.	oital 🗵	Semi-	□ Quarterly	Other: Enter details	⊠ B&F ⊠ PE&C □ P&P ⊠ Process	□Info ⊠Approval	□Info 図 Approval	□Info ⊠Approval		
Draft language for any propo and agreed upon changes/additions to agreem on an annual basis.	$\triangleright$	Semi-	□ Quarterly	Other: Enter details	☑ B&F ☐ PE&C ☐ P&P ☑ Process	□Info ⊠Approval	□Info ☑ Approval	□Info ⊠Approval		
Draft all Capital Agreements the Exhibit A's for transit pro	I IX	Semi-	□ Quarterly	Other: Enter details	⊠ B&F □ PE&C ⊠ P&P ⊠ Process	□Info ⊠Approval	□Info 図 Approval	□Info ⊠Approval		
Send all partners agreements execution.	s for Ann	Semi-	□ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval		
Provide fully executed agreed to partners.	ments Ann	Semi-	□ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval		
Maintain originals of all agreements.	Ann	Semi-	□ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval		
Partnership Notes:										
Ongoing coordination with CAMPO staff on agreement changes or updates.  Coordination with Process Subcommittee.  Coordination with Budget and Finance Subcommittee.  Ongoing Coordination with project sponsors.										
Contact Person:	Name		Title		E-mail		Phone Num	nber		
Primary	Thomas Her	nas Henry General Counsel			thenry@gotriangle	.org	(919) 485-7	(919) 485-7589		
Secondary	Suzanne Cly	Suzanne Clyburn Paralegal			sclyburn@gotriangle.org (919) 314-8747			3747		



Task 16: Develop and Coordinate of Operating Agreements of Master Agreements

Purpose:										
The purpose of these agreem	ents is to	o guide de	liverables	for funds ap	propriated in t	he Wake Transit majo	or operating fu	nds appropriated b	y the tax district.	
Deliverables:		Timefrar	ne:			TPAC Process Flow:				
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Draft and provide sample Ope Agreement for review with pa	_	⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	☑ B&F □ PE&C □ P&P ☑ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
Draft language for any propos agreed upon changes/addition agreements on an annual basi	ns to	⊠ Annual	□ Semi- Annual	Quarterly	Other: Enter details	☑ B&F ☐ PE&C ☐ P&P ☑ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
Draft all Operating Agreement the Exhibit A's for transit proje		⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	<ul><li>☑ B&amp;F □ PE&amp;C</li><li>☑ P&amp;P ☑ Process</li></ul>	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
Send all partners agreements execution.	for	⊠ Annual	□ Semi- Annual	☐ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Provide fully executed agreem to partners.	nents	⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Maintain originals of all agree	ments.	⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Partnership Notes:										
Ongoing coordination with CAMPO staff on agreement changes or updates. Coordination with Process Subcommittee. Coordination with Budget and Finance Subcommittee.										
Ongoing coordination with project sponsors.										
Contact Person:	Name			Title		E-mail		Phone Num	ber	
Primary	Thoma	as Henry General Counsel			unsel	thenry@gotriangle	.org	(919) 485-7	7589	
Secondary	Suzanr	e Clyburn Paralegal			sclyburn@gotriangle.org (919) 314-8747					



Task 17: Manage Development and Updates to Detailed Elements of the Multi-Year Service Implementation Plan Lead Agency: GoTriangle

Purpose:										
Provide support to all partner agencies to coordinate joint development of new transit service and plans—and updates to existing transit service and plans—across Wake										
County, while also providing supp	ort to all	relevant st	takeholder	s to ensure dis	stribution of rele	vant information. (Wak	e Bus Plan & Ma	ajor Investment Stud	ies)	
Deliverables:		Timefran	ne:			TPAC Process Flow:				
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Develop updates to the multi-yea operating program (in coordination CAMPO)		⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	⊠ B&F ⊠ PE&C ⊠ P&P ⊠ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
The delivery of updated versions wake Bus Plan (GoTriangle is ider as the lead agency in the Interlocation Governance Agreement)	ntified	☐ Annual	Semi- Annual	Quarterly	Other: every four years	⊠ B&F ⊠ PE&C ⊠ P&P ⊠ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
Act as project manager for other service plans and studies approve annual Wake Transit work plans fwhich GoTriangle is Project Spons	ed in or	☐ Annual	Semi- Annual	☐ Quarterly	Other: as needed	□ B&F ⊠ PE&C ⊠ P&P □ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Active participation on TPAC subcommittees		☐ Annual	Semi- Annual	☐ Quarterly	⊠ Other: monthly	B&F    PE&C     P&P    Process	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Participation as a stakeholder on technical and advisory committee transit service projects led by oth Project Sponsors in Wake County	er	☐ Annual	□ Semi- Annual	☐ Quarterly	⊠ Other: as needed	□ B&F □ PE&C □ P&P □ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Partnership Notes:										
Coordination with all partner agencies on the development of transit service proposals and plans.  Coordination with Budget and Finance Subcommittee to ensure all services and projects are within budget.  Coordination with Planning and Prioritization Subcommittee on project selection.  Coordination with the Process subcommittee to ensure all plan updates are following the identified and approved procedure.  Coordination with Wake County municipalities and relevant stakeholders to communicate relevant service proposal details.										
Contact Person:	Name			Title		E-mail		Phone Num	ber	
Primary	Erik Lan	dfried		Planning Su	pervisor	elandfried@gotrian	gle.org	(919) 485-7	508	
Secondary	Jenny G	reen					(919) 485-7	529		



## Task 18: Compile and Maintain Annual Operating Budget Ordinances

Purpose:										
Annual Operating Budget ordinance is the ordinance that includes funds for the operation of projects identified in the Wake Transit Work Plan, allocations for										
reserves, and transfers to other				•		•	t Unit. The Op	erating Budget Oi	dinance shall	
include the general administra	ative exp			eparate from	Project Operat					
Deliverables:		Timefran	ne:			TPAC Process Flow:				
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Produce Operating Ordinance will appropriate funds for ope and administration of transit projects.		⊠ Annual	Semi- Annual	Quarterly	Other: Enter details	☑ B&F ☐ PE&C ☐ P&P ☐ Process	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
Adhere to the Wake Transit Financial Policies and Guidelin	ies.	⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	B&F □ PE&C     □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Validate reimbursement requare consistent with approved ordinance.	ests	□ Annual	□ Semi- Annual	☐ Quarterly	Other: When Submitted	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Validate revenue and expense in balance.	es are	□ Annual	□ Semi- Annual	☐ Quarterly	⊠ Other: Always	☐ B&F ☐ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Validate guidelines of Ordinar followed.	ice are	☐ Annual	Semi- Annual	☐ Quarterly	⊠ Other: Always	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Partnership Notes:										
Coordination with Budget and Fin Coordination with CAMPO include				into Work Pla	n and TPAC activ	rities.				
Contact Person:	Name			Title		E-mail		Phone Nu	mber	
Primary	Saundr	a Freemar	1	CFO		SFreeman@gotriangle.org		919-485-7	415	
Secondary	Steven	Schlossbe	rg	Budget/Fina	nce Manager	r SSchlossberg@gotriangle.org 919-485-7590			7590	



Task 19: Compile and Maintain Annual Tax District Budget (for Wake Transit Major Operating and/or Capital Fund) Lead Agency: GoTriangle

Purpose:										
Maintain adequate Operating	Fund Bala	ances and	d Capital I	Fund Balance	s in the Wake T	ransit major operatin	g and capital f	unds per debt and	capital policies	
and guidelines.										
Deliverables:		Timefran	ne:			<b>TPAC Process Flow:</b>				
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Maintains financial model.		⊠ Annual	Semi- Annual	☐ Quarterly	⊠ Other: As needed	B&F □ PE&C     □ P&P □ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Prepares budget and facilitate budget development process of annual work plan developm	as part	⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	<ul><li>☑ B&amp;F □ PE&amp;C</li><li>☑ P&amp;P □ Process</li></ul>	□Info ⊠Approval	□Info ⊠ Approval	□Info ⊠Approval	
Annual Financial Reporting (Advs Budget) via Yearly CAFR (Comprehensive Annual Finan Report).		⊠ Annual	□ Semi- Annual	☐ Quarterly	Other: Enter details	⊠ B&F □ PE&C □ P&P □ Process	⊠Info □Approval	⊠Info ☐ Approval	⊠Info □Approval	
Partnership Notes:										
Coordination with CAMPO staff on Annual Budget and TPAC activities.  Coordination with Budget and Finance Subcommittee.  Coordination with Planning and Prioritization Subcommittee on project selection.  Ongoing coordination with project sponsor on misc. activities.										
Contact Person:	Name			Title		E-mail		Phone Num	ber	
Primary	Saundra	dra Freeman CFO SFreeman@gotriangle.org 919-485-7415						15		
Secondary	Steven S	en Schlossberg Budget/Finance Manager				SSchlossberg@gotriangle.org 919-485-7590			590	

Task 20: Develop and Maintain Templates for Project and Financial Reports (of major funds)

Purpose:										
Maintain templates that contain minimum standards and release comprehensive reports on Wake Transit Work Plan activities throughout the preceding										
quarter/year.										
Deliverables:		Timefrar	ne:			<b>TPAC Process Flow:</b>				
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Financial templates that provi quarterly information for Ope and Capital projects.		☐ Annual	□ Semi- Annual	⊠ Quarterly	Other: Enter details	<ul><li>☑ B&amp;F ☐ PE&amp;C</li><li>☑ P&amp;P ☐ Process</li></ul>	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Templates that provide quarte progress reports.	erly	 Annual	Semi- Annual	⊠ Quarterly	Other: Enter details	B&F □ PE&C     □ PROCESS	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Validate deliverables on progr templates match project exhib		☐ Annual	Semi- Annual	⊠ Quarterly	Other: Enter details	⊠ B&F □ PE&C ⊠ P&P □ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Upload templates to Wake Tra SharePoint 30 days after quar- ends.		☐ Annual	Semi- Annual	⊠ Quarterly	Other: Enter details	B&F □ PE&C     □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Partnership Notes:										
Coordination with CAMPO sta	ff on TPA	C activitie	es and rep	ort delivery.						
Coordination with Budget and	l Finance	Subcomn	nittee on t	financial deli	verables.					
Coordination with Planning ar	Coordination with Planning and Prioritization Subcommittee on reporting deliverables.									
Ongoing coordination with pro	oject spo	nsor on m	nisc. activi	ties (i.e. proj	ect reporting, e	etc.).				
Contact Person:	Name			Title		E-mail		Phone Num	Phone Number	
Primary	Saundra	Freemar	1	CFO		SFreeman@gotrian	gle.org	919-485-74	15	
Secondary	Steven S	Schlossbe	rg	Budget/Fina	ance Manager	SSchlossberg@gotri	iangle.org	919-485-75	919-485-7590	



### Task 21: Develop and Implement the Annual Work Plan Public Engagement Plan

Purpose:								
Lead Public Engagement, Communication and Outreach activities for development of the Annual Wake Transit Work Plan								
Develop, implement and monitor a comprehensive engagement plan that provides an opportunity for all stakeholders and communities, including traditionally								
underserved populations, to provide input on the Annual Work Plan while keeping the TPAC informed.								
Deliverables:	Timefran	ne:			TPAC Process Flow:			
					Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees
Review and revise the Public Engagement (PE) Plan and outreach schedule	⊠ Annual	Semi- Annual	Quarterly	Other: Enter details	□ B&F ⊠ PE&C □ P&P □ Process	⊠Info □Approval	⊠Info ☐ Approval	⊠Info □Approval
Execute and report on the PE Plan implementation elements assigned to the Lead Agency	□ Annual	Semi- Annual	☐ Quarterly	⊠ Other: ongoing	□ B&F ⊠ PE&C □ P&P □ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval
Monitor and report on the PE Plan implementation elements assigned to other project sponsors/agencies	□ Annual	□ Semi- Annual	☐ Quarterly	⊠ Other: Monthly	□ B&F ⊠ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
Collect, compile and share received public input with project sponsors and the P&P Subcommittee Chair	□ Annual	□ Semi- Annual	□ Quarterly	⊠ Other: Weekly/ Monthly	□ B&F □ PE&C ☑ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
Create a public engagement summary report and presentation for TPAC and the Governing Boards	⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	□ B&F ⊠ PE&C □ P&P □ Process	⊠Info □Approval	⊠Info ☐ Approval	⊠Info □Approval
Create and post public engagement results and feedback for the public	⊠ Annual	□ Semi- Annual	☐ Quarterly	Other: Enter details	□ B&F ⊠ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
Facilitate an after-action review meeting and produce a report of findings	⊠ Annual	□ Semi- Annual	☐ Quarterly	Other: Enter details	□ B&F ⊠ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
Partnership Notes: The Lead Agency will collect and compile public comments and feedback and provide them to project sponsors weekly during public comment periods and monthly throughout the rest of the year or as they are received. The Planning & Prioritization (P&P) Subcommittee Chair will also receive the comments for inclusion on P&P meeting agendas as peeded.								



The Public Engagement & Communications (PE&C) Subcommittee will be involved in the after-action review and reporting process as well as the discussion of updates needed for next year's Public Engagement Plan.

PE&C members, will support the Lead Agency by reporting out on activities conducted in support of the plan development process, sharing public comments received, attending regular subcommittee meetings and sharing unique knowledge with Lead Agency staff.

Contact Person:	Name	Title	E-mail	Phone Number
Primary				
Secondary				



Task 22: Track and Support Public Engagement & Communications activities for Plans, Programs & Projects Lead Agency: GoTriangle

Purpose: Support public engagement compliance efforts and provide a mechanism of support for project sponsors responsible for developing and implementing public engagement activities related to Wake Transit funded plans, programs and projects **Deliverables:** Timeframe: **TPAC Process Flow: CAMPO** GoTriangle Board Subcommittees TPAC **Executive Board** of Trustees Create/update checklists, templates and other resources made available  $\boxtimes$  $\square$  B&F  $\square$  PF&C □Info □Info □Info to project sponsors required to Semi-Other: ☐ Approval □Approval □ P&P □ Process ☐ Approval Annual Quarterly develop Public Engagement (PE) Annual As needed **Plans** Coordinate with the Annual Work Plan Lead Agency to identify which ☐ B&F ☐ PE&C □Info  $\boxtimes$ ⊠Info □Info investments will require a PE Plan in Semi-Other: ☐ P&P ☐ Process ☐ Approval Annual Quarterly □ Approval Approval the next fiscal year and list them Annual Enter details with quarterly due dates Provide the complete list for П  $\boxtimes$  $\square$  B&F  $\bowtie$  PE&C □Info □Info □Info subcommittee review and Other: Semisubsequent action to adopt the list Annual Quarterly ☐ P&P ☐ Process **⊠** Approval Annual Enter details into the Annual Work Plan Discuss PE&C support needs with  $\boxtimes$ ☐ B&F ⊠ PE&C ⊠Info □Info □Info the project sponsor, provide sample Semi-Other: resources and identify initial lead ☐ P&P ☐ Process Annual Quarterly ☐ Approval ☐ Approval ☐ Approval Annual Ongoing agency execution assistance Review and provide PE Plan  $\boxtimes$  $\square$  B&F  $\bowtie$  PE&C □Info □Info □Info П recommendations for discussion Semi-Other: ☐ P&P ☐ Process □ Approval ☐ Approval □Approval Annual Quarterly with subcommittee Annual Enter details Execute agreed upon Public  $\boxtimes$ **Engagement and Communications**  $\square$  B&F  $\bowtie$  PE&C ⊠Info □Info □Info Semi-Other: support activities with project Annual Quarterly □ P&P □ Process □ Approval ☐ Approval Approval Annual ongoing sponsors Track and coordinate with PE&C  $\boxtimes$  $\square$  B&F  $\bowtie$  PE&C □Info □Info □Info Chair to provide updates on PE Plan Semi-Other: □ P&P □ Process ☐ Approval □Approval Annual Quarterly Approval development and schedule progress Annual ongoing



Partnership Notes: The Public Engagement & Communications (PE&C) Subcommittee works in close partnership with the Lead Agency in reviewing and making recommendations regarding the Public Engagement (PE) Plans developed for Wake Transit funded plans, programs and projects.  The Lead Agency collects, compiles and conducts an initial review of submitted plans, then the subcommittee discusses the information before drafting final adjustment recommendations for project sponsor consideration.	Ensure that Wake Transit Pu Engagement Policy requireme are met for all major updates a amendments listed in the Ann Work Plan or as they arise	nts and	Semi- Annual	□ ⊠  Other:  As needed	□ B&F ⊠ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
regarding the Public Engagement (PE) Plans developed for Wake Transit funded plans, programs and projects.  The Lead Agency collects, compiles and conducts an initial review of submitted plans, then the subcommittee discusses the information before drafting final	-							
The Lead Agency collects, compiles and conducts an initial review of submitted plans, then the subcommittee discusses the information before drafting final		·	·				ewing and making re	ecommendations
	regarding the Public Engageme	ent (PE) Plans deve	eloped for Wake	Transit funded plans	, programs and projec	ts.		
The subcommittee is also responsible for communicating PE Plan implementation progress, escalating concerns and making recommendations to the TPAC.	adjustment recommendations	The Lead Agency collects, compiles and conducts an initial review of submitted plans, then the subcommittee discusses the information before drafting final adjustment recommendations for project sponsor consideration.						
Contact Person: Name Title E-mail Phone Number				i implementation pro		cris and makin		
Primary Primary		Hairic	Title		L-IIIdii		1 Hone Num	
Secondary	•							

# Task 23: Lead Public Engagement & Communications Program Administration Lead Agency: GoTriangle

Purpose:									
Manage the wake Transit public engagement & communications administrative functions to ensure that the policies and procedures in place to administer the									
Wake Transit PECO elements re	flect be	est praction	es, new c	ommunicatio	ons tools, and w	vill meet the needs an	d expectation	s of the community	, TPAC and
subcommittee members.									
Deliverables:		Timefran	ne:			TPAC Process Flow:			
						Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees
Review the Wake Transit Public	:								
Engagement Policy and provide		$\boxtimes$	Semi-		Other:	☐ B&F ⊠ PE&C	□Info	□Info	□Info
recommendations for amendme	ents	Annual	Annual	Quarterly	Enter details	☐ P&P ☐ Process	oxtimeApproval	oxtimes Approval	⊠Approval
and modifications as needed			Allitual		Litter details				
Collect, compile and evaluate da					$\boxtimes$				
for the Wake Transit Engageme			Semi-		Other:	☐ B&F ⊠ PE&C	⊠Info	⊠Info	⊠Info
Calendar and provide updates v		Annual	Annual	Quarterly	Ongoing	☐ P&P ☐ Process	$\square$ Approval	$\square$ Approval	□Approval
issues/opportunities are identif			Allitual		Oligoling				
Work with PE&C Chair and TPA	_								
Administrator to develop meeti	ing				$\boxtimes$	☐ B&F ⊠ PE&C	□Info	□Info	□Info
agendas, produce and present		Annual	Semi-	Quarterly	Other:	□ P&P □ Process	□Approval	☐ Approval	□Approval
materials that align with the		7 (1111001	Annual	Quarterry	Monthly		⊔дрргоvаг		
subcommittee Work Task List.									
Partnership Notes:									
The Lead Agency will work with	both th	ne PE&C (	Chair and T	ΓΡΑC Admini	strator to ensu	re that the PE&C subc	committee stat	ffing and programm	natic needs are
being met.									
With TPAC Administrator, Cabinet and PE&C support, the Lead Agency will review the Wake Transit PE Policy annually to make sure it is meeting current TPAC needs and expectations. If updates or amendments are needed to the Policy or its supporting documents, the Lead Agency will present their findings and change recommendations to the PE&C, who will make a formal recommendation to the TPAC.									
	Name			Title		E-mail		Phone Num	ber
Primary									
Secondary									



Task 24: Create, Conduct and Coordinate General Wake Transit Communications Lead Agency: GoTriangle

Purpose:									
			nd Services.	Develop and ex	xecute the Wake Transit Communications Strategy.				
Deliverables:	Timefrar	ne:			Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees	
Develop/Update the Wake Transit communications strategy to educate, inform and increase Wake Transit investment awareness amongst the TPAC, stakeholders and the general public	⊠ Annual	□ Semi- Annual	□ Quarterly	⊠ Other: As Needed	□ B&F ⊠ PE&C □ P&P □ Process	⊠Info □Approval	⊠Info □ Approval	⊠Info □Approval	
Strategically evaluate the Annual Work Plan to identify programmatic level communication opportunities	⊠ Annual	Semi- Annual	☐ Quarterly	Other: Enter details	☐ B&F ⊠ PE&C ☐ P&P ☐ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Equip TPAC members and key stakeholders with communications tools to be able to provide Wake Transit updates in the community	□ Annual	□ Semi- Annual	⊠ Quarterly	Other: Enter details	□ B&F ⊠ PE&C □ P&P □ Process	⊠Info □Approval	□Info □ Approval	□Info □Approval	
Track and provide an update on progress implementing the communications strategy	□ Annual	Semi- Annual	☐ Quarterly	⊠ Other: Ongoing	☐ B&F ⊠ PE&C ☐ P&P ☐ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Provide the support requested and agreed upon with the project sponsors in PE Planning meetings	□ Annual	Semi- Annual	☐ Quarterly	⊠ Other: Ongoing	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Act as the primary point of contact for Wake Transit communications, including media relations	□ Annual	Semi- Annual	☐ Quarterly	⊠ Other: Ongoing	□ B&F ⊠ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	
Maintain the Wake Transit Contact Database and GoForward Website including the upload of Wake Transit Engagement Calendar data	□ Annual	□ Semi- Annual	□ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval	

#### Partnership Notes:

With PE&C participation, the Lead Agency will develop a Wake Transit Communications Strategy for continuously educating and informing the community of investment program activities.

The Lead Agency will work with the Annual Work Plan Lead Agency and TPAC Administrator to identify possible opportunities for special communications. PE&C would review and refine the list each year and present timelines and tactics to the TPAC for endorsement into the subcommittee's Work Task List.

Contact Person:	Name	Title	E-mail	Phone Number
Primary				
Secondary				



## Appendix A:

Blank Template for Lead Agency Operating Guidelines



Task:							Lead Agen	icy:
Heading 2 font Paragraph/Normal font								
Purpose:							· ·	
Deliverables:	Time	eframe:			TPAC Process Flow:			
					Subcommittees	TPAC	CAMPO Executive Board	GoTriangle Board of Trustees
	Ann	Semi-	☐ Quarterly	Other: Enter details	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
	Ann	Semi-	☐ Quarterly	Other: Ongoing	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
	Ann	Semi-	□ Quarterly	Other: Monthly	□ B&F □ PE&C □ P&P □ Process	□Info □Approval	□Info □ Approval	□Info □Approval
Partnership Notes:								
Contact Person:	Name		Title		E-mail		Phone Nun	nber
Primary								
Secondary								



## Appendix B:

Lead Agency Operating Guidelines Updates Tracker



Edit	Update	Task	Update Description
Date	Type	#	
2/14/20	Minor	15	Replace Shelly Blake with Thomas Henry as the primary contact for this task
2/14/20	Minor	16	Replace Shelly Blake with Thomas Henry as the primary contact for this task
2/14/20	Minor	17	Swap Jenny Green and Erik Landfried roles (Erik is now the primary contact)
2/14/20	Minor	17	Remove example language from the task description (Wake Bus Plan/CHSTP)
2/14/20	Minor	12	Edit deliverable to clarify CAMPO's role was to oversee initial development. Ongoing maintenance of policy and
			supporting materials is now within the Public Engagement & Communications Program Administration task (#23)

