



TOGETHER

we're making a difference.

LETTER

from leadership

NCCF's mission is to inspire North Carolinians to make lasting and meaningful contributions to their communities. At perhaps no other time in recent history has NCCF's work at every level converged to test that promise than during fiscal year 2016-2017.

Your meaningful contributions to the North Carolina Community Foundation Disaster Relief Fund have dramatically illustrated our mission in action. Generous souls from throughout our state, nation and even the world have come together to partner with us on relief and recovery in the aftermath of last October's devastating storm, one of the worst in North Carolina's history. Almost \$800,000 has been donated to the NCCF Disaster Relief Fund, a record level. Gifts and givers range from small amounts from our youngest citizens to large contributions from major foundations and corporations. All combine to make a difference.

We continue to be inspired by your donor stories. One example is of a terrified young father who could not reach his children, temporarily trapped with his parents in a flood zone. While waters eventually receded for a safe reunion, the flood damage he witnessed in his hometown of Lumberton galvanized this entrepreneur to motivate scores of Triangle businesses to give to NCCF's Disaster Relief Fund. His efforts over a single weekend resulted in more than \$30,000 in recovery monies directed to the Robeson County Community Foundation.

Nearly 700 donations have allowed us to allocate two rounds of grant funding totaling almost \$500,000 through our affiliate foundations serving the hardest hit counties. One round of grants took place at the end of 2016 and another is underway. In addition, NCCF plans a few

regional grants and has begun to forge partnerships with three long-term recovery groups working throughout eastern North Carolina, each of which has received a \$35,000 grant from our Disaster Relief Fund.

Our ongoing response to Hurricane Matthew illustrates the value of a community foundation in general and the North Carolina Community Foundation in particular. The very existence of a disaster relief fund provides the necessary vehicle to capture contributions needed to support recovery. Our access to multiple communications channels allows us to articulate dire needs and offer our fund as a trusted way to help. We rely on the local knowledge and expertise provided through our network of affiliate board members, who have first-hand knowledge and share critical information about needs in their communities. Our administrative support ensures that funds are ethically gathered and efficiently distributed. And with a bit of pride, we note that NCCF receives no administrative fees for any of these extensive activities.

In addition to disaster relief, NCCF carried on a myriad

James Black, III, NCCF board chair, with Jennifer Tolle Whiteside, president and CEO.



Last October's Hurricane Matthew devastated eastern North Carolina, and issues persist. Your generosity has allowed our response through the NCCF Disaster Relief Fund to be effective and ongoing.



of mission-driven activities this past year, partnering with fundholders, donors and our affiliate network to address ongoing needs and opportunities throughout our state.

Our fundholders and donors fuel our work and dictate most of our activities. Our staff is strategically organized to serve your needs, from careful stewardship of the funds you've entrusted to us to effective grantmaking on your behalf – with a full array of services in between, including philanthropic, legal and marketing counsel. We were so honored to welcome 53 new endowments to our family of funds this fiscal year. New funds are listed on page 5, with several of their stories highlighted on our website.

Gifts this year topped \$20 million. Your donations, new fund creation and a strong market performance allowed us to reach \$246.8 million in assets, another record level. These and other important metrics are expanded on pages 6 and 7 of the report.

Each and every new endowment and our 1,200 existing funds are important to North Carolina, providing lasting investments in people, communities and important causes through annual grantmaking. Graphs on page 6 show that our affiliates, fundholders and women's giving groups support a range of causes, with grants totaling \$14.2 million this past fiscal year.

We also help companies realize their philanthropic goals and are proud of the support we have provided to Duke Energy and the Biogen Foundation as they invest in the future of our state. NCCF is interested in growing this area of grants administration and welcomes your inquiries and referrals.

Building strong communities throughout North Carolina is the essence of the Foundation's philanthropy, and we recognize our partnership with NCCF's statewide affiliate network as a primary way to deliver on that promise. This requires strategy and leadership, and NCCF is fortunate to have both. Our Blueprint for Success is a plan created four years ago and driven by the Affiliate Impact Committee, a leadership group comprised of our statewide board of directors and advisory board members from every region. The Blueprint ensures we're on the right path, encouraging strong boards that produce leaders who can connect community needs with available resources; a growing family of funds to help fuel those resources; and effective local grantmaking to support local needs and opportunities.

This is paying dividends. Many of our affiliate boards are working closely with other local leaders in their communities to identify key issues, serving as catalysts to bring together representatives from nonprofit, education and

Members of the Affiliate Impact Committee represent all of NCCF's regions and our statewide board. Pictured are (L-R): Beth Wilder, Juan Austin, Erika Churchill, Jan Hayes, Al Wheless, James Narron, Jamie Treadaway, Bob Kornegay, Jamilla Hawkins and Beth Lofquist.



government sectors to tackle challenging problems. Examples of strong affiliates helping to build stronger communities abound. The Craven County Community Foundation is spearheading an effort to battle homelessness. The Catawba Valley Community Foundation, in partnership with the Unifour Foundation Endowment, is leading community conversations on the growing opioid crisis. The Beaufort-Hyde and Wake affiliates are conducting meetings with nonprofits to strategize on capacity building. Many others are in the planning stages, some reporting inspiration from last fall's Affiliate Forum, a biennial event that assembles representatives of our affiliate foundations from throughout the state to meet, mingle and share best practices.

NCCF was again gratified by your generosity when we reignited our annual Chairman's Challenge matching funds campaign, designed to build community grantmaking among NCCF affiliates. While launched just one month after Hurricane Matthew, you came through again. Your gifts, coupled with a healthy match from several anonymous donors, netted a record \$425,000, split proportionately among participating affiliates. This brought our four-year Chairman's Challenge total to more than \$1 million, which is making an impact in our communities across the state. Community grantmaking is at the heart of our work, and this grassroots campaign directs your dollars where they mean the most to you. Local dollars stay local, supporting quality of life issues that make a difference in your towns and counties. Our fifth Chairman's Challenge campaign begins Nov. 1, and you'll hear more about this soon.

Scholarships are perhaps one of our most tangible investments in the future, providing hopes, dreams and promises that have the power to alter individuals, families and entire generations. We are proud to administer more

LETTER FROM LEADERSHIP

NCCF scholarship recipient Timothy Harrell posing with his quote on a prominent wall in our Raleigh headquarters.



than 150 scholarships that last year supported 333 students with nearly \$740,000 to further their educations. All have a story to tell, some we've shared on our website as Scholar Spotlights. Sometimes we are lucky enough to connect with these outstanding young people and forge relationships, as is the case with Timothy Harrell, a 2012 recipient of the generous Mary Ferebee Howard Scholarship held with the Edgecombe Charitable Foundation. This amazing young man, a 2016 graduate of UNC-Greensboro, made an impression on us from the beginning, even prompting us to devote an entire wall in our Raleigh headquarters to an inspirational quote gleaned from his application. He stopped by to see us recently, and we captured his photo at our new quote wall (above).



We mentioned the importance of strong leadership among our affiliate foundations, and it is also key on our statewide board. NCCF has enjoyed a long history of outstanding individuals helping us to forge the way of a statewide community foundation. We appreciate the many contributions of Linda Staunch, who this spring transitioned her role as board chair to James Black, III. Several of our directors rolled off the board last year, including Brian Crutchfield, Sarah Belk Gambrell, Robert L. "Roddy" Jones and Dean Painter, and we thank each of them for their outstanding leadership and many philanthropic contributions to our state. Their years of service have helped mold NCCF into what it is today. We were all deeply saddened by the death of Billy T. Woodard, who made significant contributions to NCCF from our beginnings until his retirement from the board last year. Visit our website to read more about this exemplary philanthropic leader.

We are also fortunate to benefit from strong leadership

among our staff and an extremely talented and dedicated team. We welcomed Wilson Simmons as our new CFO in May, as well as several other new colleagues on the finance and community leadership teams. Please visit our website to read about these extremely qualified individuals.

We relocated our Raleigh headquarters this past year to new space that encourages collaboration and creativity among our team and our partners across North Carolina. We were honored when First Citizens' Holding family sponsored our new philanthropy center, named after the late Lewis R. Holding, the Bank's former CEO and the visionary leader who founded NCCF nearly 30 years ago. This beautiful conference center provides ample meeting space and expanded technology for our board, staff, affiliates and nonprofit partners throughout the state. It's a fitting tribute to the lasting legacy he created for North Carolina through the North Carolina Community Foundation.



The Lewis R. Holding Philanthropic Center is the cornerstone of NCCF's Raleigh headquarters, and we are happy to share it with our philanthropic partners across the state. The space also provides room for our full staff to gather for collaboration.

We are in the business of encouraging legacies. We work every day with people like you who care about the future of your communities, our state's important institutions and your philanthropic passions. We are so fortunate to partner with you in this transformative work. Our mission is to encourage North Carolinians to make meaningful contributions to our state, and we get our inspiration from you. Together, we are making a difference.

Sincerely,

Two handwritten signatures in black ink. The first signature is "Jennifer Tolle Whiteside" and the second is "James B. Black III".

Jennifer Tolle Whiteside, President and CEO
James Black, III, Chair of the Board

NEW FUNDS

April 1, 2016-March 31, 2017

Flettie Alifair Church Literacy Fund
 Darrell T. Allison Charitable Fund
 Anonymous #11 Donor Advised Fund
 Arts Council of Wilson Endowment
 Ashe Services for Aging Foundation, Inc. Endowment
 Dearonne and Pamela Bethea Foundation Gift Fund
 Boys and Girls Club of Johnston County Endowment
 Bright for Will
 Andrew Brooks Memorial – St. Stephen's Episcopal Church Scholarship
 Elvin and Paula Butts Scholarship Endowment for Heritage Bible College
 Frances Mae Carawan Scholarship, in memory of Henry B. and Janie Carawan
 Catawba County Library Endowment
 Clay County Communities Revitalization Association Endowment
 Conetoe Family Life Center Endowment
 Scott V. Cooper Endowment for Faith Ministry Ministerio De Fe
 John and Betty Crawford Endowment
 Austin & Betty Cross Guardian Gift Fund
 Daley Family Endowment
 DHS Friends Hilda C. Wilson Scholarship Endowment
 Dorothea Dix Park Conservancy Endowment
 Dorothea Dix Conservancy Planning & Development Fund
 Celia Lipton Farris and Victor W. Farris Foundation Community Fund
 Robert B. Fleming, Jr. Memorial Endowment
 Barbara and Lawrence Freiman Endowment Fund
 Giving Gourd Fund
 Andrew and Ernestine Hacskaylo Scholarship Fund
 Hamrick Family Humanitarian Fund
 Harnett County Partnership for Children Literacy Endowment
 Harriet T. Herring and William Isler Herring Endowment for
 Lenior Community College Scholarships
 Jill High Memorial Scholarship for Washington High School
 Helen Tomlinson Hobart Scholarship Endowment
 John and Frances Hobart Endowment for the Johnston County Arts Council
 Holzwarth Family Endowment
 James Family Endowment
 Harry and Virginia Killian Charitable Endowment
 LKB Starmount High School Scholarship
 Endowment for Logan's Run Rescue
 McBryde Scholarship Endowment
 Denise H. Moore Memorial Fund
 Nantahala Outdoor Center Chattooga Conservation and Community Fund
 Dr. Minhthu Nguyen Fund
 North Carolina Recreation and Parks Scholarship Fund
 Warren and Barbara Perry Fund
 Pungo Christian Academy Endowment Fund
 Reid Sasnett Memorial Scholarship Endowment
 Elizabeth Braswell Sheffield Scholarship Endowment
 Joy Brown Sumner Memorial Endowment
 Katherine Teachey Children's Fund
 Frederick K. and Linda C. Walter Endowment
 Fred A. Wheat Family Scholarship Endowment for Moravia High School
 Wilder Hardee Family Endowment
 Wilmington Healing Center Endowment
 Women's Resource Center Endowment Fund

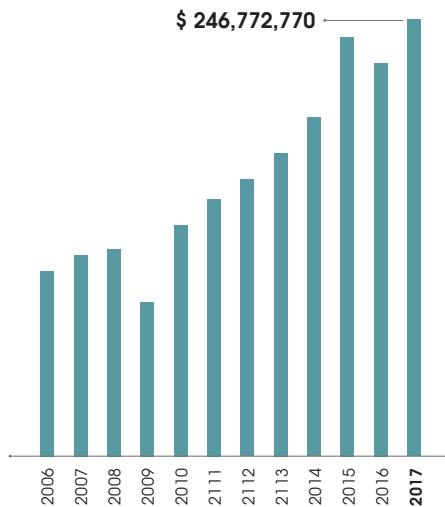


NCCF was honored to be selected to steward 53 new endowments this past year. Some of their stories are expanded at nccom-munityfoundation.org. Read about the Dorothea Dix Park Conservancy, which has a rare charge to develop and design a park from hundreds of acres in the center of Raleigh; the Darrell T. Allison Charitable Fund, founded to continue one family's education legacy; the Reid Sasnett Memorial Scholarship Endowment, which celebrates a short life of love and meaning; and a new agency fund supporting the future of the Catawba County Library.

IMPACT

at a glance

ASSETS OVER TIME



2017 METRICS

\$246.8 MILLION

TOTAL ASSETS

\$14.2 MILLION

GRANTS MADE

\$20 MILLION

NEW GIFTS

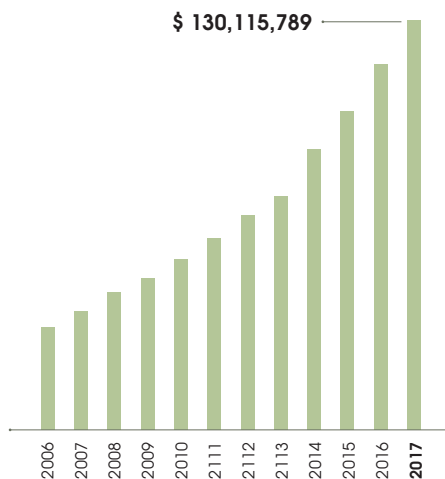
53

NEW FUNDS

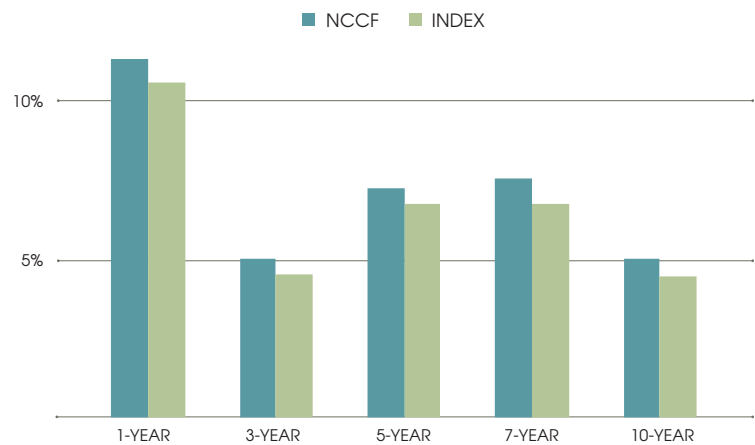
11.2%

1-YEAR INVESTMENT RETURNS

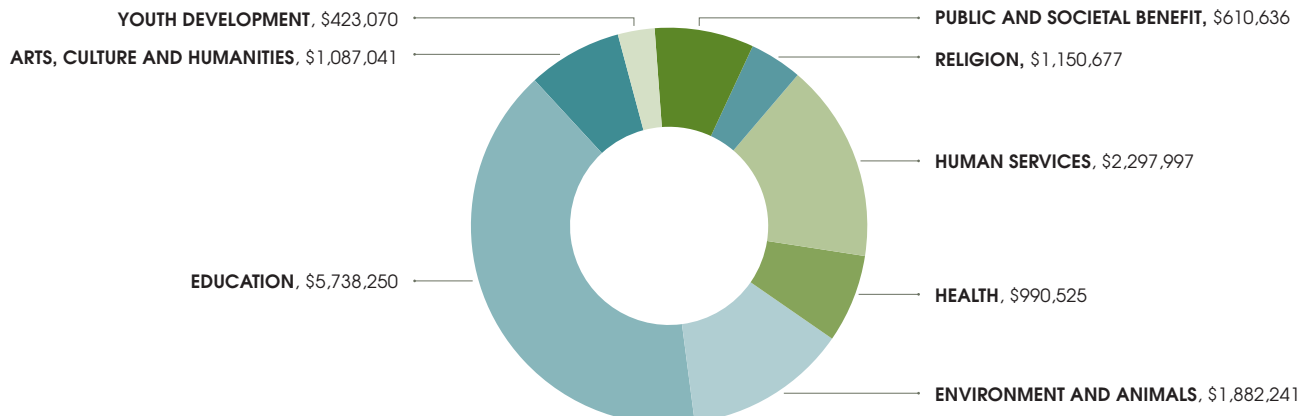
GRANTS OVER TIME



INVESTMENT PERFORMANCE



2017 GRANTS BY PROGRAM AREA



FINANCIAL

highlights

STATEMENTS OF FINANCIAL POSITION

March 31, 2017 and 2016

	2017	2016
Assets		
Cash	\$ 8,237,998	\$ 6,926,193
Short-term investments	2,250,000	2,497,500
Investments	229,321,354	205,703,476
Contributions receivable, net	1,588,291	1,414,593
Beneficial interests in split-interest agreements	4,373,969	5,202,978
Prepaid expenses and other assets	395,586	311,339
Property, equipment and leasehold improvements, net	605,572	18,867
Total assets	\$ 246,772,770	\$ 222,074,946
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 1,075,654	\$ 1,018,915
Obligations under split-interest agreements	59,727	62,113
Agency funds payable	23,455,067	24,012,967
Total liabilities	24,590,448	25,093,995
Net assets:		
Unrestricted	207,075,616	183,048,735
Temporarily restricted	8,171,125	8,358,928
Permanently restricted	6,935,581	5,573,288
Total net assets	222,182,322	196,980,951
Total liabilities and net assets	\$ 246,772,770	\$ 222,074,946

STATEMENTS OF ACTIVITIES (summarized)

Years Ended March 31, 2017 and 2016

	2017	2016
Revenues, gains and other support:		
Contributions	\$ 20,050,402	\$ 11,808,373
Less amounts received on behalf of others	(2,891,705)	(3,070,401)
Net contributions	17,158,697	8,737,972
Interest and other investment income	5,981,296	6,644,411
Realized and unrealized gains	18,226,531	(13,841,418)
Adjust amounts from agency funds	(2,346,039)	559,449
Net investment income and gains	21,861,788	(6,637,558)
Provision for losses on uncollectible pledges receivable	(411,257)	(850,284)
Other income	489,304	470,722
Net other income	78,047	(379,562)
Total revenues, gains and other support	39,098,532	1,720,852
Expenses:		
Programs:		
Grants and scholarships	14,180,437	14,859,363
Less grants and scholarships made on behalf of others	(5,109,351)	(7,127,018)
Grants and scholarships expense	9,071,086	7,732,345
Grant making and fund holder support	3,409,937	3,058,090
Adjust amounts from agency funds	(284,982)	(264,921)
Grant making and fund holder support expense	3,124,955	2,793,169
Total program services	12,196,041	10,525,514
Fundraising and development	533,500	576,437
Administrative	1,167,620	865,841
Total expenses	13,897,161	11,967,792
Change in net assets	25,201,371	(10,246,940)
Net assets:		
Beginning	196,980,951	207,227,891
Ending	\$ 222,182,322	\$ 196,980,951

The audited financial statements are available at nccommunityfoundation.org or may be inspected at:
North Carolina Community Foundation, 3737 Glenwood Avenue, Suite 460, Raleigh, NC 27612

Independent Auditors: Cherry Bekaert LLP

BOARD OF DIRECTORS

Executive committee

James Bell Black, III, *Chair, Raleigh*
 Rodney E. Martin, *Vice Chair; Co-Chair, Grants, Swansboro*
 W. Trent Ragland, III, *Treasurer, Raleigh*
 Alex G. Floyd, *Secretary, Granville County and Raleigh*
 Kenneth G. Reece, *Chair, Resource Development, Raleigh*
 James W. Naron, *Chair, Affiliate Impact, Smithfield*
 Katharine (Kack) Harrison Hardin, *Chair, Governance, Rock Hill, SC*
 Laura M. Beasley, *Co-Chair, Grants, Colerain*
 Juan Austin, *Co-Chair, Affiliate Impact, Jamestown*
 Linda J. Staunch, *Immediate Past Chair, New Bern*

Board members at large

Robert E. Barnhill, Jr., *Tarboro*
 Peter M. Bristow, *Raleigh*
 Stuart B. Dorsett, *Chapel Hill*
 Frank B. Gibson, Jr., *Wilmington*
 H. Kel Landis, III, *Raleigh*
 Hilda Pinnix-Ragland, *Raleigh*
 Karen Stiwwinter, *Franklin*
 Steven Wangerin, *Jacksonville*
 Elizabeth Hobgood Wellons, *Smithfield*
 John Willingham, *Yadkinville*

Directors Emeriti:

Annabelle L. Fetterman, *Clinton*
 Henry E. Frye, *Greensboro*
 Charles W. Gaddy*
 Martha Guy, *Newland*
 Lewis R. Holding*
 The Honorable James E. Holshouser, Jr.*
 John R. Jordan, Jr.*
 W. Trent Ragland, Jr.*
 The Honorable Robert W. Scott*
 Sherwood H. Smith, Jr., *Raleigh*
 Billy T. Woodard*

* Deceased

Please give to NCCF or any of our funds!

If you'd like to make a contribution to NCCF or one of our funds, visit nccommunityfoundation.org and click on the GIVE NOW button on any page, or mail your donation to NCCF, 3737 Glenwood Ave., Suite 460, Raleigh, NC 27612. We also invite you to support grantmaking in your local community by contributing to NCCF's 2017 Chairman's Challenge, which will be held Nov. 1-Nov. 30. Details will be posted soon on our website.

STAFF

Headquarters and Raleigh-based associates

3737 Glenwood Avenue, Suite 460
 Raleigh, NC 27612
 Phone: 919-828-4387; Fax: 919-827-0749;
 Toll-Free: 800-532-1349
 Unless noted, all email addresses are first initial last name@nccommunityfoundation.org

Executive

Jennifer Tolle Whiteside, *President and CEO*
jtwiteside@nccommunityfoundation.org
 Cherry Ballard, *Assistant to the President*

Development

Beth Boney Jenkins, *Vice President*
 Megan Lynch Ellis, *Regional Director of Development* (Serving the Western and Northwestern regions)
 PO Box 524, Boone, NC 28607
 Phone: 828-355-4306
 Mary Morgan, J.D., *Philanthropy Counsel*

Finance

Wilson Simmons, *Chief Financial Officer*
 John Hartley, *Director of Finance and Chief Investment Officer*
 Michelle Thrift, *Controller*
 Sandy Pickett, *Finance Database Administrator/Gift Specialist*
 Lisa Meeks, *Senior Accounting Associate*

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ljackson@nccommunityfoundation.org
 Christopher Fipps, *Grants Program Manager*
 Sybil Bowick, *Grants and Scholarships Specialist*

Marketing and Communications

Noël McLaughlin, *Director of Marketing and Communications*
 Louis Duke, *Marketing and Communications Specialist*

Operations

Marirose K. Steigerwald, *Director of Operations*
 D'Wayne Wilkins, *Manager of Information Technology*
 Lori Johnson, *Office Manager & Communications Assistant*

Community Leadership Team

Sally Migliore, *Director of Community Leadership*
 Sheila Cratch, *Administrative Assistant*

Affiliate Offices

Western Office (Cherokee, Clay, Eastern Band of Cherokees, Graham, Haywood, Jackson, Macon, Madison and Swain)
 Katie Crumpler, *Regional Director*
 PO Box 401, Mars Hill, NC 28754
 Phone: 828-538-4299

Northwestern Office (Alleghany, Ashe, Avery, Catawba Valley, which includes Alexander, Caldwell and Catawba counties; Watauga, Wilkes and Yadkin)
 Colby Martin, *Regional Director*
 Lylerly House
 310 N. Center Street, Hickory, NC 28601
 Mailing: PO Box 2851, Hickory, NC 28603
 Phone: 828-358-0030

Northern Piedmont Office (Cary, Franklin, Granville, Johnston, Vance and Wake)
 Quinn E. Novels, *Regional Director*
 Raleigh

Sandhills Office (Harnett, Hoke, Lee, Montgomery, Moore, Randolph and Rockingham)
 Dawn Neighbors, *Regional Director*
 PO Box 739, Coats, NC 27521
 Phone: 910-292-4437

Coastal Plain North (Edgecombe, Nash, Warren, Wayne and Wilson)
 Kelly Joyner Lee, *Regional Director*
 PO Box 7394, Rocky Mount, NC 27804
 Phone: 252-557-0278

Coastal Plain South (Carteret, Craven, Greene, Jones, Lenoir, Pamlico and Pitt)
 Kim Smith Ball, *Regional Director*
 PO Box 3411, New Bern, NC 28564-3411
 Phone: 252-288-5706

Southeastern Office (Brunswick, Columbus, Duplin, New Hanover, Onslow and Robeson)
 Anne Sorhagen, *Regional Director*
 1213 Culbreth Drive, Wilmington, NC 28405
 Phone: 910-202-6727

Northeastern Office (Beaufort-Hyde, Bertie-Hertford, Chowan, Currituck-Dare, Martin and Northern Albemarle, which includes Camden, Gates, Pasquotank and Perquimans)
 Natalie Jenkins Peel, *Regional Director*
 204 South Poindexter Street, Elizabeth City, NC 27909
 Phone: 252-562-9824

We invite you to visit our website and click on "Affiliates" to locate the NCCF affiliate foundations serving North Carolina.

www.nccommunityfoundation.org

NORTH CAROLINA
 COMMUNITY FOUNDATION

