

NORTH CAROLINA COMMUNITY FOUNDATION



## FINANCIAL STATEMENTS

*As of and for the Years Ended March 31, 2017  
and 2016*

*And Report of Independent Auditor*

**NORTH CAROLINA COMMUNITY FOUNDATION**

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## Report of Independent Auditor

Board of Directors  
North Carolina Community Foundation, Inc.  
Raleigh, North Carolina

We have audited the accompanying financial statements of the North Carolina Community Foundation, Inc. (the "Foundation"), which comprise the statements of financial position as of March 31, 2017 and 2016 and the related statements of activities and changes in net assets and cash flows for the years then ended, and the related notes to the financial statements.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Foundation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Foundation as of March 31, 2017 and 2016 and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.



Raleigh, North Carolina  
September 21, 2017

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**STATEMENTS OF FINANCIAL POSITION**

MARCH 31, 2017 AND 2016

	<u>2017</u>	<u>2016</u>
<b>ASSETS</b>		
Cash	\$ 8,237,998	\$ 6,926,193
Short-term investments	2,250,000	2,497,500
Investments	229,321,354	205,703,476
Contributions receivable, net	1,588,291	1,414,593
Beneficial interests in split-interest agreements	4,373,969	5,202,978
Prepaid expenses and other assets	395,586	311,339
Property, equipment, and leasehold improvements, net	605,572	18,867
<b>Total Assets</b>	<u>\$ 246,772,770</u>	<u>\$ 222,074,946</u>
<b>LIABILITIES AND NET ASSETS</b>		
Liabilities:		
Accounts payable and accrued expenses	\$ 1,075,654	\$ 1,018,915
Obligations under split-interest agreements	59,727	62,113
Agency funds payable	23,455,067	24,012,967
<b>Total Liabilities</b>	<u>24,590,448</u>	<u>25,093,995</u>
Net Assets:		
Unrestricted:		
Donor advised	95,694,794	86,553,054
Designated	50,353,897	45,884,265
Scholarship	23,590,597	19,718,505
Field of interest	20,792,991	16,715,431
Undesignated	16,643,337	14,177,480
Total Unrestricted	207,075,616	183,048,735
Temporarily restricted	8,171,125	8,358,928
Permanently restricted	6,935,581	5,573,288
<b>Total Net Assets</b>	<u>222,182,322</u>	<u>196,980,951</u>
<b>Total Liabilities and Net Assets</b>	<u>\$ 246,772,770</u>	<u>\$ 222,074,946</u>

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS**

YEAR ENDED MARCH 31, 2017

	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	<b>Total</b>
<b>Revenues, Gains, and Other Support:</b>				
Contributions	\$ 17,963,070	\$ 725,039	\$ 1,362,293	\$ 20,050,402
Less amounts received on behalf of others	(2,891,705)	-	-	(2,891,705)
Net contributions	15,071,365	725,039	1,362,293	17,158,697
Interest and other investment income	5,821,956	159,340	-	5,981,296
Realized and unrealized gains	17,464,341	762,190	-	18,226,531
Adjust amounts from agency funds	(2,346,039)	-	-	(2,346,039)
Net investment income and gains	20,940,258	921,530	-	21,861,788
Provision for losses on uncollectible pledges receivable	-	(411,257)	-	(411,257)
Other income	489,304	-	-	489,304
Net miscellaneous revenue (expense)	489,304	(411,257)	-	78,047
Total Revenues, Gains, and Other Support	36,500,927	1,235,312	1,362,293	39,098,532
Net assets released from donor restrictions	1,423,115	(1,423,115)	-	-
<b>Expenses:</b>				
<b>Programs Services:</b>				
Grants and scholarships	14,180,437	-	-	14,180,437
Less grants and scholarships made on behalf of others	(5,109,351)	-	-	(5,109,351)
Grants and scholarships expense	9,071,086	-	-	9,071,086
Grantmaking and fund holder support	3,409,937	-	-	3,409,937
Adjust amounts from agency funds	(284,982)	-	-	(284,982)
Grantmaking and fund holder support expense	3,124,955	-	-	3,124,955
Total Program Services	12,196,041	-	-	12,196,041
Fundraising and development	533,500	-	-	533,500
Administrative	1,167,620	-	-	1,167,620
Total Expenses	13,897,161	-	-	13,897,161
Change in net assets	24,026,881	(187,803)	1,362,293	25,201,371
<b>Net Assets:</b>				
Beginning	183,048,735	8,358,928	5,573,288	196,980,951
Ending	\$ 207,075,616	\$ 8,171,125	\$ 6,935,581	\$ 222,182,322

The accompanying notes to the financial statements are an integral part of these statements.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS**

YEAR ENDED MARCH 31, 2016

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Revenues, Gains, and Other Support:				
Contributions	\$ 11,594,704	\$ 150,789	\$ 62,880	\$ 11,808,373
Less amounts received on behalf of others	(3,070,401)	-	-	(3,070,401)
Net contributions	8,524,303	150,789	62,880	8,737,972
Interest and other investment income	6,442,314	202,097	-	6,644,411
Realized and unrealized losses	(12,694,221)	(1,147,197)	-	(13,841,418)
Adjust amounts from agency funds	559,449	-	-	559,449
Net investment income and loss	(5,692,458)	(945,100)	-	(6,637,558)
Provision for losses on uncollectible pledges receivable	-	(850,284)	-	(850,284)
Other income	470,722	-	-	470,722
Net miscellaneous revenue (expense)	470,722	(850,284)	-	(379,562)
Total Revenues, Gains, and Other Support	3,302,567	(1,644,595)	62,880	1,720,852
Net assets released from donor restrictions	7,121,249	(7,121,249)	-	-
Expenses:				
Programs Services:				
Grants and scholarships	14,859,363	-	-	14,859,363
Less grants and scholarships made on behalf of others	(7,127,018)	-	-	(7,127,018)
Grants and scholarships expense	7,732,345	-	-	7,732,345
Grantmaking and fund holder support	3,058,090	-	-	3,058,090
Adjust amounts from agency funds	(264,921)	-	-	(264,921)
Grantmaking and fund holder support expense	2,793,169	-	-	2,793,169
Total Program Services	10,525,514	-	-	10,525,514
Fundraising and development	576,437	-	-	576,437
Administrative	865,841	-	-	865,841
Total Expenses	11,967,792	-	-	11,967,792
Change in net assets	(1,543,976)	(8,765,844)	62,880	(10,246,940)
Net Assets:				
Beginning	184,592,711	17,124,772	5,510,408	207,227,891
Ending	\$ 183,048,735	\$ 8,358,928	\$ 5,573,288	\$ 196,980,951

The accompanying notes to the financial statements are an integral part of these statements.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**STATEMENTS OF CASH FLOWS**

YEARS ENDED MARCH 31, 2017 AND 2016

	<u>2017</u>	<u>2016</u>
<b>Cash flows from operating activities:</b>		
Change in net assets	\$ 25,201,371	\$ (10,246,940)
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	47,915	14,442
Bad debt expense	411,257	850,284
Net realized and unrealized investment (income) loss	(18,258,086)	13,131,785
Contributions restricted for long-term investment	(1,362,293)	(62,880)
Change in value of split-interest agreements	49,216	713,050
Changes in assets and liabilities:		
Contributions receivable, net	(173,698)	6,466,164
Prepaid expenses and other assets	(84,247)	(10,124)
Accounts payable and accrued expenses	56,739	138,877
Agency funds payable	(557,900)	(4,880,987)
Net cash provided by operating activities	<u>5,330,274</u>	<u>6,113,671</u>
<b>Cash flows from investing activities:</b>		
Sale of short-term investments	247,500	-
Purchase of property and equipment	(634,620)	(16,029)
Purchase of investments	(79,795,229)	(133,682,658)
Proceeds from sale of investments	74,435,437	122,010,756
Net cash used in investing activities	<u>(5,746,912)</u>	<u>(11,687,931)</u>
<b>Cash flows from financing activities:</b>		
Payment of obligations under split-interest agreements	(2,386)	(2,610)
Proceeds from charitable trusts	368,536	141,185
Proceeds from contributions restricted for investment in permanent endowment	1,362,293	62,880
Net cash provided by financing activities	<u>1,728,443</u>	<u>201,455</u>
Net change in cash	1,311,805	(5,372,805)
Cash, beginning of year	6,926,193	12,298,998
Cash, end of year	<u>\$ 8,237,998</u>	<u>\$ 6,926,193</u>

The accompanying notes to the financial statements are an integral part of these statements.

# NORTH CAROLINA COMMUNITY FOUNDATION, INC.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017 AND 2016

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### Note 1—Nature of Foundation and summary of significant accounting policies

The North Carolina Community Foundation, Inc. (the “Foundation”) was established in 1988 as a nonprofit corporation and is a statewide organization created to build capacity through philanthropy. Governed by a volunteer Board of Directors, the Foundation administers nearly 1,500 component funds and provides long-term support of a broad range of charitable needs, nonprofit organizations, and scholarships across North Carolina, with an emphasis on underserved areas. The Foundation also partners with 60 affiliate foundations to provide local resource allocation in 67 counties across the state, primarily in rural communities.

The Foundation’s grantmaking programs reflect its fund holders’ and donors’ commitment to a number of charitable causes that are important in North Carolina and beyond. Individuals, families, corporations, institutions, and nonprofit organizations may establish funds with the Foundation. The Foundation’s fund holders benefit from inclusion in a large portfolio of funds with access to experienced investment managers and professional administration for grantmaking, planned giving, and endowment services.

*Basis of Presentation* – The accompanying financial statements are prepared using the accrual basis of accounting.

*Classification of Contributions and Net Assets* – The Foundation presents its net assets and its revenue and gains (losses) based upon existence or absence of donor-imposed restrictions into three classes: unrestricted, temporarily restricted, and permanently restricted.

*Unrestricted Net Assets* – Net assets not subject to donor-imposed restrictions. The Foundation’s policy is to report revenues, gains, and other support that are limited to specific uses by donor-imposed restrictions as increases in unrestricted net assets when the restrictions are met in the same reporting period as the income recognized.

While certain donors and fund holders may make recommendations on distribution of funds, a 501(c)(3) community foundation retains variance power pursuant to U.S. Treasury regulations. This variance power provides the Foundation’s Board of Directors with the ability to modify donor stipulations that are unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community. As a result of this variance power, the Foundation’s financial statements classify the majority of funds as unrestricted net assets. For internal management and recordkeeping, the Foundation classifies unrestricted net assets as follows:

- *Donor Advised* – Fund holder annually recommends grants to specific qualified charities.
- *Designated* – Fund holder suggests specific eligible organizations to receive charitable grants in the fund agreement. If a designated organization ceases to exist or if the Foundation’s Board votes that support of the organization is no longer necessary or is inconsistent with the needs in the community, the Foundation works with the fund holder to identify a similar organization to maintain the spirit of the original charitable intent.
- *Scholarship* – Fund holder recommends an academic focus for the scholarship fund (such as nursing, the arts or engineering) and eligibility criteria (including financial need, academic merit, geographic residence, and/or community service). The Foundation provides oversight and administrative support of the scholarship selection process and manages due diligence.
- *Field of Interest* – Fund holder establishes a fund for unspecified programs or organizations in a general field of interest important to the donor, such as education, historic preservation, children, the elderly, the environment, or arts and culture.
- *Undesignated* – Fund holder provides the Foundation with ongoing operational support to meet changing needs across North Carolina, giving the Foundation the flexibility to respond quickly to emerging community needs and shifting priorities.



# NORTH CAROLINA COMMUNITY FOUNDATION, INC.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017 AND 2016

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### **Note 1—Nature of Foundation and summary of significant accounting policies (continued)**

All distributions are approved by the Board of Directors, whose charge it is to see that all grants are within the charitable purposes of the Foundation as set forth in the Foundation's governing instruments.

*Temporarily Restricted Net Assets* – Net assets subject to donor-imposed restrictions that will be met either by actions of the Foundation and/or by the passage of time.

*Permanently Restricted Net Assets* – Net assets subject to donor-imposed restrictions that they be maintained permanently by the Foundation. Generally, the donors of these assets permit the Foundation to use all or part of the earnings on related investments for general or specific charitable purposes.

*Use of Estimates* – The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

*Cash* – The Foundation places its cash and cash equivalents on deposit with financial institutions in the United States. The Federal Deposit Insurance Corporation covers \$250,000 for substantially all depository accounts. At times, the Foundation maintains deposits with financial institutions that are in excess of the federal depository insurance limit, but management believes that such deposits pose no significant credit risk.

*Short-Term Investments* – Short-term investments at March 31, 2017 and 2016 represent certificates of deposit with original maturities ranging from 2 to 33 months.

*Valuation of Investments* – Investments are stated at fair value. See Note 7 for further information related to fair value measurements.

*Securities Transactions, Interest, and Dividends* – Securities transactions are recorded on a trade-date basis. Realized gains and losses on securities transactions, determined on a specific identification basis, and the difference between the cost and the fair value of open investments are included as realized and unrealized gains (losses) in the accompanying statement of activities. Interest and other investment income are recognized on the accrual basis. At each month-end, investment income is allocated to all funds using the daily average balance of the assets for each component fund. Other assets earn investment income based upon earnings of the specific investments held.

Interest and dividends and net realized and unrealized gains (losses) are generally recorded as unrestricted revenue, unless restricted by the donor, because the related investments on which the revenue is earned are classified as unrestricted assets.

Investment and other asset management fees for the years ended March 31, 2017 and 2016 totaled \$456,234 and \$468,343, respectively. These fees are reflected within grant making and fund holder support on the Foundation's statements of activities.

Certain donors contribute beneficiary interests in life insurance policies to the Foundation. These gifts are recorded at current cash surrender values less any outstanding loans.

# NORTH CAROLINA COMMUNITY FOUNDATION, INC.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017 AND 2016

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### Note 1—Nature of Foundation and summary of significant accounting policies (continued)

*Contributions and Donor-Imposed Restrictions* – Contributions are recognized as revenue when received or unconditionally promised. Most contributions, including those with donor-imposed stipulations, are subject to variance power established by the Foundation. This variance power provides the Foundation's Board of Directors with the ability to modify donor stipulations that are incapable of fulfillment or inconsistent with the needs of the community. The Foundation reports gifts of cash and other assets as restricted support if such gifts are received with donor stipulations that limit the use of the donated asset to a future time period. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions. The Foundation initially recognizes donated assets, including gifts of real estate and stock, at fair value on the date of the gift.

*Contributions Receivable* – Unconditional promises to give that are expected to be collected within one year are recognized at net realizable value. Unconditional promises to give that are expected to be collected in future years are recognized at the present value of estimated future cash flows. The discounts on those amounts are computed using a risk-adjusted interest rate applicable to the year in which the promise is received. Amortization of the discount is included in contribution revenue.

Management evaluates contributions receivable for collectability at least annually. The Foundation provides an allowance for uncollectible contributions equal to the estimated uncollectible amounts. Management's estimate is based on historical charge-offs, factors related to specific donors' ability to pay, donor giving history, and current economic trends. If amounts become uncollectible, they will be charged to operations in the period in which that determination is made.

Conditional promises to give are not recognized as revenue until the donors' conditions are substantially met. From time to time, the Foundation may become aware of certain donors having named the Foundation in their wills. These testamentary gifts are treated as conditional promises to give and not recognized as revenue until a probate court finalizes a decedent's will, declares the will valid, and authorizes distribution of assets to the Foundation. If the value of the bequest is not known, or cannot be reasonably estimated, the contribution receivable is not recorded until amounts can be estimated with reasonable accuracy.

*Property, Equipment, and Leasehold Improvements* – Purchased property, equipment, and leasehold improvements are initially recorded at cost and capitalized when the cost exceeds \$1,000. Those assets which are donated are initially recorded at fair value at the date of receipt. Depreciation of property and equipment is computed using the straight-line method over the estimated useful lives of the assets, which range from 3 to 31.5 years. Leasehold improvements are depreciated over the shorter of the useful life of the assets or the term of the lease. Once an asset meets the criteria to be classified as held for sale, the Foundation discontinues depreciation on that asset.

The Foundation evaluates property, equipment, and leasehold improvements for possible impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. Determination of recoverability of these assets is based on an estimate of the undiscounted future cash flows resulting from the use of the assets and their eventual disposition. In the event such cash flows are not expected to be sufficient to recover the carrying value of the assets, the useful lives of the assets are revised or the assets are written down to their estimated fair values.

# NORTH CAROLINA COMMUNITY FOUNDATION, INC.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017 AND 2016

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### **Note 1—Nature of Foundation and summary of significant accounting policies (continued)**

*Grants and Scholarships* – The Foundation receives grant and scholarship recommendations from donors on a regular basis. Only recommendations that have been unconditionally approved by the Foundation as of the end of the year and not yet paid are recorded as grants and scholarships payable within accounts payable and accrued expenses on the accompanying statements of financial position. Multi-year grants and scholarships are expensed in the year in which the grant or scholarship is approved, although the amounts approved may be payable over several years. Recommendations that are not unconditionally approved are not recorded until paid or they become unconditional.

*Split Interest Agreements* – Certain donors have entered into trust or other arrangements under which the Foundation is to receive benefits that are shared with other beneficiaries. Only irrevocable split-interest agreements are reported in the accompanying financial statements, which are summarized as follows.

*Charitable Lead Trusts* – The Foundation has been named as a beneficiary in charitable lead trusts in which the Foundation is not the trustee. When the Foundation is notified of an irrevocable trust, contribution revenue and the related receivable under the trust agreement are recorded at the present value of management's estimate of expected future cash receipts. The discount rates used in determining the present value of the expected future payments are based on U.S. Department of Labor consumer price indices. Changes in the fair value of contributions receivable from charitable lead trusts are recognized in realized and unrealized gains (losses) in the accompanying statements of activities.

*Gift Annuities* – The Foundation has been named as a beneficiary in certain gift annuities in which the Foundation is the trustee. When the Foundation receives assets in connection with an annuity, the assets are recorded at fair value while a liability is recorded at the present value of the expected future payments to be made to the beneficiary. The discount rate and actuarial assumptions used in determining the present value of the expected future payments are based on the U.S. Department of Labor consumer price indexes and applicable Internal Revenue Service life expectancy assumptions.

*Beneficial Interest in Charitable Remainder Trusts* – The Foundation has been named as a beneficiary in certain charitable remainder trusts in which an independent third party serves as trustee. When the Foundation is notified of an irrevocable charitable remainder trust, contribution revenue and a related receivable under the trust agreement are recorded at the present value of management's estimate of future expected cash receipts (remainder interests). The discount rates and actuarial assumptions used in determining the present value of the expected future payments are based on the U.S. Department of Labor consumer price indexes. Amounts reported approximate fair value due to the nature of the discounts used to determine present value of estimated future cash receipts. Change in the fair value of contributions receivable from beneficial interests in charitable remainder trusts are recognized in realized and unrealized gains (losses) in the accompanying statements of activities.

*Agency Funds Payable* – The Foundation has entered into agreements whereby it acts as an agent, or an intermediary, on behalf of a donor or donee. The agency relationship is established when the Foundation has received assets from the donor and agreed to use or transfer those assets, the return on investment of those assets, or both to a grantee beneficiary specified by the donor. These include arrangements in which the Foundation's Board does not have the unilateral power (i.e., variance power) to redirect the use of the transferred assets to another beneficiary, or when the Foundation receives assets transferred to the Foundation by a not-for-profit organization that specifies itself as the designated grantee of the fund or endowment.

Agency fund assets are included in the statements of financial position, and a corresponding liability is recorded to reflect the intent that the assets will eventually be transferred back to the beneficiary. Asset transfers to these funds and related distributions and expenses are not reflected in change in net assets in the Foundation's statements of activities. These amounts are reported as agency funds payable at March 31, 2017 and 2016.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 1—Nature of Foundation and summary of significant accounting policies (continued)**

*Fair Value of Financial Instruments* – The carrying amounts of all financial instruments approximate fair value.

*Functional Allocation of Expenses* – The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities, and accordingly, certain costs have been allocated, based on management’s judgment, among the programs and supporting services benefited.

*Income Taxes* – The Foundation is a public charity and is exempt from federal income taxation as defined by Sections 501(c)(3) and 509(a)(1) of the Internal Revenue Code and is generally exempt from state income taxes under the provisions of the North Carolina Nonprofit Corporation Act. Therefore, no provision for income taxes has been reflected in the accompanying financial statements.

Management evaluated the Foundation’s tax positions and concluded that the Foundation had taken no uncertain tax positions that require adjustment to the financial statements to comply with the provisions of the Income Taxes Topic of the Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”).

*New Pronouncements* - On May 1, 2015, the FASB issued (ASU) 2015-07, Fair Value Measurement (Topic 820) – Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent). The amendments in ASU 2015-07 remove the requirement to categorize within the fair value hierarchy all investments for which fair value is measured using the net asset value per share practical expedient. Instead, the amounts measured using the net asset value per share (or its equivalent) must be provided to permit reconciliation of the fair value hierarchy to the amounts presented in the statement of financial position. The Foundation has elected to early adopt ASU 2015-07 and has removed all investments, for which fair value is measured using the net asset value per share practical expedient, from the fair value hierarchy. The ASU has been applied retrospectively to all periods presented.

**Note 2—Investments**

The fair value of investments by type at March 31, 2017 and 2016 is as follows:

	<u>2017</u>	<u>2016</u>
Cash equivalents	\$ 6,310,100	\$ 3,803,485
Equities	119,346,700	107,830,905
Fixed income	37,113,146	36,777,163
Bank common trust funds	28,510,911	25,757,815
Alternative strategies	19,911,145	21,942,037
Investments in Limited Entities	18,096,593	9,554,062
Mortgage notes receivable	32,759	38,009
	<u>\$ 229,321,354</u>	<u>\$ 205,703,476</u>

The Foundation invests in a combination of equity securities, fixed income securities, money market funds and other investment securities. Investments are exposed to various risks, such as interest rate, credit, and market volatility. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in risk in the near term would materially affect the Foundation’s investment balance reported in the statements of financial position.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 2—Investments (continued)**

Bank common trust funds at March 31, 2017 and 2016 represent the Foundation's investment in several funds employing varying strategies. The funds do not limit the Foundation's ability to make withdrawals nor do they require lock-up periods or redemption notices in excess of a few days. At March 31, 2017, these funds represented the Foundation's investment in several funds employing varying strategies, and the Foundation's ownership in the funds ranged from 8.5% to 52.3% of the funds' participant ownership.

*Market Risk* – Market risk arises primarily from changes in the market value of financial instruments. Theoretically, the Foundation's exposure is equal to the value of the securities purchased.

Exposure to market risk is influenced by several factors, including the relationships between financial instruments, and the volatility and liquidity in the markets in which the financial instruments are traded. The Foundation attempts to control its exposure to market risk through various analytical monitoring techniques.

*Concentrations of Credit Risk* – The Foundation is engaged in various trading and brokerage activities in which counterparties primarily include broker-dealers, banks, and other financial institutions. In the event counterparties do not fulfill their obligations, the Foundation may be exposed to risk. The risk of default depends on the creditworthiness of the counterparty or issuer of the instrument. It is the Foundation's policy to review, as necessary, the credit standing of each counterparty.

In the normal course of its business, the Foundation enters into contracts and agreements with certain service providers, such as clearing and custody agents, trustees, and administrators that contain a variety of representations and warranties and which provide general indemnifications in connection with their activities as an agent of, or service providers to, the Foundation. The Foundation's maximum exposure under these agreements is unknown, as this may involve future claims that could be made against the Foundation and have not yet occurred. The Foundation expects the risk of any future obligation under these arrangements to be remote and has not recorded any contingent liability in the financial statements for these indemnifications.

**Note 3—Contributions receivable, net**

Contributions receivable include unconditional promises to give (i.e., pledges) and pending distributions from an estate or trust as directed by a donor's bequest. Contributions receivable are included in the financial statements as contributions receivable and revenue of the appropriate net asset category.

Contributions expected to be received in periods greater than one year are recorded at the discounted present value of future cash flows. Contributions with due dates extending beyond one year are discounted using Treasury bill rates for similar term investments with 50 to 85 basis points added depending on the year the promise was made as per the Foundation's policy. The applicable rates at March 31, 2017 ranged from 1.22% to 2.78%, which includes the additional basis points.

Contributions receivable at March 31, 2017 and 2016 are expected to be realized in the following periods:

	<u>2017</u>	<u>2016</u>
In one year or less	\$ 1,495,617	\$ 1,297,716
Between one and five years	123,400	148,000
	<u>1,619,017</u>	<u>1,445,716</u>
Less unamortized discount and allowance for uncollectibles	(30,726)	(31,123)
	<u>\$ 1,588,291</u>	<u>\$ 1,414,593</u>

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 4—Property, equipment, and leasehold improvements**

Property, equipment, and leasehold improvements at March 31, 2017 and 2016 consisted of the following:

	<u>2017</u>	<u>2016</u>
Land and building	\$ 4,313	\$ 4,313
Leasehold improvements	251,583	74,710
Office furniture and equipment	393,547	176,968
Computer equipment and software	93,049	89,559
	<u>742,492</u>	<u>345,550</u>
Less accumulated depreciation	<u>(136,920)</u>	<u>(326,683)</u>
	<u>\$ 605,572</u>	<u>\$ 18,867</u>

Depreciation expense was \$47,915 and \$14,442 for the years ended March 31, 2017 and 2016, respectively.

**Note 5—Leases**

The Foundation leases office equipment and administrative facilities under operating leases. Total lease expense for the years ended March 31, 2017 and 2016 was \$317,999 and \$200,154 respectively. The lease agreements require the Foundation to pay their related repairs, maintenance, utilities, and insurance.

Future minimum lease payments, by year and in the aggregate, under noncancelable operating leases with initial or remaining terms of one year or more at March 31, 2017 are as follows:

<u>Years Ending March 31,</u>	<u>Amount</u>
2018	\$ 338,575
2019	364,935
2020	372,894
2021	380,998
2022	385,650
Thereafter	<u>2,064,612</u>
	<u>\$ 3,907,664</u>

A portion of the leased space was subleased to unaffiliated entities. For the years ended March 31, 2017 and 2016, rental income under the subleases was \$32,544 and \$44,520, respectively, and is included in other income on the statements of activities.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 6—Agency funds payable**

Agency funds payable activity for the years ended March 31, 2017 and 2016 is as follows:

	<u>2017</u>	<u>2016</u>
Amounts received on behalf of others	\$ 2,891,705	\$ 3,070,401
Interest and other investment income	579,401	708,433
Realized and unrealized gains	<u>1,766,638</u>	<u>(1,267,882)</u>
Total Increases	<u>5,237,744</u>	<u>2,510,952</u>
Grants and scholarships	5,109,351	7,127,018
Grant making and fund holder support	284,982	264,921
Reclassifications	<u>401,311</u>	<u>-</u>
Total Decreases	<u>5,795,644</u>	<u>7,391,939</u>
Change in agency funds payable	<u>(557,900)</u>	<u>(4,880,987)</u>
Agency Funds Payable:		
Beginning	<u>24,012,967</u>	<u>28,893,954</u>
Ending	<u>\$ 23,455,067</u>	<u>\$ 24,012,967</u>

**Note 7—Fair value measurement**

Guidance provided by the FASB defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Foundation uses valuation techniques to maximize the use of observable inputs and to minimize the use of unobservable inputs. Assets and liabilities recorded at fair value are categorized within the fair value hierarchy based upon the level of judgment associated with the inputs used to measure their value. The fair value hierarchy gives the highest priority to quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3). Inputs are broadly defined as assumptions market participants would use in pricing an asset or liability.

The three levels of the fair value hierarchy are described below:

- Level 1 Inputs – Unadjusted quoted prices in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date. The type of investments included in Level 1 includes listed equities and certain fixed income securities. As required by the guidance provided by the FASB, the Foundation does not adjust the quoted price for these investments, even in situations where the Foundation holds a large position and a sale could reasonably impact the quoted price.
- Level 2 Inputs – Inputs other than quoted prices in Level 1 that are observable for the asset or liability, either directly or indirectly; and fair value is determined through the use of models or other valuation methodologies. Investments within this category would include certain fixed income securities, less liquid and restricted equity securities, and certain over-the-counter derivatives. A significant adjustment to a Level 2 Input could result in the Level 2 measurement becoming a Level 3 measurement.

# NORTH CAROLINA COMMUNITY FOUNDATION, INC.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017 AND 2016

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### Note 7—Fair value measurement (continued)

- Level 3 Inputs – Unobservable inputs for the asset or liability and include situations where there is little, if any, market activity for the asset or liability. The inputs into the determination of fair value are based upon the best information in the circumstances and may require significant management judgment or estimation.

In determining fair value, the Foundation uses various valuation approaches within the FASB ASC 820 fair value measurement framework. The following is a description of the valuation methodologies used for instruments measured at fair value and their classification within the hierarchy.

#### Investments

*Cash Equivalents* – Cash equivalents and money market funds are in active markets and classified within Level 1 of the valuation hierarchy.

*Equities* – Equity securities and equity mutual funds listed on national markets or exchanges are valued at the last sales price, or if there is no sale and the market is considered active, at the mean of the last bid and asked prices on such exchange. Such securities are classified within Level 1 of the valuation hierarchy.

*Fixed Income* – Investments in debt securities include corporate bonds and funds and blended fixed income mutual funds that are either exchange-traded and/or valued at last sales price. If there is no sale and the market is considered active, these securities are valued at the mean of the last bid and asked prices on such exchange. These fixed income investments are classified within Level 1 of the valuation hierarchy. Government and government agency obligation bonds are classified within Level 2, as exact securities may not be traded on a daily basis.

*Bank Common Trust Fund* – Bank common trust funds are valued using the Net Asset Value (“NAV”) provided by the administrator of the fund as a practical expedient to determine fair value. The NAV is based on the value of the funds’ underlying assets and liabilities. Bank common trust funds include certain proprietary common trust funds for the U.S. Large Cap, Mid Cap, Small Cap Equity and Intermediate Bond asset styles, all with a regional bank.

*Mortgage Note Receivable* – The Foundation holds a promissory note that is sufficiently collateralized by real property in an active market. The amounts receivable under the promissory note are classified within Level 2 of the valuation hierarchy.

*Alternative Investments* – Alternative securities mutual funds listed on national markets or exchanges are valued at the last sales price, or if there is no sale and the active market is considered active, at the mean of the last bid and asked prices on such exchange. Such securities are classified within level 1 of the valuation hierarchy.

*Investments in Limited Liability Entities* – Ownership interests in limited liability partnerships and corporations are typically valued using the net asset valuations provided by the partnerships or the corporation and information provided by professional appraisers.

*Beneficial Interests in Split-Interest Agreements* – The Foundation has been named as a beneficiary in charitable lead and remainder trusts in which the Foundation is not the trustee. Amounts reported approximate fair value. Under the guidelines set forth in the FASB ASC 820 fair value hierarchy, the charitable lead and remainder trust assets are classified as Level 3 inputs due to the nature of the discounts used to determine present value of estimated future cash flows.



# NORTH CAROLINA COMMUNITY FOUNDATION, INC.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017 AND 2016

### Note 7—Fair value measurement (continued)

The following tables summarize financial assets measured at fair value on a recurring basis by classification within the fair value hierarchy as of March 31, 2017 and 2016:

	2017			
	Investments Measured at Fair Value	Quoted Prices Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Beneficial interest in split-interest agreements</b>	<u>\$ 4,373,969</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4,373,969</u>
<b>Investments:</b>				
Cash equivalents	<u>\$ 6,310,100</u>	<u>\$ 6,310,100</u>	<u>\$ -</u>	<u>\$ -</u>
Equities:				
U.S. Large Cap	45,660,906	45,660,906	-	-
U.S. Mid Cap	15,482,512	15,482,512	-	-
U.S. Small Cap	3,387,309	3,387,309	-	-
International Developed	35,904,481	35,904,481	-	-
Emerging Markets	18,911,492	18,911,492	-	-
Total Equities	<u>119,346,700</u>	<u>119,346,700</u>	<u>-</u>	<u>-</u>
Fixed Income:				
U.S. Government and Agencies	8,003,775	-	8,003,775	-
Corporate	2,860,530	2,860,530	-	-
Blended bond funds	26,248,841	26,248,841	-	-
Total Fixed Income	<u>37,113,146</u>	<u>29,109,371</u>	<u>8,003,775</u>	<u>-</u>
Mortgage notes receivable	32,759	-	32,759	-
Alternative strategies	19,911,145	19,911,145	-	-
	<u>182,713,850</u>	<u>\$ 174,677,316</u>	<u>\$ 8,036,534</u>	<u>\$ -</u>
Investments measured at net asset value <sup>1</sup>				
Bank Common Trust Funds	28,510,911			
Investment in Limited Liability Entities	<u>18,096,593</u>			
<b>Total Investments</b>	<u>\$ 229,321,354</u>			

(1) In accordance with ASC Subtopic 820-10, certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 7—Fair value measurement (continued)**

	2016			
	Investments Measured at Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
<b>Beneficial interest in split-interest agreements</b>	\$ 5,202,978	\$ -	\$ -	\$ 5,202,978
<b>Investments:</b>				
Cash equivalents	\$ 3,803,485	\$ 3,803,485	\$ -	\$ -
Equities:				
U.S. Large Cap	39,121,778	39,121,778	-	-
U.S. Mid Cap	13,278,870	13,278,870	-	-
U.S. Small Cap	6,339,163	6,339,163	-	-
International Developed	32,342,221	32,342,221	-	-
Emerging Markets	16,748,873	16,748,873	-	-
Total Equities	107,830,905	107,830,905	-	-
Fixed Income:				
U.S. Government and Agencies	2,686,774	-	2,686,774	-
Corporate	3,010,191	3,010,191	-	-
Blended bond funds	31,080,198	31,080,198	-	-
Total Fixed Income	36,777,163	34,090,389	2,686,774	-
Mortgage notes receivable	38,009	-	38,009	-
Alternative strategies	21,942,037	21,942,037	-	-
	170,391,599	\$ 167,666,816	\$ 2,724,783	\$ -
Investments measured at net asset value <sup>1</sup>				
Bank Common Trust Funds	25,757,815			
Investment in Limited Liability Entities	9,554,062			
<b>Total Investments</b>	<b>\$ 205,703,476</b>			

(1) In accordance with ASC Subtopic 820-10, certain investments that are measured at fair value using the net asset value per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

There were no changes in the valuation techniques during 2017 or 2016. Unrealized gains (losses) are included in investment gains (losses) on the statements of activities. Transfers between levels, if any, are recognized at the end of the year.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 7—Fair value measurement (continued)**

The following table reconciles the beginning and ending balances of financial assets measured at fair value on a recurring basis using significant unobservable (Level 3) inputs during the years ended March 31, 2017 and 2016:

**2017 Fair Value Measurements Using Significant Unobservable Inputs (Level 3)**

	<u>Beginning Balance</u>	<u>Contributions</u>	<u>Distributions</u>	<u>Change in Value</u>	<u>Write-offs</u>	<u>Ending Balance</u>
Beneficial Interests in						
Split-Interest Agreements	\$ 5,202,978	\$ -	\$ (368,536)	\$ (49,216)	\$ (411,257)	\$ 4,373,969

**2016 Fair Value Measurements Using Significant Unobservable Inputs (Level 3)**

	<u>Beginning Balance</u>	<u>Contributions</u>	<u>Distributions</u>	<u>Change in Value</u>	<u>Write-offs</u>	<u>Ending Balance</u>
Beneficial Interests in						
Split-Interest Agreements	\$ 6,057,213	\$ -	\$ (141,185)	\$ (713,050)	\$ -	\$ 5,202,978

The following presents further information regarding the composition of the Foundation's investments in bank common trust funds at March 31, 2017 and 2016.

<u>Strategy Category</u>	<b>2017</b>	
	<u>Fair Value</u>	<u>Redemption Frequency</u>
Large Cap Fund (a)	\$ 18,102,729	4 times per month
Mid Cap Fund (b)	2,964,206	4 times per month
Small Cap Fund (c)	3,006,997	4 times per month
Intermediate Bond Fund (d)	4,436,979	4 times per month
<u>Strategy Category</u>	<b>2016</b>	
	<u>Fair Value</u>	<u>Redemption Frequency</u>
Large Cap Fund (a)	\$ 16,126,663	4 times per month
Mid Cap Fund (b)	2,694,726	4 times per month
Small Cap Fund (c)	2,436,603	4 times per month
Intermediate Bond Fund (d)	4,499,823	4 times per month

- a) This category includes investments in domestic companies in the S & P 500 Index. The portfolio is fully invested holding approximately 70 – 150 stocks. This fund's strategy utilizes primarily a large-cap stock selection model and both sector and style emphasis is utilized in constructing the portfolio. The fund was formed to invest in stocks considered to be high quality, with attractive valuations and favorable growth dynamics. The net asset value of the fund is determined four times per month, which includes the last day of each month. Units are issued and redeemed only as of the valuation dates at the determined net asset value. There are no unfunded commitments or redemption notice periods related to this fund. The Foundation's percentage of this fund's net assets at March 31, 2017 was 51.9%.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 7—Fair value measurement (continued)**

- b) This category includes investments in domestic companies in the S & P 400 index. The portfolio is fully invested, holding approximately 70 – 150 stocks. This fund’s strategy utilizes primarily a mid-cap stock selection model and both sector and styles emphasis is utilized in constructing this portfolio. The fund was formed to invest in stocks considered to be high quality, with attractive valuations and favorable growth dynamics. The net asset value of the fund is determined four times a month, which includes the last day of each month. Units are issued and redeemed only as of the valuation dates at the determined net asset value. There are no unfunded commitments or redemption notice periods related to this fund. The Foundation’s percentage of this fund’s net assets at March 31, 2017 was 29.7%.
- c) This category includes investments in domestic companies in the S & P 600 index. The portfolio is fully invested holding approximately 70 – 200 stocks. This fund’s strategy utilizes primarily a small-cap stock selection model and both sector and styles emphasis is utilized in constructing the portfolio. The fund was formed to invest in stocks considered to be high quality, with attractive valuations and favorable growth dynamics. The net asset value of the fund is determined four times a month, which includes the last day of each month. Units are issued and redeemed only as of the valuation dates at the determined net asset value. There are no unfunded commitments or redemption notice periods related to this fund. The Foundation’s percentage of this fund’s net assets at March 31, 2017 was 52.3%.
- d) This category includes investments in U.S. Treasuries, U.S. government agencies, investment grade corporate, and pools of mortgage-backed bonds. Short-term cash is an integral part of this fund’s strategy. The corporate bond portfolio is heavily diversified and typically no single issuer will represent or exceed 1.5% of the portfolio at the time of purchase. Sector rotation, asset selection, and duration management decisions are emphasized during construction of the overall portfolio. The net asset value of the fund is determined four times a month, which includes the last day of each month. Units are issued and redeemed only as of the valuation dates at the determined net asset value. There are no unfunded commitments or redemption notice periods related to this fund. The Foundation’s percentage of this fund’s net assets at March 31, 2017 was 8.5%.

The following presents further information regarding the Foundation’s investments in Limited Liability Vehicles at March 31, 2017 and 2016.

<u>Strategy Category</u>	<b>2017</b>	
	<u>Fair Value</u>	<u>Redemption Frequency</u>
Harvest MLP Income Fund II	\$ 4,800,430	Monthly
FEG Absolute Access Fund	10,351,943	Semi Annual
FEG Private Opportunities Fund II	2,489,220	Time Table TBE
FEG Private Opportunities Fund III	455,000	Time Table TBE
<u>Strategy Category</u>	<b>2016</b>	
	<u>Fair Value</u>	<u>Redemption Frequency</u>
Harvest MLP Income Fund II	\$ 1,580,809	Monthly
FEG Absolute Access Fund	6,660,286	Semi Annual
FEG Private Opportunities Fund II	1,312,967	Time Table TBE

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 7—Fair value measurement (continued)**

The Harvest MLP Income Fund II has a 30-day written notice redemption period, and the FEG Absolute Access Fund has redemption notice dates of 6/30 and 12/31. There is no redemption notice period related to the FEG Private Opportunities Fund II and III. The current value of the Foundation's Investment in the FEG Private Opportunities Fund II is the funded portion of a \$5 million commitment made in April 2015. The Foundation expects that the remaining \$2.5 million will be funded over the next 2 years. The current value of the Foundation's Investment in the FEG Private Opportunities Fund III is the funded portion of a \$6 million commitment made in August 2016. The Foundation expects that the remaining \$6 million will be funded over the next 3 years.

**Note 8—Temporarily restricted net assets**

Temporarily restricted net assets as of March 31, 2017 and 2016 are available for the following purposes:

	<u>2017</u>	<u>2016</u>
Future benefits from remainder trusts and gift annuity, to be used for the benefit of specific purposes at the death of the donor	\$ 3,137,765	\$ 4,100,397
Future periods	5,033,360	4,258,531
	<u>\$ 8,171,125</u>	<u>\$ 8,358,928</u>

These assets are subject to donor-imposed purpose and time restrictions. Upon lapse of these restrictions, the assets will be reclassified as unrestricted.

**Note 9—Net assets released from donor restrictions**

During the years ended March 31, 2017 and 2016, temporarily restricted net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by the occurrence of other events specified by the donors.

	<u>2017</u>	<u>2016</u>
Time restrictions	\$ 1,423,115	\$ 7,121,249

**Note 10—Permanently restricted net assets**

Permanently restricted net assets are restricted to investment in perpetuity, the income from which is expendable to support charitable interests as recommended by the donor. At March 31, 2017 and 2016, permanently restricted net assets totaled \$6,935,581 and \$5,573,288, respectively.

# NORTH CAROLINA COMMUNITY FOUNDATION, INC.

## NOTES TO THE FINANCIAL STATEMENTS

MARCH 31, 2017 AND 2016

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### Note 11—Endowment funds

The Foundation's endowment funds consist of eighteen individual funds established for a variety of charitable purposes. The endowment funds consist solely of donor-restricted endowment funds as there are no funds designated by the Board of Directors to function as endowments at March 31, 2017 or 2016. As required by generally accepted accounting principles, net assets associated with endowment funds, including any funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor imposed restrictions. The Foundation has determined that no other individual fund meets the definition of endowment under Uniform Prudent Management of Institutional Funds Act ("UPMIFA").

The Foundation's Board of Directors has interpreted the North Carolina enacted version of UPMIFA ("NCUPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. Because of this interpretation, the Foundation classifies the endowment principal balance as permanently restricted net assets, which includes (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

The remaining portion of the donor restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by NCUPMIFA. In accordance with NCUPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the endowment fund
- The purposes of the Foundation and the endowment fund
- Price level trends and general economic conditions
- The possible effect of inflation or deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policy of the Foundation

The Foundation's spending and investment policies establish an achievable return objective through diversification of asset classes of 6% above the rate of inflation, as measured by the Consumer Price Index, over a complete market and economic cycle (generally three to five years). To achieve this return, the Foundation must assume a moderate level of risk with a considerable exposure in equity securities. Investment returns are achieved through both capital appreciation (realized and unrealized) and current income (dividends and interest). Returns are measured against a weighted average of nationally recognized benchmark indices, such as the Russell 1000 Growth Index and the Morgan Stanley Capital International Europe, Australasia, and Far East Index (MSCI EAFE), as appropriate for each asset style.

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 11—Endowment funds (continued)**

Appropriations from endowment funds are approved by the Foundation's Board of Directors each year. The Boards' current general spending policy is to calculate an Available to Distribute ("ATD") as an amount equal to 5% of a rolling 12 quarter average fund balance. From time to time, however, the fair value of assets associated with a donor restricted endowment fund may fall below the level that the donor or NCUPMIFA requires the Foundation to retain as a fund of perpetual duration. When this occurs in any given year, the endowment is said to be "underwater," and the Board's general spending policy is to make the ATD available as follows:

- Fund principal balance  $\geq$  90% of fund balance: 100% ATD
- Fund principal balance  $<$  90% of fund balance: 50% ATD
- Fund principal balance  $<$  75% of fund balance: 0% ATD

The spending policies are the Board's approved guidelines consistent with the average long-term return expectation, providing ongoing support of donors' charitable interests and additional growth to the endowment funds. In any given year, the Board may override its general spending policies with regards to any particular fund's annual appropriation in a manner consistent with the standard of prudence prescribed by NCUPMIFA.

The following table summarizes changes in endowment net assets for the years ended March 31, 2017 and 2016:

	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	<b>Total</b>
<b>Endowment net assets, March 31, 2015</b>	\$ -	\$ 2,185,686	\$ 5,510,408	\$ 7,696,094
Contributions	-	-	62,880	62,880
Interest and other investment income, net of fees	-	202,097	-	202,097
Realized and unrealized gains	-	(440,159)	-	(440,159)
Appropriations of endowment assets for expenditure	-	(163,440)	-	(163,440)
Appropriations of endowment net assets for Interfund expenditure	-	(146,770)	-	(146,770)
Appropriations of endowment net assets related to administrative fees	-	(71,921)	-	(71,921)
<b>Endowment net assets, March 31, 2016</b>	<b>-</b>	<b>1,565,493</b>	<b>5,573,288</b>	<b>7,138,781</b>
Contributions	-	-	1,362,293	1,362,293
Interest and other investment income, net of fees	-	159,340	-	159,340
Realized and unrealized gains	-	744,709	-	744,709
Appropriations of endowment assets for expenditure	-	(166,086)	-	(166,086)
Appropriations of endowment net assets for interfund expenditure	-	(153,800)	-	(153,800)
Appropriations of endowment net assets related to administrative fees	-	(78,724)	-	(78,724)
<b>Endowment net assets, March 31, 2017</b>	<b>\$ -</b>	<b>\$ 2,070,932</b>	<b>\$ 6,935,581</b>	<b>\$ 9,006,513</b>

**NORTH CAROLINA COMMUNITY FOUNDATION, INC.**  
**NOTES TO THE FINANCIAL STATEMENTS**

MARCH 31, 2017 AND 2016

**Note 11—Endowment funds (continued)**

The following table summarizes the composition of endowment net assets by fund type on March 31, 2017 and 2016:

	<b>2017</b>			<b>Total</b>
	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	
Donor-restricted endowment funds:				
Donor advised	\$ -	\$ 409,695	\$ 799,357	\$ 1,209,052
Designated	-	870,240	3,239,642	4,109,882
Scholarship	-	62,975	440,082	503,057
Undesignated	-	728,022	2,456,500	3,184,522
Total endowment net assets	<u>\$ -</u>	<u>\$ 2,070,932</u>	<u>\$ 6,935,581</u>	<u>\$ 9,006,513</u>
	<b>2016</b>			
	<b>Unrestricted</b>	<b>Temporarily Restricted</b>	<b>Permanently Restricted</b>	<b>Total</b>
Donor-restricted endowment funds:				
Donor advised	\$ -	\$ 328,335	\$ 702,397	\$ 1,030,732
Designated	-	644,809	2,091,748	2,736,557
Scholarship	-	48,417	322,642	371,059
Undesignated	-	543,932	2,456,501	3,000,433
Total endowment net assets	<u>\$ -</u>	<u>\$ 1,565,493</u>	<u>\$ 5,573,288</u>	<u>\$ 7,138,781</u>

**Note 12—Retirement plan**

All full-time employees participated in the Foundation's defined contribution retirement plan. Employees are vested 100% from the date of employment. The Foundation contributes 3% to 6% of each employee's salary annually. The expense related to this plan was \$113,365 and \$95,552 for the years ended March 31, 2017 and 2016, respectively.

**Note 13—Related party transactions**

The Foundation receives contributions from members of its board members. Contribution revenue from board members was approximately \$60,898 and \$133,387 for the years ended March 31, 2017 and 2016, respectively. Undiscounted contributions receivable from board members totaled approximately \$2,400 and \$6,000 at March 31, 2017 and 2016, respectively.

**Note 14—Subsequent events**

The Foundation has evaluated subsequent events through September 21, 2017, in connection with the preparation of these financial statements, which is the date the financial statements were available to be issued.